

2016 Financial Year Results Presentation

August 5, 2016

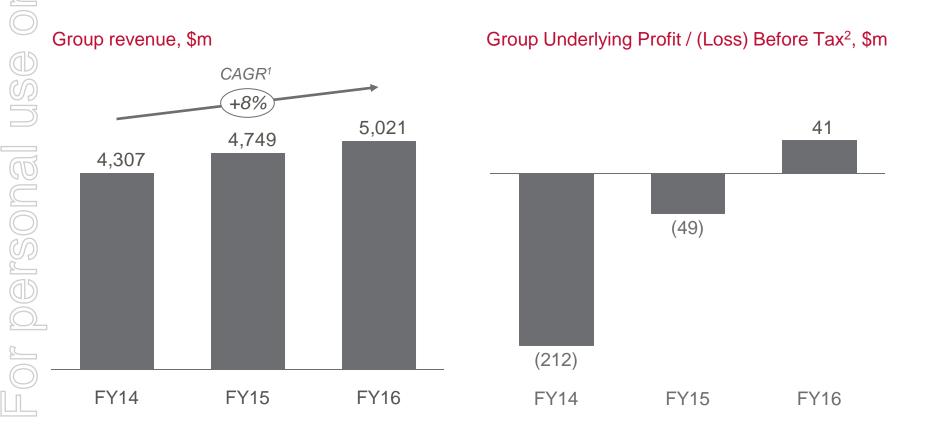




	Key highlights			
		FY16	FY15	Change
	Underlying Profit / (Loss) Before Tax ^{1,2}	\$41.0m	(\$49.1m)	↑ \$90.1m
	Statutory (loss) after tax ²	(\$224.7m)	(\$93.8m)	↓ (\$130.9m)
	Group Underlying EBIT ^{1,2}	\$210.6m	\$65.9m	↑ \$144.7m
	Net cash from operating activities ²	\$198.5m	\$218.1m	↓ (\$19.6m)
ersonal	ROIC ^{1,2}	8.9%	6.1%	↑ 2.8pts
	Financial Leverage ^{1,2}	5.2x	5.9x	↓ (11.9%)
	VA RASK ^{1,3}			1 4.2%
	VA Yield ^{1,3}			↑ 2.7%
	Group CASK (excl. fuel, FX & VFF) ^{1,2}			↓ (1.9%)



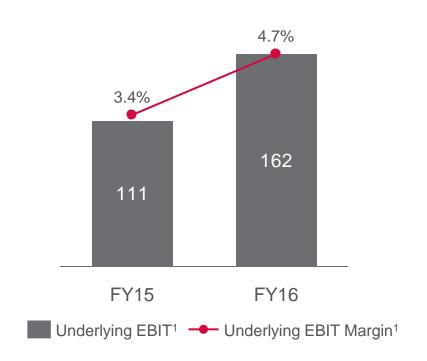
Group earnings improvement



Consistent improvement in underlying financial performance



	VA Domes	tic: Co	ontinu	ed stror	ng year-on-year improv	ement
	Domestic performa	ance			Underlying EBIT ¹ , \$m & Underlying E	EBIT Margin ¹
		FY16	FY15	Change	4.7%	
	Underlying EBIT ¹ (\$m)	162.0	111.1	↑ 50.9	3.4%	
ersonal	Underlying EBIT Margin ¹	4.7%	3.4%	↑ 1.3pts	162	
	RASK ¹ growth			1 4.7%	111	
	Yield ¹ growth			1 3.4%		L
	ASK ¹ growth			(0.6%)	FY15 FY16	DIT Margin1



Unit Revenue growth driving margin improvement despite challenging operating conditions



