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**To: Company Announcements Office**

**From: Peter Larsen**

**Date: 25 October 2012**

**Subject: Chairman's Address and Managing Director's  
Presentation – Annual General Meeting 2012**

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Please see attached for immediate release a copy of the Chairman's Address and the Managing Director's Presentation being delivered at the Company's Annual General Meeting at 10:30 am this morning.

Yours sincerely



Peter Larsen  
Deputy Company Secretary

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## Chairman's Speech to the Annual Meeting, 2012

2012 has been a testing year for Newcrest shareholders with some operational challenges compounding the general softening of gold share prices which has occurred internationally.

However it was also a year of positives:

- We grew profit and rewarded shareholders with an increased ordinary dividend in a year of particularly heavy capital expenditure. Major projects were funded largely out of cash flow.
- Significant progress was made on these major projects. Indeed they are nearly finished. They will underpin production for future decades.

We are entering an encouraging period of growth and development for Newcrest.

First a brief comment on the general backdrop, across the world, of a decline in the value of gold shares relative to the gold price. There were many reasons for this, among them that new gold products, such as Exchange Traded Funds, attract investors and gold companies are not doing enough to differentiate themselves.

Some of that negative sentiment about gold companies has dissipated more recently and we are now seeing evidence of a return to the past trends.

Of most interest to shareholders however is our situation at Lihir. During the year we needed to allocate additional funds to rectify historical, long-term underinvestment in plant maintenance there. Implementation of that plan is well underway.

Some of this past underinvestment was anticipated. The due diligence process, albeit limited as we were engaged in an on-market transaction, showed the issue prior to the acquisition. But maintenance problems have presented earlier than we had expected and they have been more extensive than anticipated.

Newcrest's technical and financial depth will ensure that Lihir's complex processing plant is properly maintained and managed in the future.

These short term disappointments are significantly outweighed by the greater than expected reserve and resource upside that Lihir has delivered since the acquisition: a province mineral resource at 31 December 2011 of 56.6 million ounces of contained gold (up from 48.5 million ounces), including an Ore Reserve of 31.5 million contained ounces (up from 28.8 million ounces).

The potential for further resource and reserve growth remains strong. Lihir offers many options to extend the life of the mine for decades into the future.

Lihir is an exceptional asset with significant upside. It is one of the world's largest gold deposits. It enhances our strategy of being a gold company operating large, long life, low cost mines.

During the year there were challenges at other sites too including some weather related issues, now in hand. Importantly the pre-commissioning production of ore sourced from Cadia East was lower than the rates we had initially expected, which delayed some anticipated cash income from the project. Greg's address will cover more of the operational aspects of the company.

Despite the challenges, the company delivered a strong financial performance in financial year 2012.

Statutory profit increased and is \$1.1 billion. The company generated operating cash flow of \$1.7 billion - important given the capital expenditure required on our two major projects.

An increased, partially franked, ordinary dividend of 35 cents was paid – a 17 per cent increase in the ordinary dividends paid over the prior year.

In determining dividends each year, the Board balances the expectations of shareholders and the ongoing capital requirements of the company. We thought it prudent that no special dividend be declared for financial year 2012.

The company is in a strong financial position with low gearing. The US\$1 billion capital raising in the US bond market in November last year, and a further US\$1 billion raising completed since year end, provide Newcrest with access to long-term

low cost funds. Last month Newcrest also renewed and extended its unsecured bi-lateral bank lending facilities.

Most of the capex required for the Lihir plant upgrade and the Cadia East project has now been spent.

We expect lower capital will be required in the coming years even allowing for the Wafi-Golpu development.

Sustaining this position, other things being equal, should allow for greater dividend distribution to shareholders in the future, if gold prices remain strong.

The company is now well positioned:

Newcrest has consolidated its portfolio into a suite of predominantly long life, low cost mines supported by a pipeline of future growth options. We have six mining provinces in four countries with a focus mainly in the Asia Pacific region.

The three large provinces are already invested and highly productive:

- At Lihir the plant upgrade project is nearing completion and with the further planned development will take Lihir's annual production to around 1.2 million ounces. And the life of mine looks to be 30 years or more
- Cadia East is nearly complete. It will be Australia's largest underground mine and give Cadia Valley a production profile of between 700 and 800 thousand ounces per annum in a few years time. It will extend mining in the Valley for another 25 plus years
- Telfer – although it is a higher cost mine than both Lihir and Cadia - is ticking over at a steady 500 to 600 thousand ounces per year.

These three big provinces are supported by another 500 to 600 thousand ounces from:

- Gosowong which is consistently producing approximately 400 thousand ounces per year
- Bonikro at 100 to 110 thousand ounces per annum, with upside

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- And, Hidden Valley where we are in a 50:50 joint venture with Harmony Gold Mining Company, contributing 100 to 120 thousand ounces each year, our share of production.

The outlook for sustained production for these developed assets sees annual production surpassing the three million ounce mark in a few years' time.

The longer term future is supported by projects approaching development decisions including the exciting Wafi-Golpu project. The prefeasibility study on the Golpu resource is now complete, showing it will support an underground block cave mine of the type Newcrest is experienced in developing.

Our active exploration program is mainly focused in the Provinces in which we already have a presence, including Bonikro with its massive, 15,000 square kilometres of exploration ground, and in greenfields locations in the geographic regions of our operations.

We undertake significant drilling programs in our own right and in joint venture/farm-in arrangements with junior explorers.

Turning now to our people.

Two very senior appointments were made during the year with Gerard Bond joining the Company as Finance Director and Chief Financial Officer in January followed by his appointment to the Board in February. We will hear from Gerard later in the meeting.

Scott Langford, who is seated beside me, joined the Company as General Counsel in July. He was formally appointed Company Secretary in August.

Scott takes over from Stephen Creese who had been General Counsel and Company Secretary since November 2009. On behalf of the Board, I would like to thank Stephen for his wise counsel and his considerable contribution in those roles.

On behalf of shareholders I would like to acknowledge and thank all our employees for their contribution to Newcrest. Despite their efforts, 2012 was a difficult year,

operationally. As a consequence the incentive component of employees' total remuneration, from the CEO and executive team and across the company, was reduced reflecting our policy that incentive payments are linked to company performance.

In many cases that is rough justice. For example much of the support the company has in the communities in which we operate is driven by the behaviour, enthusiasm, attitude and hard work of our employees.

Their efforts are fundamental to winning and maintaining our "Licence to Operate" in all the areas in which we operate and we thank them.

