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# Agenda



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4	Australian waste market
5	Acquisition of Wanless
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7	Operational update

# **Capital Structure**



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ASX CODE – TOX								
Shares on issue	129,607,453							
Unlisted employee options	2,307,500							
No. of shareholders	3,500 (approx)							
Market Capitalisation	\$450 m (approx)							
Substantial shareholders	Australian Foundation Investment Co National Australia Bank	8.2%						
	National Australia Bank	7.5%						
	Fisher Funds Management Ltd	6.3%						

# Company Profile



- One of the largest industrial service and waste management businesses in Australia
  - Strategically located operations throughout

    Australia
- Unique licenses and specialist technologies
- Provide diverse range of industrial and waste services to all market sectors
- Regional resource sector and hazardous waste
   focus
  - Competitive advantage through safety, service delivery, sustainable waste management practices, treatment licenses and total waste management service offering
- Growth combination of acquisition, green field and organic

# **Corporate Strategy**



1. Provide all waste services in all regional resource hubs of Australia

- Regional focus WA, QLD and NT
- Total waste management services
- Municipal
- Commercial
- Industrial / Construction
- 2. Leader in Hazardous Waste Management Nationally

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- Best Technologies
- Best Licences
- Best People
- High barriers to entry
- Servicing all industry sectors
- 3. Provide a broad range of Industrial Services to Blue Chip clients under long term contract
- Mining
- Oil and Gas
- Infrastructure
- Heavy manufacturing
- Government

# Market Trends - Environmental and regulatory toxf



- Australia is the 2nd highest producers of waste per capita behind USA at 2.1 tonnes per head p.a.
- Increasing government landfill levies and disposal costs will continue to drive recycling and divert waste from landfill
- Government regulation and environmental sustainability is driving the transition from landfill to recycling and recovery
- Large clients are aggregating procurement and increasing numbers seek a "One Stop Shop" solution
- At 50m tonnes and \$11.9Bn, the market is large, and growing around 5% p.a.
- Highly competitive, and fragmented, with the top 5 industry players having less than 50% market share

Source: IBIS world Waste Report 2012

# Australian waste market

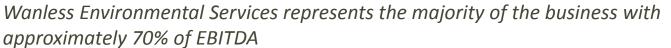


Waste type	Industry Revenue (\$Bn)	Industry profits (\$)	Margins	Target Revenue (\$'Bn)	Target Profits (\$'m)	20% of Target Revenue (\$m)	20% of Target Profit (\$m)
Commercial	3.2	290	9%	1.0	90	200	18
Construction	2.7	190	7%	0.6	40	120	8
Municipal	2.0	120	6%	0.4	25	80	5
Industrial	1.9	240	12%	1.6	195	320	39
Hazardous	1.2	150	12.5%	1.2	150	240	30
Total	11	990	9%	4.8	500	960M	\$80 - \$100m

Source: IBIS world Waste Report 2012 and Toxfree estimates



## Wanless Summary

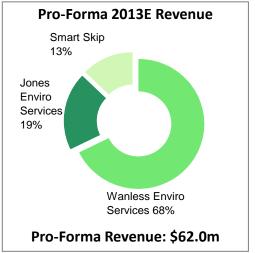


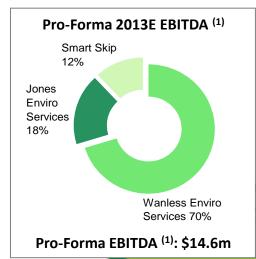


Wanless is a leading commercial and industrial waste management business that operates in Queensland and Tasmania

- Established in 1999 by Ron and Dean Wanless
- Expanded through organic growth and strategic acquisitions to become the second largest player in the Commercial Waste Transport market in Queensland and Tasmania
- 156 employees and 42 owner drivers
- Wanless operates through three entities:
  - Wanless Enviro Services (\$42M revenue FY13) operates across several Queensland branches and specialises in commercial and industrial business-to-business customers
  - Jones Enviro Services (\$12 M revenue FY13) provides commercial waste recovery services throughout Tasmania
  - Smart Skip (\$8M revenue FY13) a construction and demolition waste business servicing the South East Queensland building and construction markets
- Operations are spread across 13 main branches
  - Large client base (approximately 8,000 clients) with low customer concentration
    - Top 15 clients represents 20% of total revenue
    - No customer with >\$5m revenue