VA Domestic: Enhancing the customer experience







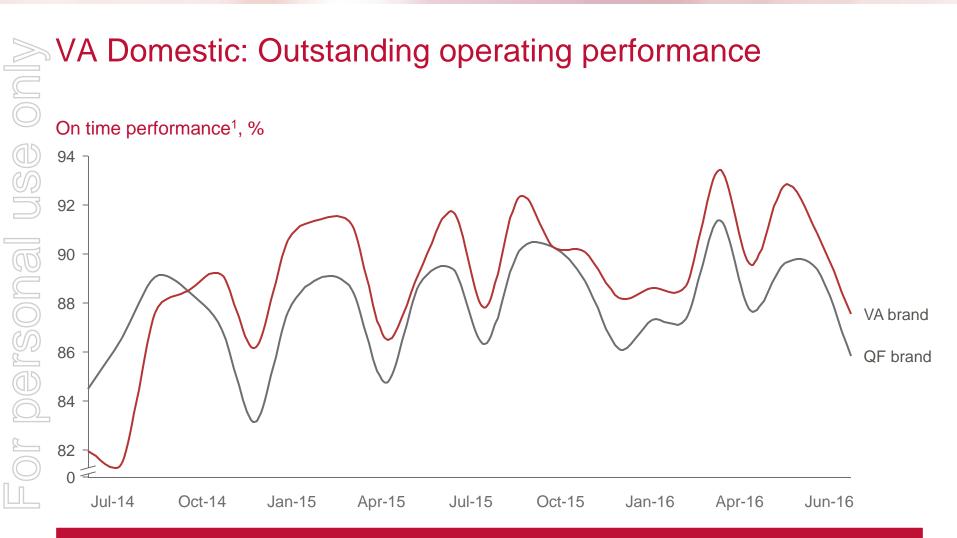
"The Business" on A330s

New terminal and lounge at Perth Airport

New lounge and Premium Entry at Brisbane Airport

Improvements in satisfaction with key aspects of the VA Domestic travel experience including Booking Process, Lounges, Terminals, In-Flight Entertainment Usage, Disruption Handling and Ground Service¹





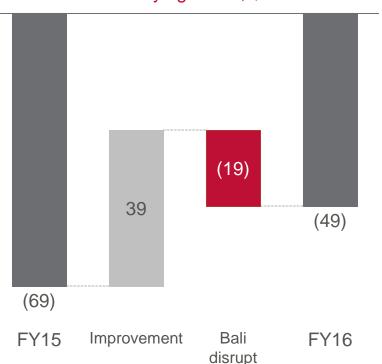
VA setting new standard in domestic OTP for the past 2 years

Note 1: In accordance with definitions from the Bureau of Infrastructure, Transport & Regional Economics (BITRE), "on time performance" refers to flights that depart their respective gates within 15 minutes of the scheduled departure time shown in the carriers' schedule. Reflects BITRE data for the monthly on time performance of all Virgin Australia designated services (Virgin Australia and Virgin Australia Regional Airlines) flown and all Qantas designated services (Qantas and QantasLink) flown.



	VA Interna	tional:	Cont	inued p	ositive	trajecto	ory
	International perfo	rmance			Internation	nal Underlyi	ng EBI
		FY16	FY15	Change			
	Underlying EBIT ¹ (\$m)	(48.8)	(68.9)	↑ 20.1			
ersonal	Underlying EBIT Margin ¹	(4.8%)	(6.2%)	1.4pts			
	RASK ¹ growth			↓ (1.1%)		39	
	Yield ¹ growth			↓ (3.3%)			
	ASK ¹ growth			(7.6%)	(69) FY15	Improveme	ent

International Underlying EBIT¹, \$m



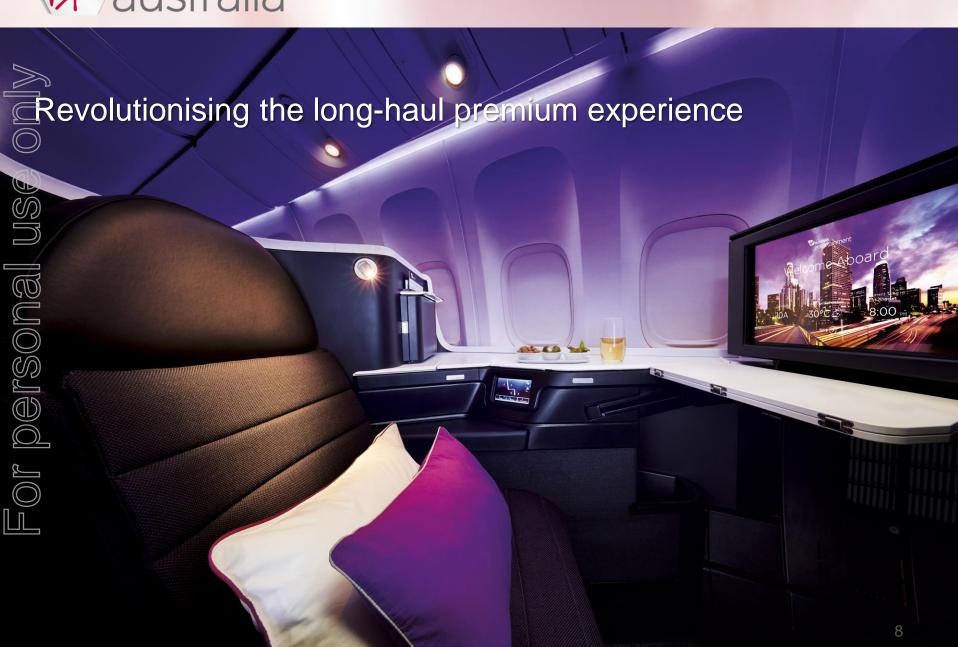
Earnings improvement notwithstanding impact of Bali volcanic activity in 1H FY16