As we grow our operations in both developed and developing countries our site leadership and operational teams contribute to the maintenance of our community support. We have a localised employment strategy supported by a company-wide training and development program. We have dedicated community relations teams in each country and site, and we have people responsible for government relations in each country.

Wherever we operate we aim to be a welcome guest.

We aim to provide an enduring net benefit to the communities and countries in which we operate. Over and above formal commitments such as royalties, taxes and agreement obligations, we have an extensive program of community investment focused on education, health and economic sustainability.

I might add that the Health, Safety and Environmental management standards of the company are critical in this regard.

Safety and health initiatives are driven from the CEO across the leadership and throughout the company. We acknowledge the success of the efforts of all our people in this area. We expect the highest standards of safety and demand continuous improvement. Likewise our environmental management.

Comprehensive information on Newcrest's performance in these areas is contained in the company's Sustainability Report which is based on the Global Reporting

Initiative G3 guidelines. It is available on our website. It is lengthy and I commend it to you.

In summary, it has been a turbulent 12 months but a period in which we have made real progress on the foundations for Newcrest's future:

- the major projects at key sites are near completion
- we have a suite of predominantly large, low-cost, long life mines and a pipeline of growth projects
- The company is financially strong. We have low gearing and can fund our ambitions largely out of cash flow
- We are committed to significant improvements to reduce costs and enhance gold production. We believe we can withstand most external shocks. Happily, the outlook for the gold price is positive.

We are on the cusp of an attractive era for the company.

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# Annual General Meeting

25 October 2012

**Greg Robinson**

Managing Director and Chief Executive Officer





# Disclaimer



## Forward Looking Statement

These materials include forward looking statements. Often, but not always, forward looking statements can generally be identified by the use of forward looking words such as “may”, “will”, “expect”, “intend”, “plan”, “estimate”, “anticipate”, “continue”, and “guidance”, or other similar words and may include, without limitation, statements regarding plans, strategies and objectives of management, anticipated production or construction commencement dates and expected costs or production outputs.

Forward looking statements inherently involve known and unknown risks, uncertainties and other factors that may cause the company’s actual results, performance and achievements to differ materially from any future results, performance or achievements. Relevant factors may include, but are not limited to, changes in commodity prices, foreign exchange fluctuations and general economic conditions, increased costs and demand for production inputs, the speculative nature of exploration and project development, including the risks of obtaining necessary licences and permits and diminishing quantities or grades of reserves, political and social risks, changes to the regulatory framework within which the company operates or may in the future operate, environmental conditions including extreme weather conditions, recruitment and retention of personnel, industrial relations issues and litigation.

Forward looking statements are based on the company and its management’s good faith assumptions relating to the financial, market, regulatory and other relevant environments that will exist and affect the company’s business and operations in the future. The company does not give any assurance that the assumptions on which forward looking statements are based will prove to be correct, or that the company’s business or operations will not be affected in any material manner by these or other factors not foreseen or foreseeable by the company or management or beyond the company’s control.

Although the company attempts and has attempted to identify factors that would cause actual actions, events or results to differ materially from those disclosed in forward looking statements, there may be other factors that could cause actual results, performance, achievements or events not to be as anticipated, estimated or intended, and many events are beyond the reasonable control of the company. Accordingly, readers are cautioned not to place undue reliance on forward looking statements. Forward looking statements in these materials speak only at the date of issue. Subject to any continuing obligations under applicable law or any relevant stock exchange listing rules, in providing this information the company does not undertake any obligation to publicly update or revise any of the forward looking statements or to advise of any change in events, conditions or circumstances on which any such statement is based.

## Ore Reserves and Mineral Resources Reporting Requirements

As an Australian company with securities listed on the Australian Securities Exchange (“ASX”), Newcrest is subject to Australian disclosure requirements and standards, including the requirements of the Corporations Act and the ASX. Investors should note that it is a requirement of the ASX Listing Rules that the reporting of ore reserves and mineral resources in Australia comply with the 2004 Edition of the Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves (the “JORC Code”) and that Newcrest’s ore reserve and mineral resource estimates comply with the JORC Code. As a company listed on the Toronto Stock Exchange (“TSX”), Newcrest is subject to certain Canadian disclosure requirements and standards, including the requirements of National Instrument 43-101 - Standards of Disclosure for Mineral Projects of the Canadian Securities Administrators (“NI 43-101”). In accordance with NI 43-101, Newcrest reports its ore reserves and mineral estimates in compliance with the JORC Code, along with a reconciliation to the material differences between the JORC Code and the applicable definitions adopted by the Canadian Institute of Mining, Metallurgy and Petroleum (CIM Definition Standards). There are no material differences between the definitions of Measured, Indicated and Inferred Mineral Resources, and Proven and Probable Reserves, under the CIM Definition Standards and the equivalent or corresponding definitions in the JORC Code.

## Competent Person’s Statement

The information in this presentation that relates to Exploration Results and other scientific and technical information is based on information compiled by C. Moorhead, EGM Minerals for Newcrest Mining Limited who is a Fellow of The Australasian Institute of Mining and Metallurgy, and a full-time employee of Newcrest Mining Limited. Mr Moorhead has sufficient experience which is relevant to the styles of mineralisation and types of deposits under consideration and to the activity which he is undertaking to qualify as a Competent Person as defined in the JORC Code and is a Qualified Person within the meaning of NI 43-101. Mr Moorhead consents to and has approved the inclusion in this presentation of the matters based on this information in the form and context in which it appears including sampling, analytical and test data underlying the results. For details of exploration reports refer to the Newcrest website at [www.newcrest.com.au](http://www.newcrest.com.au).

## Exploration Target

The potential quantity and grade related to Exploration Targets in this presentation is conceptual in nature as there has been insufficient exploration to define a Mineral Resource. It is uncertain if further exploration will result in the determination of a Mineral Resource. Refer to Newcrest’s detailed exploration summary on our website at [www.newcrest.com.au](http://www.newcrest.com.au) and on [www.sedar.com](http://www.sedar.com).