**Note** Adjusted for non recurring and private group items. Excludes rebranding costs

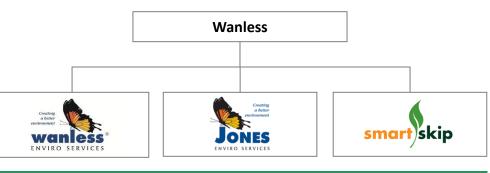








Headquartered in Coopers Plains, South Brisbane, Wanless operates a network of branches on the East Coast from Cairns to Gold Coast, together with three branches in Tasmania

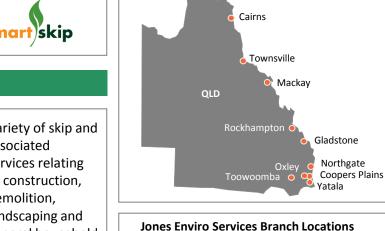


### **Services**

Queensland branch network of waste recovery services

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- Front lift and commercial hook lift collection of general waste and cardboard
- Industrial, commercial and municipal waste recovery services in Tasmania
- Recycling of cardboard, paper, plastics, timber and food waste
- Variety of skip and associated services relating to construction, demolition, landscaping and general household clean-ups



### Pro-Forma FY2013E Revenue

A\$42m

A\$12m

A\$8m



**Wanless Enviro Services and Smart Skip** 

**Branch Locations** 



## Strategic Rationale



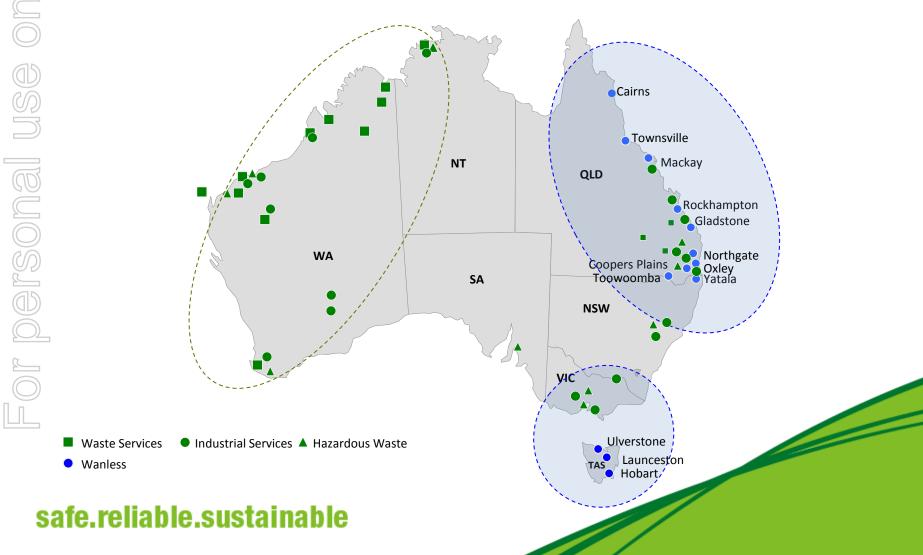
### **Toxfree's Corporate Strategy**

- Provide Full Waste Service Offering in all Regional Resource Hubs of Australia
- Resource focus WA, QLD and NT
- Total waste management services
- Municipal
- Commercial
- Industrial / construction
- Leader in
  Hazardous Waste
  Management
  Nationally
- Best technologies
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- High barriers to entry
- Servicing all industry sectors
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  Range of
  Industrial Services
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- Mining
- · Oil and gas
- Infrastructure
- · Heavy manufacturing
- Government