	VA International: Exe	ecuted improvement strategy	Status of completion
WO ƏSN IB	Virgin Australia – operational improvements and product offering	 Revolutionising long-haul offering with installation of new Business Class suites, Premium Economy seats and Economy Space+ on B777s Introduction of A330 on selected Pacific routes Management integration of NZ operations LAX flying consolidation 	Sep-16
jellsonal	Virgin Australia – network optimisation	 Jan-16: PER - HKT withdrawal Mar-16: PER/MEL/ADL - DPS (Bali) withdrawal Selected frequency increases on trans-Tasman routes 	V V
	Tigerair Australia – launch of international network	 Mar-16: Launched flights from PER/MEL/ADL - DPS (Bali) Aligned with growing popularity of low cost travel on Bali routes 	✓
	New growth opportunities	Optimise in-bound traffic from alliance partners	Ongoing

Executed improvement strategy in H2 FY16, benefits to be realised in FY171







Tigerair: Profitable with ongoing improvement

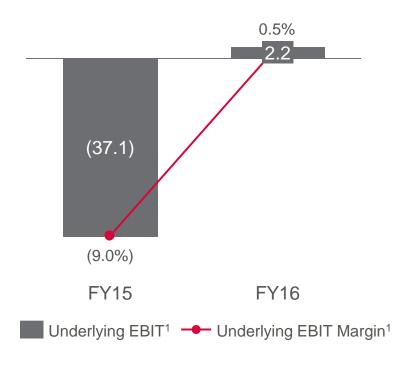


Tigerair performance

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	FY16	FY15	С	hange
Underlying EBIT ¹ (\$m)	2.2	(37.1)	↑	39.3
Underlying EBIT Margin ¹	0.5%	(9.0%)	↑	9.5pts
RASK ¹ growth			↑	1.0%
Yield ¹ growth			↑	1.4%
ASK ¹ growth				13.8%

Tigerair Underlying EBIT¹, \$m



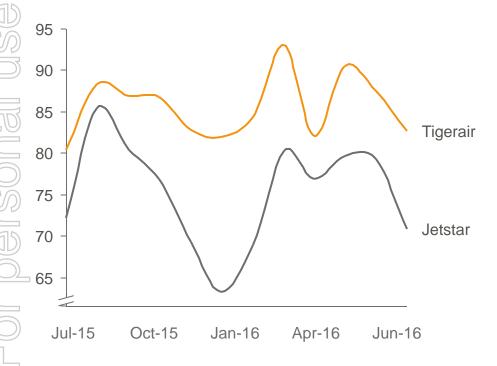
Profitable one year ahead of target including start-up costs on Bali



Tigerair: Consolidating position in low cost carrier market¹







Improving the customer experience

- Enhanced website, mobile app and call centre
- New booking platform
- Commenced operations in brand new Terminal 4 at Melbourne Airport
- · Launched international flights to Bali
- Formed the Value Alliance with seven other low cost carriers to give Australians access to a low cost travel network covering one third of the world

Tigerair leading the low cost carrier market in OTP and improving customer experience^{1,2}