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### Key elements

- Gold focus
- Australia and Asia Pacific region
- Long-life / low-cost assets
- Consistent growth of 5-10%pa
- Unhedged, low gearing
- People and technical capability focus
- Dividend growth

### Asset portfolio

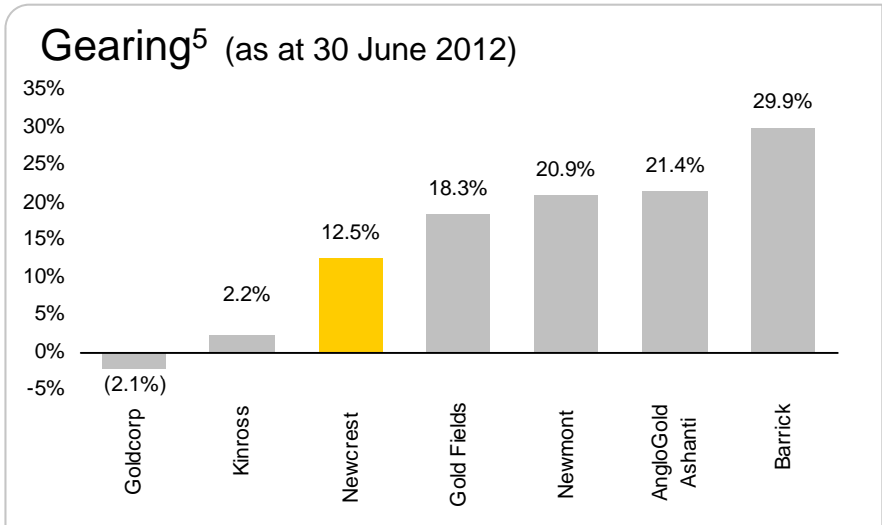
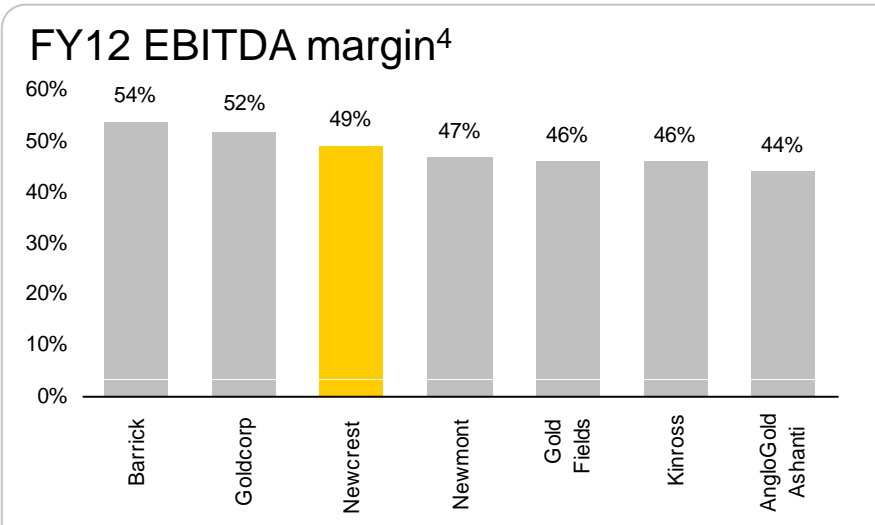
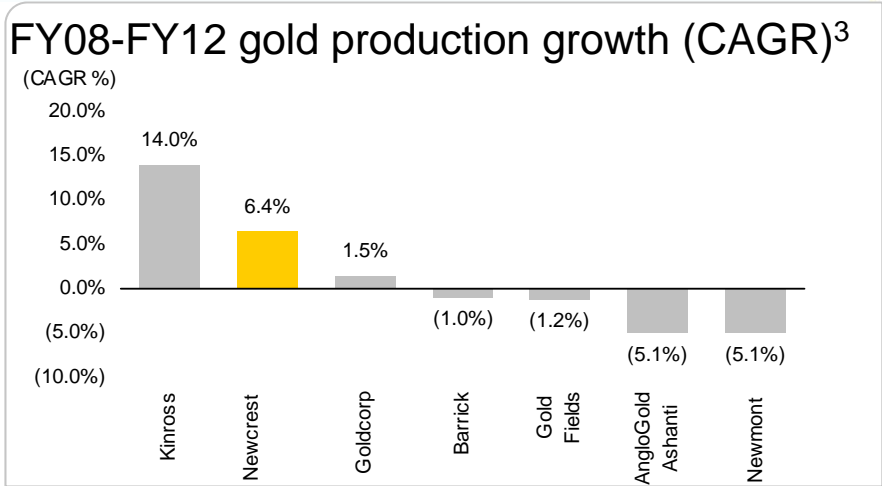
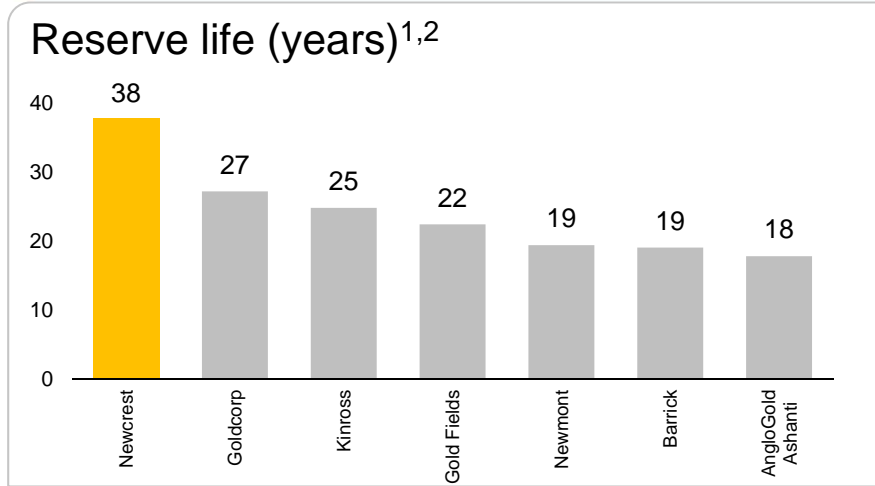
- Growth from large resource, low-cost assets
- Drive predictable performance from all
- Non-core assets divested
- Explore and capture new provinces

1. Gold Equivalent Resource: Refer Newcrest Annual Statement of Mineral Resources & Ore Reserves to December 31, 2011. Resource figures quoted on 100% basis. Gold price US\$1100/oz, Copper price US\$2.70/lb, Silver price \$20/oz.