### **Rationale for Acquiring Wanless**

- Acquisition will provide a platform entry into the Queensland commercial and industrial market, diversifying Toxfree's revenue base with the potential for significant future growth
- ✓ Wanless' solid waste services complement our existing industrial services and waste management strategy in Queensland and ability to offer Total Waste Management Solutions to our clients.
- ✓ Wanless' regional depots provide Toxfree with a base to expand our services to the resource sector in Queensland and Tasmania
- The acquisition will position Toxfree in a similar way to our Western Australian business, positioning the business to benefit from future capital investment and growth in these markets
- ✓ Ability to offer Wanless' existing 8000 clients Toxfree's existing Hazardous Waste and Industrial Services
- ✓ An excellent cultural fit between organisations, and a highly experienced management team is expected to add significant depth to Toxfree's existing operations

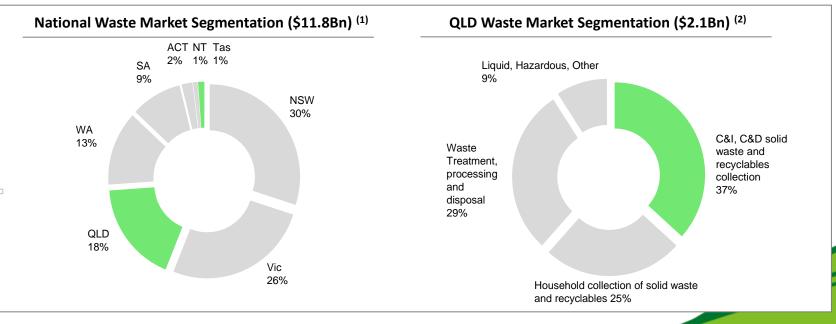
Complementary national network with Wanless providing toxfree a platform for growth in the attractive Queensland waste services market



## Significant Market Opportunity



- Toxfree and Wanless operate in a national waste market with revenue of approximately \$11.8Bn (1)
- Wanless operates within the Queensland Commercial & Industrial (C&I) and Construction & Demolition (C&D) waste markets
- The size of the Queensland market represents a significant opportunity to leverage Toxfree's total waste management offering



#### Notes

- Based on IBISWorld (2012) estimates
- 2. Based on IBISWorld (2012) and Toxfree estimates

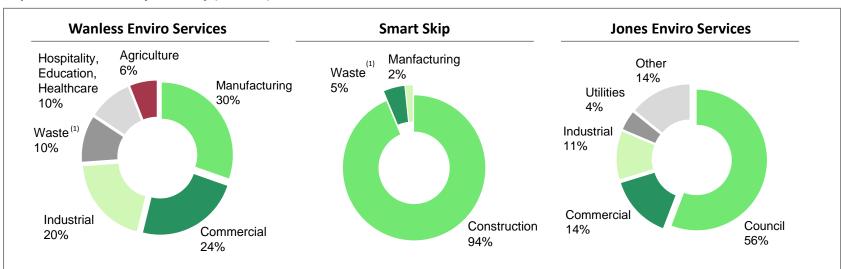
## **Customer Segmentation**



- Wanless Enviro Services' clients operate within manufacturing, commercial and industrial industries
- The majority of Smart Skip's clients operate in the building construction industry
- Jones Enviro Services' clients are councils, primarily located in Launceston, and a combination of industrial services clients

### Top 200 Customers by Industry (FY2012)

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Note

Refers to contracts with other waste management companies





**Expanded Toxfree** 

# **Expanded Toxfree**

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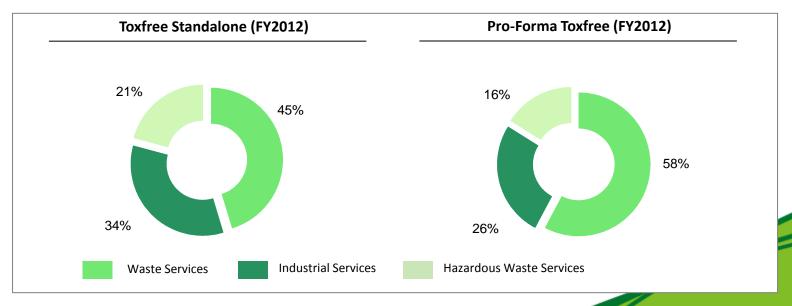
- Wanless will initially function as a standalone division within the expanded Toxfree Group and will be integrated into the Waste Services division over the next 12 months
  - Wanless will leverage the Toxfree systems and expertise
  - KPI's will be introduced; marketing, business development and sales plans created
  - Major rebranding; cross selling initiatives introduced
- Toxfree has an experienced management team and systems to manage integration