Velocity: Continued strong performance



Velocity performance

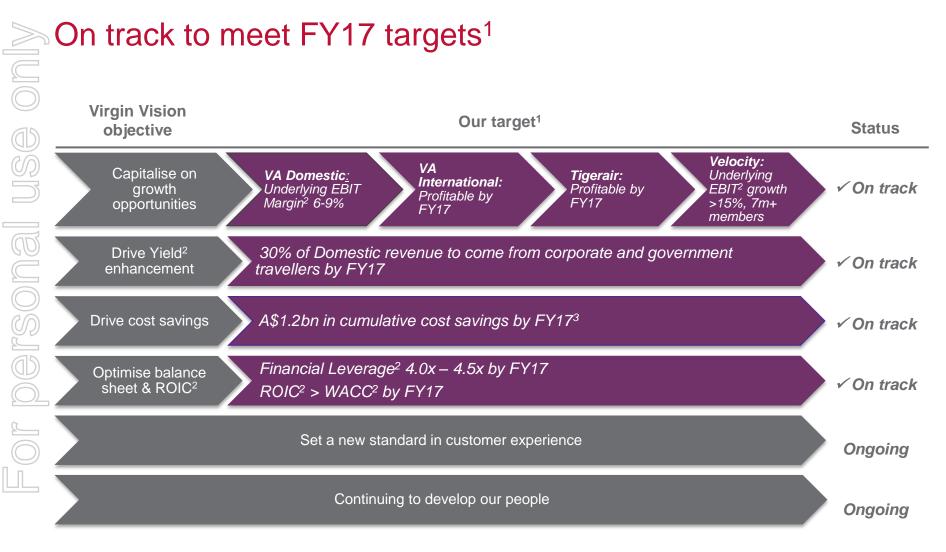
	FY16	FY15	С	hange	
Revenue (\$m)	327.6	238.4	↑	89.2	
Underlying EBIT ¹ (\$m)	139.7	81.2	↑	58.5	
Underlying EBIT Margin ¹	42.6%	34.1%	↑	8.5pts	
6.3 million members at end of FY16, growth of 20% on FY15					
Averaging ~3k new members joining Velocity each day in FY16					

Program milestones

- Loyalty Program of the Year in Middle East/Asia/Oceania for 4th consecutive year at Freddie Awards
- Australian-first initiative: Redemption of Points on purchases at BP service stations
- 1 million members have earned Points at BP service stations
- Finding new ways to reward members for their everyday activities: new earning partners include Accor Hotels, HSBC, Presto, Red Balloon, Virgin Money Home Loans and Wilson Parking

Building loyalty to the Virgin Australia brand and attracting more members





Note 1: Please refer to the "Forward Looking Statements" section on slide 30 when considering this information. All forward projections on this page are at the Underlying Performance level, which is defined on slides 28, 29 & 30. 'FY17 targets' means by the end of FY17. 2: Underlying EBIT Margin, Underlying EBIT, Yield, Financial Leverage, ROIC & WACC are non-statutory measures used by Management and VAH's Board to assess financial performance and are defined on slides 28, 29 & 30. 3: Does not include the benefits of the Better Business program. For further details on these initiatives, refer to slide 14.



Capital structure review

- The board of the Virgin Australia Group completed a capital structure review to optimise the Group's balance sheet
- Outcomes of the review:

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- Equity raising through fully underwritten \$852m entitlement offer, supported by major shareholders. Together with \$159m placement and \$89m top-up placement to HNA, \$1,100m in equity to be raised¹
 - Entitlement offer completed on 4 August 2016
 - Top-up placement expected to be completed by end of August 2016
- Better Business program of capital and operational efficiency initiatives
- The capital structure review and its outcomes will²:
 - Strengthen the Group's balance sheet
 - Improve liquidity
 - Reduce debt and leverage
 - Drive further improvements in earnings and cash flow



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Better Business program to drive efficiency and significant savings

As an outcome of the capital structure review, the Group commenced the Better Business program of capital and operational efficiency initiatives

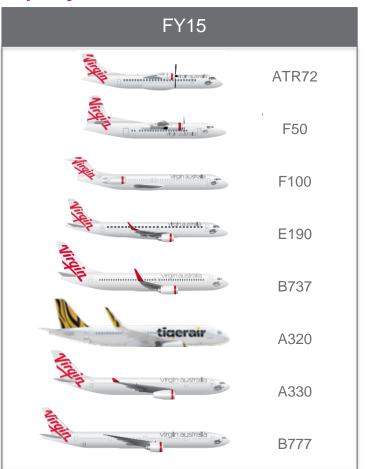
	Reduction in ATR aircraft over 3 years			
	 Removal of E190 and Tigerair-branded A320 aircraft over 3 years 			
Network and fleet optimisation	Tigerair to transition to fleet of B737s			
	Improvements in fleet utilisation			
	Optimisation of the Group's network			
	Improved efficiency in crew and ground operations			
Operating efficiencies	Minimising impact of operational disruptions			
	Right sizing the organisation			
Maintenance and engineering	Measures to increase efficiency in scheduling			
	Reduction of costs and identification of efficiencies in:			
Procurement and supply chain	major contracts			
Trocurement and supply chain	 fuel handling and foreign exchange 			
	catering and heavy maintenance			