# Strong relative industry position



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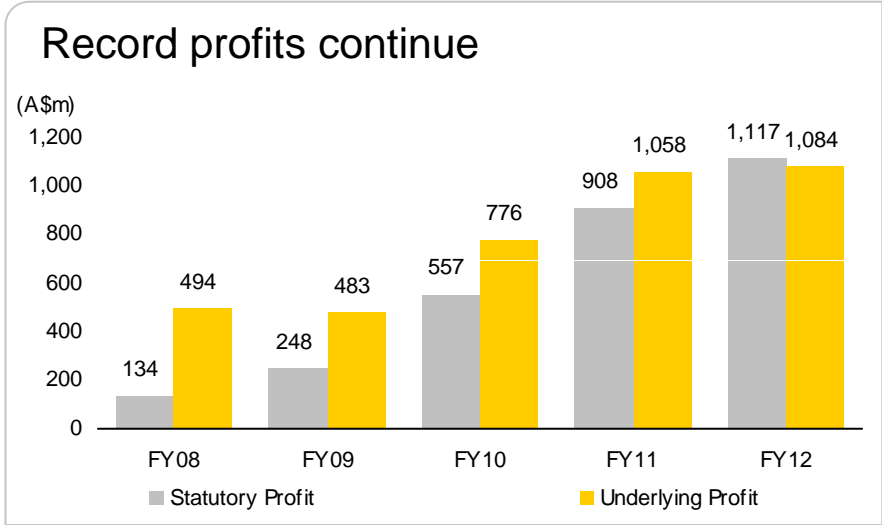
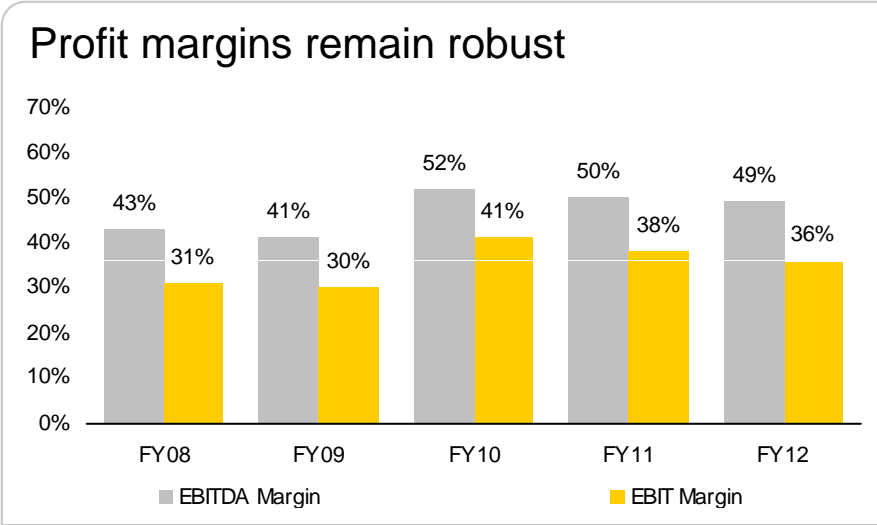
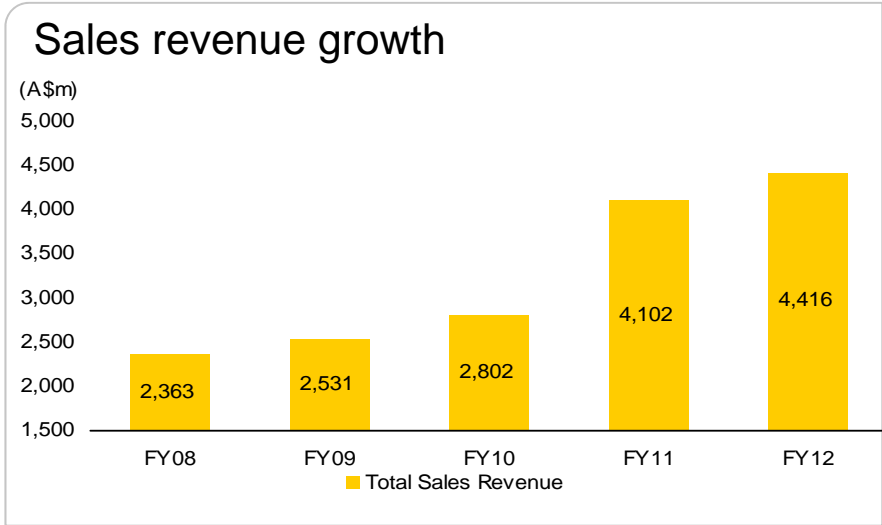
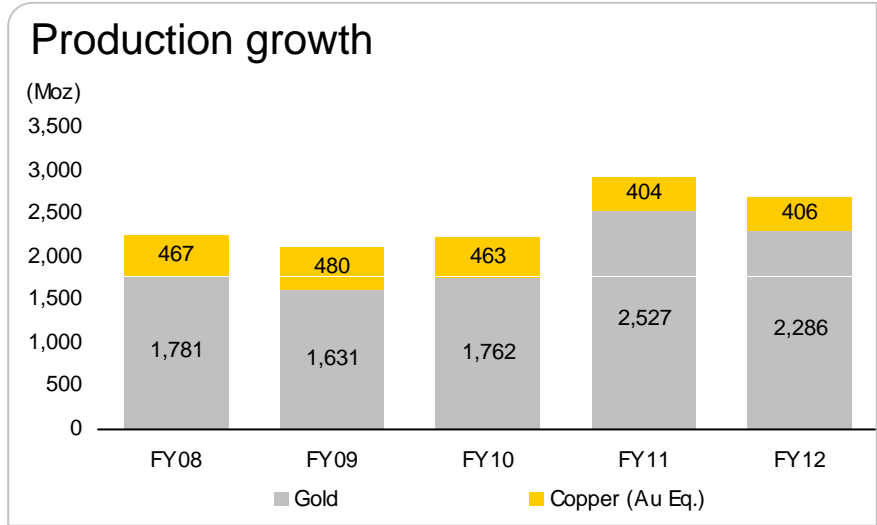


Source: Company filings. Please refer to p.19 for detailed source notes.