## Revenue by Service



- The acquisition of Wanless will significantly expand Toxfree's Waste Services Division
  - Toxfree's Waste Services Division includes the collection, resource recovery, recycling and disposal of solid, industrial, municipal and commercial wastes
  - Services are currently provided throughout the Kimberley, Pilbara and South West regions of WA, Gladstone and Roma in Queensland and in the Northern Territory
  - Following the acquisition of Wanless, the Waste Services Division will represent 58% of FY2012 Pro-Forma revenue



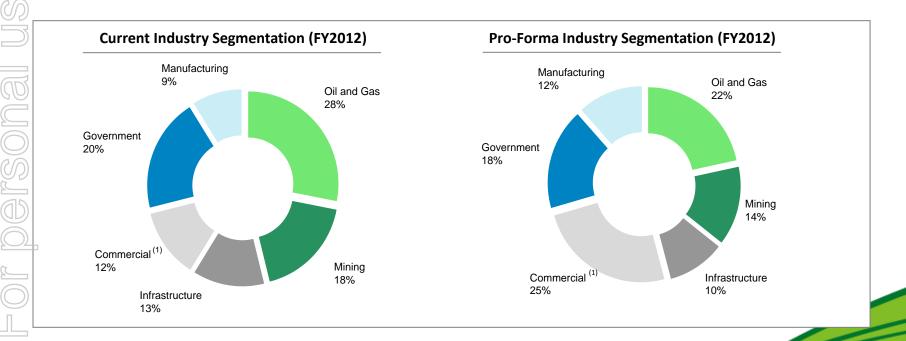
safe.reliable.sustainable

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## **Sector Diversification**



- Toxfree's client base is currently weighted towards mining and energy related clients (approximately 46%)
- Following the acquisition of Wanless, exposure to the commercial sector will increase from 12% to 25%



#### Note

 Includes retail, agriculture, hospitality & leisure, hospitals, education, and other waste companies

# Acquisition of Wanless - Key Highlights



- Acquisition of Wanless, a leading Queensland and Tasmanian waste services business for \$85 M
- Specialist provider of waste services to customers within the commercial and industrial sector
- Pro forma revenue for FY13 of \$62 M and EBITDA of \$14.6M
- Strong market share in South East Queensland industrial growth corridor and key regional hubs
- Platform to enable Toxfree to expand its total waste services offering
- Highly complementary to Toxfree's strategy and existing Queensland operations and its regional growth strategy
- Diversification of Toxfree earnings and significant increase in addressable market opportunity
- Highly experienced management team and an excellent cultural fit
- Strong margins and growth potential and accretive to Toxfree shareholders on current year pro-forma earnings

Note

1. Adjusted for non recurring and private group items. Excludes rebranding costs





# Operational update



- Focus on integration of Wanless into Toxfree integration plan developed and underway
- Organic growth opportunities being developed as Wanless and Toxfree services align in Queensland and Tasmania
- Queensland Surat basin performing strongly
- East Coast industrial services to infrastructure improving
- Gladstone commenced services at QAL, outlook very positive
- North West major contracts performing inline with expectations
- Hazardous waste volumes from manufacturing have stabilised
- WA Industrial Services performing well



# Outlook

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- Addition of Wanless earnings in FY14
- Key environmental drivers remain in place
- Commencement of industrial services at QAL Gladstone \$30 M contract over three years
- Available waste market is large and Toxfree is confident on continuing to build its market share through organic growth, contract award and strategic acquisition
- Contracted Waste Services to the mining sector is expected to be approximately 8-10% of group revenue in FY14, all from Tier 1 producing assets.
- One off costs in FY13 include:
  - Acquisition and rebranding, \$3.55 M, plus stamp duty of \$4.3 M (estimated)
  - Write off of SSAA technology in first half, \$2.2 M
  - MMS write back \$(1.3 M)
  - Sydney metropolitan industrial services closure, \$0.5 M
- A number of contracts pending award / renewal

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