Targeting net free cash flow savings increasing to \$300m pa (annualised run rate) by end of FY191



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Simplify the RPT fleet





Reduction in RPT fleet from 8 to 5 by FY19¹



Our people drive our success

Our team and company have been recognised with multiple awards



Best Domestic Airline

Australian Federation of Travel Agents

Awarded July 2016

FINANCIAL REVIEW HayGroup®

Most Respected Company

The Australian Financial Review and Hay Group



Best Cabin Crew | Best Frequent Flyer Scheme

Australian Business Traveller



Best New World Carrier | Best Cabin Crew

AirlineRatings.com



Australia's Most Attractive Employer

Randstad Award



In conclusion



Positive momentum in financial performance

- Significant improvement in underlying performance
- Continued earnings growth across all segments



Stronger balance sheet, improved liquidity, reduction of debt

- · Completion of capital structure review
- Completion of fully underwritten entitlement offer



Ongoing focus on lower cost base

- On track to exceed existing \$1.2bn cost saving target¹
- Launch of the Better Business program, targeting net free cash flow savings increasing to \$300m pa (annualised run rate) by end of FY19¹



Development of revenue growth opportunities

 Proposed strategic alliance with HNA to provide access to Chinese travel market¹



Outlook

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"Based on current business performance, the Group's positive momentum is expected to continue. However, due to market uncertainty, we are unable to provide further detail at this time¹."

Supplementary financial slides



	Group fi	nancial summary		
			FY16 \$m	FY15 \$m
	Revenue and	d income	5,021.0	4,749.2
	Statutory pro	fit / (loss) after tax	(224.7)	(93.8)
	Add back	Income tax benefit	(201.9)	(69.5)
	Statutory pro	fit / (loss) before tax	(426.6)	(163.3)
personal	Add back	Impairment losses on assets classified as held for sale	107.3	-
		Impairment losses on other assets	118.1	-
		Onerous contract expenses	100.2	-
		Restructuring and transaction costs ¹	114.9	70.2
		Restructuring sub-total	440.5	70.2
		Share of net (profits) / losses of equity-accounted investees	(0.7)	16.6
		Hedging and financial instruments ¹	27.8	27.4
	Underlying P	rofit / (Loss) Before Tax ¹	41.0	(49.1)

Continued improvement in Underlying Profit Before Tax¹



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Better Business program and other restructuring charges

	Guidance ¹ \$m	FY16 \$m	FY17 – FY19 ² \$m
Cash	200 – 250	100	100 – 150
Non-cash	150 - 200	164	0 – 36
Better Business program restructuring charges	350 - 450	264	100 – 186
Non-Better Business program restructuring charges	-	177	-
Total restructuring charges	350 – 450	441	100 – 186

Consistent with full year guidance range of \$410 – 450m provided in entitlement offer presentation

Initiatives implemented will help unlock significant future cash flows²



Cash flow

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- Approximately 36% improvement in cash generated from operating activities in H2 FY16 compared to H2 FY15
- Improved cash conversion, including the unwind of adverse working capital from H1 FY16 helped drive \$57.7m increase in cash generated from operating activities in FY16 over FY15
- Includes placement of \$159m to HNA and excludes \$852m entitlement offer and \$89m top-up placement to HNA¹

Cash flow statement

	FY16 \$m	FY15 \$m
Cash generated from operating activities	448.8	391.1
Transformation & net finance costs	(250.3)	(173.0)
Net cash from operating activities	198.5	218.1
Net cash used in investing activities	(389.0)	(572.9)
Net cash from financing activities	263.2	580.9
Net cash inflow/(outflow) incl impact of FX	95.3	244.7

Highest reported cash generated from operating activities since FY10²

Note 1: Gross proceeds. 2: Company reports.