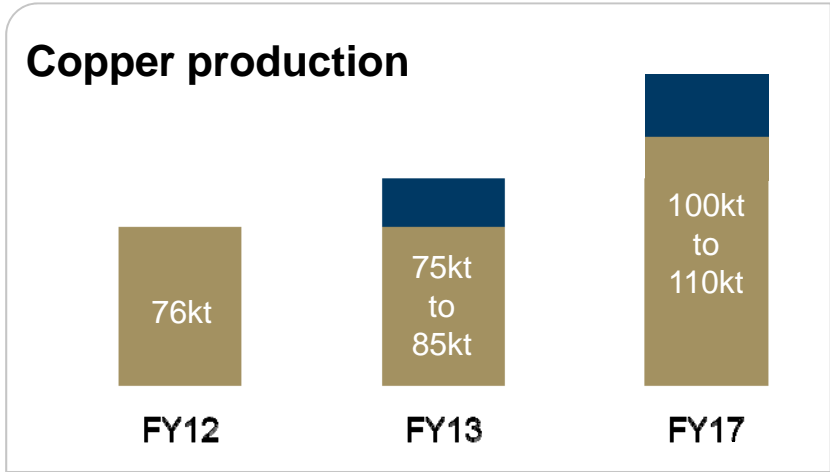
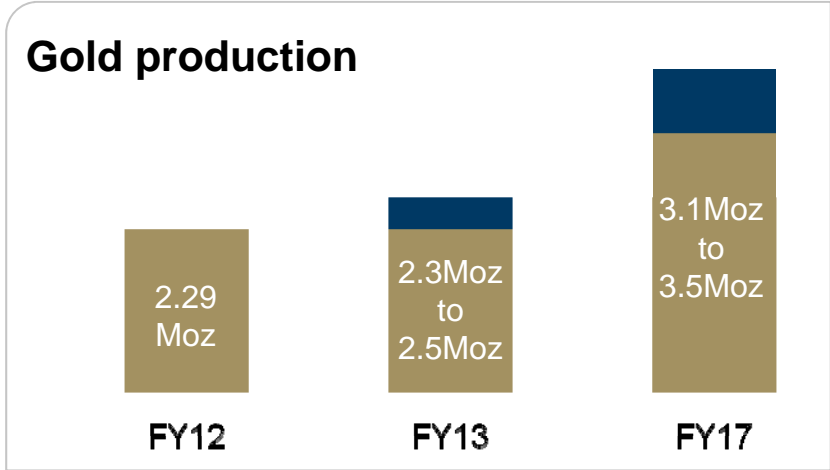
# Performance



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# Past investment will deliver near term growth



■ Annual production range: gold bar designates up to low end of range, blue signifies high end of range

## Gold

### 5-year production growth of 35% to 50%

- CAGR = 5 to 10% per annum
- Past investments drive future growth
  - Cadia East = 30 to 40% of 5 year growth
  - Lihir = 50 to 70% of 5 year growth
- Other growth option studies continue

## Copper

### 5-year production growth of 20% to 30%

- CAGR = 5 to 7% per annum
- Copper growth is delivered by Cadia East ramp-up
- Telfer production declines to 25ktpa from FY14

# Lihir expansions



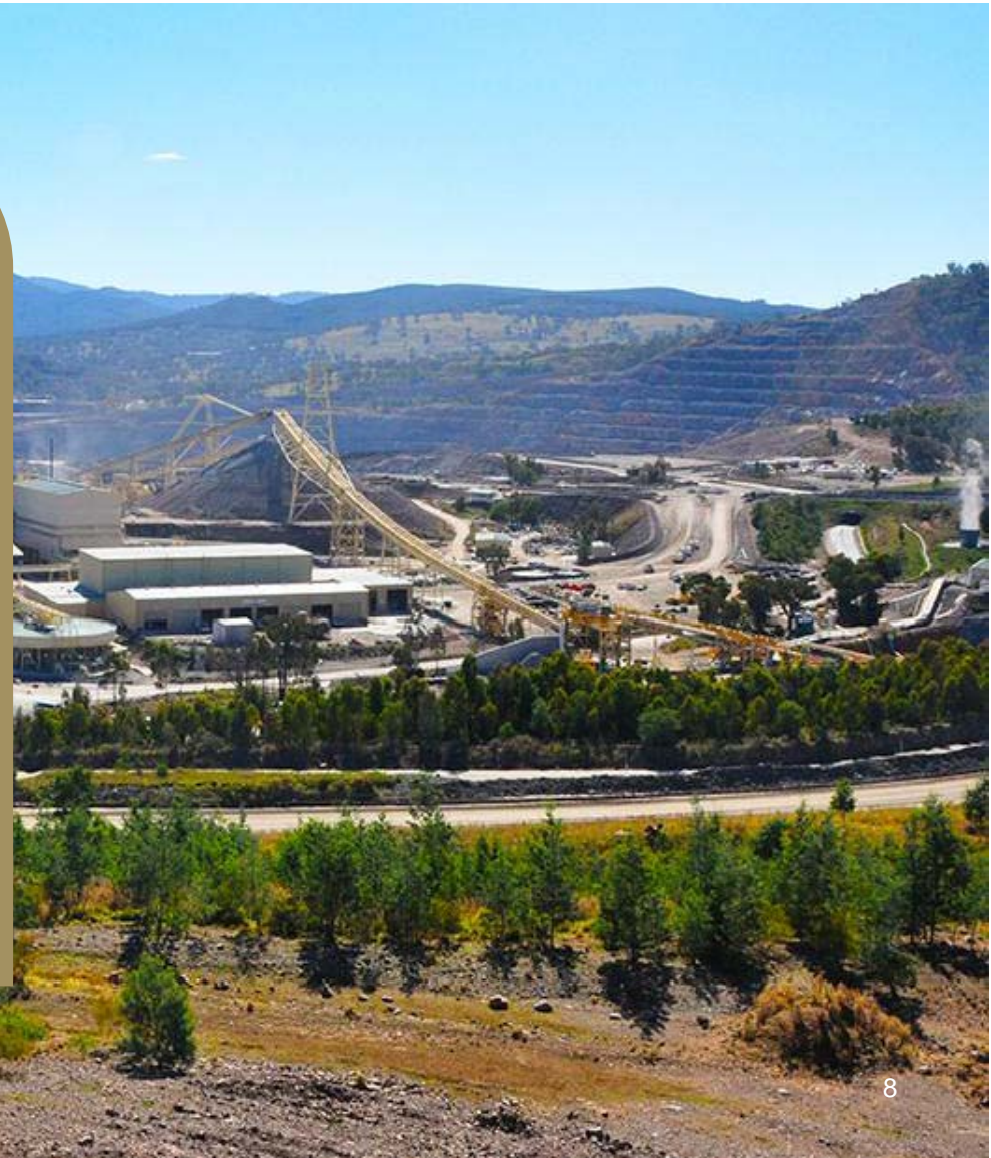
- Lihir MOPU project
  - US\$1.3 billion plant expansion
  - Increases annual gold production to over 1Moz
  - Project >95% complete
  - Reserve life of at least 30 years
  - Commissioning December 2012 quarter
- Lihir flotation expansion follows
  - Increase production to 1.2Moz per year
- Planning continues on 1.4Moz per year outcome

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# Cadia East project



- A\$1.9 billion project budget
  - Underground panel cave mine
  - Plant expansion to 26Mtpa capacity
- Increases annual production to:
  - 700 to 800koz gold (up from ~ 500koz)
  - 90kt copper (up from ~ 75kt)
- Lowest quartile cash costs
- Province life of at least 30 years
- Project >80% complete as at 30 June 2012
- On schedule for first commercial production December 2012 quarter
- Project cost within 10% of budget



# Wafi-Golpu – the next Newcrest province



<p><b>Long life &amp; expandable</b></p>	<ul style="list-style-type: none"> <li>Wafi Golpu resource 29Moz gold, 9Mt copper</li> <li>Golpu 25+ year mine life</li> <li>Strong province resource growth potential</li> </ul>
<p><b>Low operating costs</b></p>	<ul style="list-style-type: none"> <li>High Au and Cu grades drive lowest cost quartile</li> <li>Enabled through block cave capability</li> </ul>
<p><b>Optimisation areas in feasibility study</b></p>	<ul style="list-style-type: none"> <li>Improve gold recoveries</li> <li>Capital cost reduction</li> </ul>
<p><b>Attractive economics</b></p>	<ul style="list-style-type: none"> <li>World class province compels further study</li> <li>Strong potential to increase IRR outcome</li> </ul>



One of the world's most attractive undeveloped gold / copper projects



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# Exploration program ~ A\$150M in FY13



Indicative spends shown, Newcrest share

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# Newcrest Other 2012 Activities



Sale of Cracow and Mt Rawdon interests into a new mid-tier gold miner  
Newcrest retains a 33% interest in Evolution



Winner of the Randstad Most Attractive Employer award



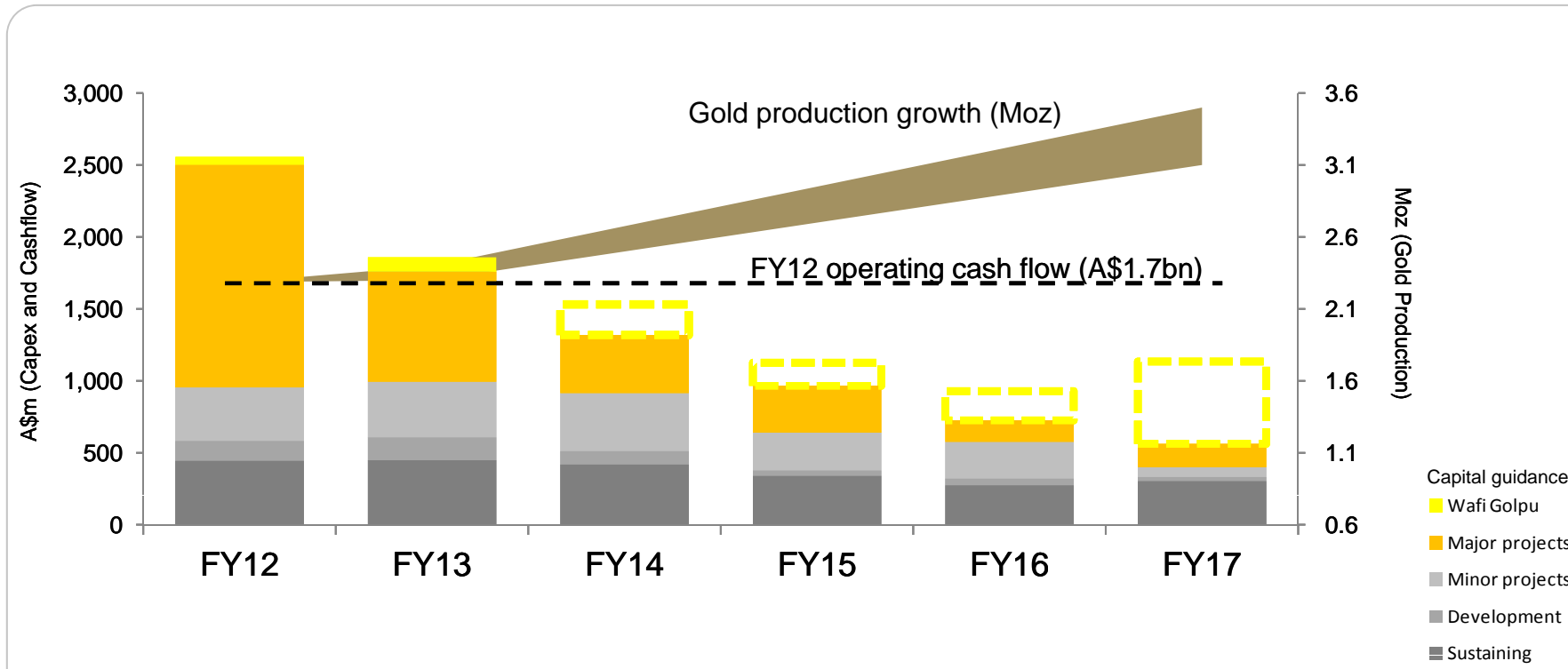
NCM lists on the Toronto Stock Exchange



# Strong cash flow generation outlook



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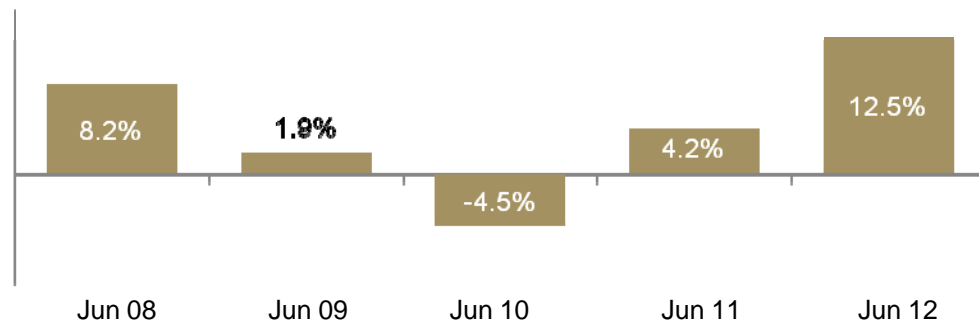


Expanded Lihir plant and Cadia East near complete - drive future production and cash flow growth