Balance sheet

- Financial Leverage¹ decreased by 11.9% to 5.2x at 30-Jun-16, from 5.9x at 30-Jun-15, notwithstanding adverse FX impact
- Excludes \$852m entitlement offer proceeds and \$89m top-up placement to HNA²
- Taking into account repayment shareholder loan using proceeds from the entitlement offer and top-up placement, leverage will further decrease to 4.1x on a pro forma basis³
- Targeting Financial Leverage¹ of 4.0x 4.5x by end of FY17³

Balance sheet

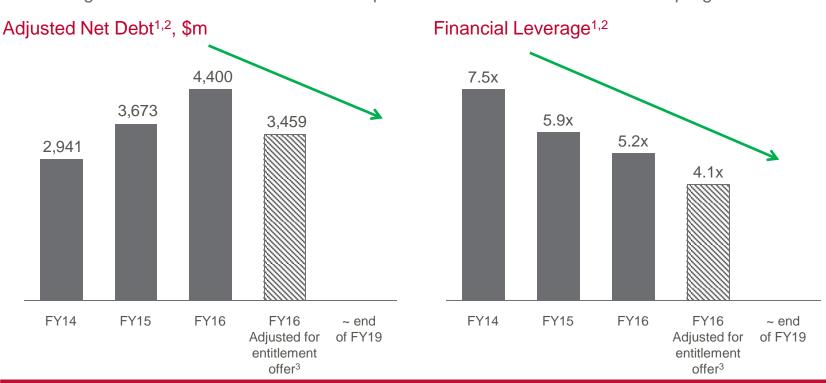
Balarioo orioot		
	FY16 \$m	FY15 \$m
Cash and cash equivalents	1,123.8	1,028.5
Total assets	6,040.8	5,779.6
Interest bearing liabilities	3,000.0	2,762.2
Total liabilities	5,142.0	4,758.8
Total equity	898.8	1,020.8
Unrestricted cash balance	728.9	718.9

Improved Balance Sheet metrics with further improvements from completion of entitlement offer³



Balance sheet metrics improving

Further improvements in balance sheet metrics expected through debt amortisation, improved free cash flow generation and benefits of fleet simplification under the Better Business program¹



Fleet simplification initiatives under Better Business program will further improve Adjusted Net Debt and Financial Leverage out to FY19^{1,2}



Hedging update

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- The Group continues to benefit favourably from lower oil prices as historical hedging positions expire and additional hedging is implemented off lower market conditions
- During H2 FY16, the Group accelerated its FY17 hedging program in light of opportunistic market conditions

FY17 hedging update

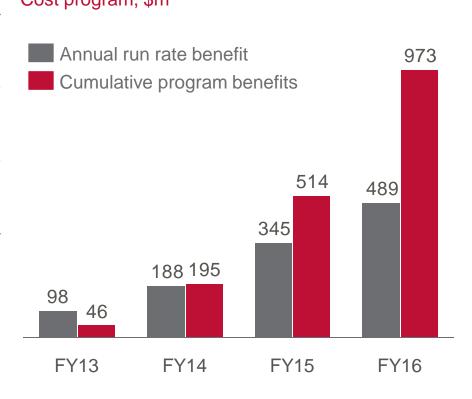
	FY17 ¹
	Hedge Position
Fuel (AUD Brent/bbl)	90%
FX (AUD/USD)	100%

Benefit of lower fuel prices realised in FY16 partially offset by movements in exchange rates



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\$1.2bn cost program t	racking	ahead of plan
Cost program benefits to date	Cost program, \$m	
FY16 in-year benefits	\$114m	Annual run rate ben
FY16 cumulative program benefits	\$973m	
Annual run rate benefit since FY13 launch	\$489m	



On track to exceed \$1.2bn target by end of FY171



\	Virgin Australia Gr	oup flee	t		
Group operating floot		As at 30 Jun 2016	As at 30 Jun 2016		As at 30
Group operating fleet	Leased		Owned	Jun 2015	
	B737-700/800	75	38	37	77
	E190 ¹	16	7	9	18
	A330	6	6	-	6
	B777	5	1	4	5
	ATR72-500/600	14	14	-	14
	Mainline fleet	116	66	50	120
	F50 ¹	-	-	-	8
	F100	14	7	7	14
	A320 (Charter & Tigerair)	16	15	1	15
	B737-800 (Tigerair)	3	-	3	-
	Virgin Australia Group	149	88	61	157



Disclaimers, definitions and ASIC guidance Disclaimer The following non-IFRS information has not been audited or reviewed by KPMG- Underlying Braffill's costs, Hedging and financial instruments. He is a second of the costs o

The following non-IFRS information has not been audited or reviewed by KPMG: Underlying Profit / (Loss) Before Tax, Underlying Performance, Restructuring and transaction costs, Hedging and financial instruments, Underlying Earnings Before Interest, Tax, Depreciation, Amortisation and Aircraft Rentals (EBITDAR), Underlying Earnings Before Interest & Tax or Underlying EBIT, Underlying Earnings Before Interest & Tax Margin or Underlying EBIT Margin, RASK, Yield, Group CASK, ASK, Financial Leverage, Adjusted Net Debt, Return on Invested Capital EBIT or ROIC EBIT, Invested Capital, Cost of Capital or Weighted Average Cost of Capital or WACC and ROIC.