# Strong balance sheet and liquidity position

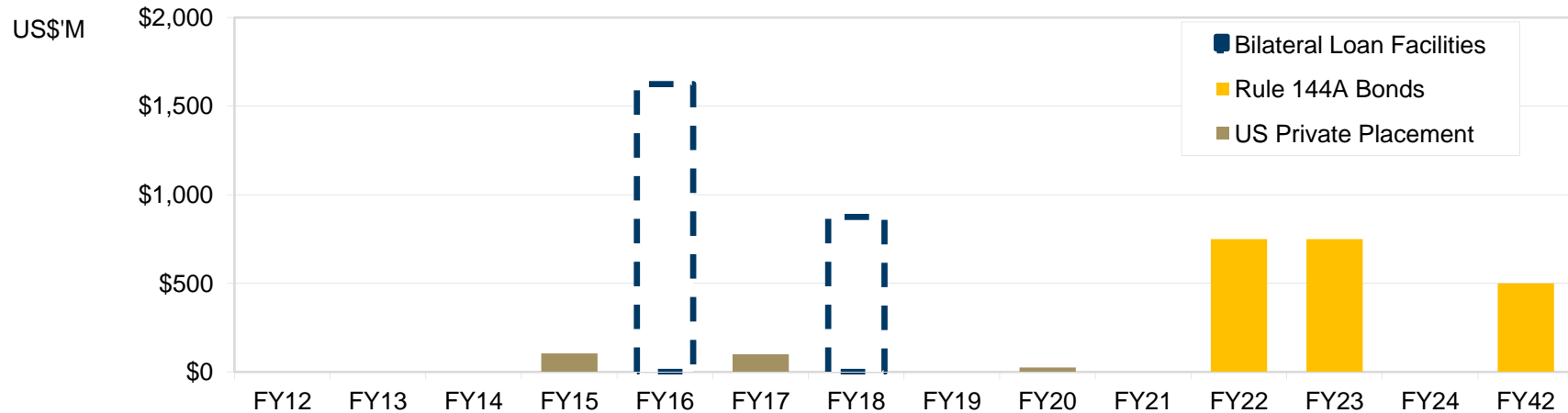


Low gearing in peak capital expenditure year



- Gearing peaks in FY13 around 15%
- Target gearing at around 10%
- Bilateral debt facilities renewed and increased
- Long dated, low cost US\$2bn corporate bonds

Debt maturity profile (Sep 2012)



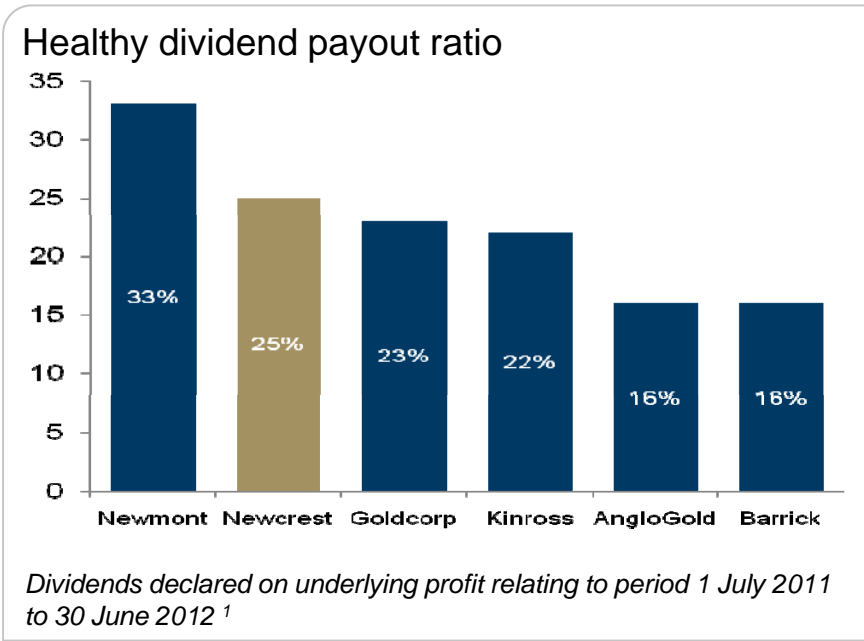
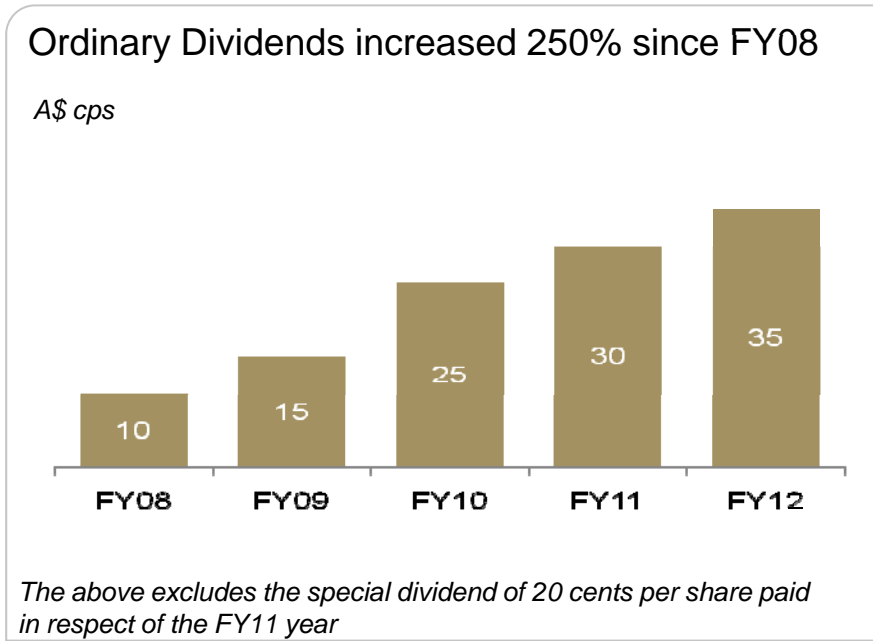
Recent bond issue reduces reliance on bank funding and achieves longer term low cost funding

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# Focused on shareholder returns



- Newcrest's capital management objectives:
- Grow profit and cash flow
  - Maintain conservative balance sheet
  - Spend within means
  - Return surplus funds to shareholders



<sup>1</sup> Source: Company reports

# Licence to operate

- Consistent high standards set across all assets
- Low lost time from injuries, target is zero
- Well developed health, safety and environmental processes
- Focus on behaviour and accountability with employees and community
- Workforce engagement - Enterprise Agreements renewed Telfer and Cadia
- Listening to the community
- Working closely with governments
- Continuous improvement




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# Productivity challenge: people, innovation & technology



## Innovation turned into reality


Remote Operators



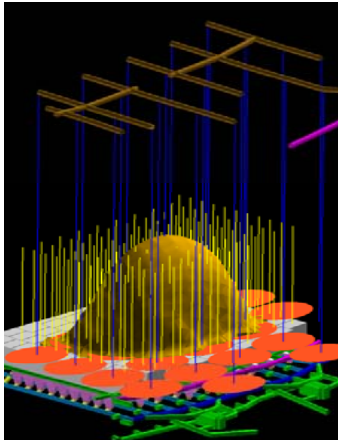
Remote expert monitoring




Central control rooms



Adopting bulk underground at Cadia East



Operator training



Autoclave efficiency



Operator training



People logistics



## The next phase

- Semi-continuous underground mining
- Continuous open pit mining systems
- On-line gold analysers
- Technical testing site
- Coarse particle flotation machines
- Capability training, speed
- Hard rock mechanical tunnelling
- Early waste removal
- Cave flow tracking
- Waste technology improvement
- Rock cutting



- Stick with gold
- Reliable predictable performance
- Drive productivity higher and costs lower
- Deliver Cadia East
- Deliver Lihir expansion and improve
- Progress Wafi-Golpu
- Create new province options cheaply
- Focus on licence to operate and people





# Team Newcrest



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# Peer Comparison Source Notes



Notes as annotated on p.4:

Peer Group defined as: Barrick, Newmont, Kinross, AngloGold Ashanti, Goldcorp and Gold Fields.

1. Reserve life based on latest disclosed Proven + Probable gold Reserves and last 12 months gold production to June 30, 2012 as per company disclosure (sourced from quarterly and interim reports where production for 12 months to June 30, 2012 is not directly reported). All company Reserves and production disclosed on an attributable gold basis. Kinross production and Reserves for Reserves life calculation includes silver expressed as gold equivalent ounces due to lack of gold only production disclosure in quarterly accounts (silver converted to gold equivalent using equivalency ratio as per footnote c, p.2 of Kinross Q2 2012 quarterly report). Proven + Probable Reserves classification is outlined in (2) below. Gold production for the 12 months to June 30, 2012 based on quarterly reports for the periods ended September 30, 2011, December 31, 2011, March 31, 2012 and June 30, 2012 for all Peer Group companies except Goldcorp (production for the quarter ending December 31, 2011 is based on the company's 2011 annual report) and Newmont (based on quarterly "Regional Operating Statistics" report). For the purposes of the Reserve life calculation, Newcrest Reserves and production figures exclude Cracow and Mt Rawdon (On November 2, 2011, Newcrest completed the sale of its interest in the Cracow and Mt Rawdon assets to Evolution Mining Limited (EVN: ASX)). Newcrest Reserves include the Golpu Reserve Statement released August 29, 2012.
2. Mineral Reserves and Mineral Resources based on Mineral Reserve and Resource Statements as at December 31, 2011 for each peer group company (the latest published statement for each company). Newcrest Mining Reserves and Resources include the Golpu Reserve Statement released August 29, 2012, without taking into account depletion since December 2011. Newcrest Mining have reported their Mineral Reserves and Resources in accordance with the 2004 edition of the Joint Ore Reserve Committee Code (JORC) where Mineral Resources are inclusive of Mineral Reserves. Gold Fields have reported Mineral Reserves in accordance with the terms of the SAMREC 2000 Code. AngloGold Ashanti have reported Mineral Reserves in accordance with both JORC and SAMREC codes where Mineral Resources are inclusive of Mineral Reserves. Barrick Gold, Kinross, and Gold Corp have reported Mineral Reserves and Mineral Resources in accordance with National Instrument 43-101 such that Mineral Resources are reported exclusive of Mineral Reserves. Newmont have reported their Mineral Reserves in accordance with Industry Guide 7, published by the SEC. References to Newmont's "Resources" throughout this presentation is based upon Newmont's disclosed "non-reserve mineralization". Throughout this presentation, statements as to the Mineral Resources of Barrick Gold, Kinross, Gold Corp and Newmont have been calculated by adding reported Mineral Resources to reported Mineral Reserves to adjust the Mineral Resources so that they are stated on an inclusive basis.
3. Last twelve months gold production based on company disclosure (see (1) above). Gold production for 12 months to June 2008 based on company disclosure. Newmont based on gold ounces produced and Kinross based on gold equivalent ounces produced due to lack of company disclosure. Newcrest and Gold Fields gold production for 12 months to June 2008 based on 2008 June Annual Report. Gold production for 12 months to June 2008 for Kinross, Barrick, AngloGold, Newmont calculated as production for the 6 months ended June 30, 2008 (from June 2008 Interim Report) plus production for the 12 months ended December 31, 2007 (from December 2007 Annual Report) less production for the 6 months ended June 30, 2007 (from June 2007 Interim Report). Production growth includes growth through acquisition.
4. EBITDA is a non-IFRS metric. EBITDA means profit after tax and after adding back income tax expense, finance income and finance costs, depreciation and amortization, hedge restructures and other significant items. Other significant items comprises hedge close-out related costs, business acquisition / integrations costs and business divestment gains. EBITDA shown as directly reported in company disclosure for Barrick and AngloGold based on quarterly reports for the periods ended September 30, 2011, December 31, 2011, March 31, 2012 and June 30, 2012 and Newcrest (FY2012 Results). Gold Fields EBITDA shown as directly reported in company disclosure as "Operating Profit" based on quarterly reports for the periods ended September 30, 2011, December 31, 2011, March 31, 2012 and June 30, 2012. Kinross EBITDA is not directly reported - calculated as reported operating earnings plus depreciation and amortization based on 6 months to June 2010, 6 months to June 2011 and 2010 December Annual Report. Newmont EBITDA is not reported - calculated as reported sales less reported costs and expenses plus amortization, based on quarterly reports for the periods ended September 30, 2011, December 31, 2011, March 31, 2012 and June 30, 2012. EBITDA margin is calculated as EBITDA divided by Total Sales Revenue for the corresponding period.
5. Gearing calculated as Net Debt divided by the sum of Net Debt and Total Equity where Net Debt is calculated as Total Interest Bearing Liabilities minus Cash and Cash Equivalents and Total Equity is calculated as the difference between Total Assets and Total Liabilities. All figures as at June 30, 2012 as per company disclosure (sourced from quarterly and interim reports).