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Definitions

Underlying Profit / (Loss) Before Tax: is a non-statutory measure that represents statutory profit / (loss) before tax excluding the impact of impairment losses on assets classified as held for sale, impairment losses on other assets, net loss on disposal of assets, onerous contract expenses, restructuring and transaction costs (as defined below), share of net profits / (losses) of equity-accounted investees and the impact of hedging and financial instruments (as defined below). This is a measure used by Management and VAH's Board to assess the financial performance of VAH. From 1 July 2014 to 16 October 2014, Tigerair Australia was equity accounted and was excluded from underlying results. From 17 October, Tigerair Australia is included in underlying results.

Underlying Performance: is a non-statutory measure that refers to earnings or returns calculated based on Underlying Profit / (Loss) Before Tax (as defined above). From 1 July 2014 to 16 October 2014, Tigerair Australia was equity accounted and was excluded from underlying results. From 17 October 2014, Tigerair Australia is included in underlying results.

Restructuring and transaction costs: is a non-statutory measure that includes the following items outlined in Note 2 of the VAH Preliminary Final Report for the year ended 30 June 2016: business and capital restructure and transaction costs (\$114.9m). For the year ended 30 June 2015, this item included net loss on disposal of assets (\$7.6m), business and capital restructure and transaction costs (\$84.4m) and net income resulting from Tigerair Australia acquisition (\$21.8m)

Hedging and financial instruments: is a non-statutory measure that includes the following items outlined in Note 2 of the VAH Preliminary Final Report for the year ended 30 June 2016: time value movement on cash flow hedges (loss of \$28.5m), unrealised ineffectiveness on cash flow hedges and non-designated derivatives (gain of \$0.7m). For the year ended 30 June 2015, this item includes: time value movement on cash flow hedges (loss of \$10.0m) and unrealised ineffectiveness on cash flow hedges and non-designated derivatives (loss of \$17.4m).



Disclaimers, definitions and ASIC guidance

Definitions (continued)

Underlying Earnings Before Interest, Tax, Depreciation, Amortisation and Aircraft Rentals (EBITDAR): is a non-statutory measure per Note 2 of the VAH Preliminary Final Report for the year ended 30 June 2016. It is used by Management and VAH's Board as a measure to assess the financial performance of VAH and its individual segments. It is defined as Underlying Profit / (Loss) Before Tax (as defined above) with the addition of depreciation, amortisation, aircraft rentals and net finance costs. From 1 July 2014 to 16 October 2014, Tigerair Australia was equity accounted and was excluded from underlying results. From 17 October 2014, Tigerair Australia is included in underlying results.

Underlying Earnings Before Interest & Tax or **Underlying EBIT:** is a non-statutory measure per Note 2 of the VAH Preliminary Final Report for the year ended 30 June 2016. It is used by Management and VAH's Board as a measure to assess the financial performance of VAH and its individual segments. It is defined as Underlying Profit / (Loss) Before Tax (as defined above) excluding the impact of net finance costs. From 1 July 2014 to 16 October 2014, Tigerair Australia was equity accounted and was excluded from underlying results. From 17 October 2014, Tigerair Australia is included in underlying results.

Underlying Earnings Before Interest & Tax Margin or **Underlying EBIT Margin:** is a non-statutory measure derived from Underlying Earnings Before Interest & Tax (as defined above) divided by total segment revenue. From 1 July 2014 to 16 October 2014, Tigerair Australia was equity accounted and was excluded from underlying results. From 17 October 2014, Tigerair Australia is included in underlying results.

RASK or Unit Revenue: is a non-statutory measure derived from segment revenue divided by Available Seat Kilometres (defined below) of the Regular Passenger Transport business. From 1 July 2014 to 16 October 2014, Tigerair Australia was equity accounted and was excluded from underlying results. From 17 October 2014, Tigerair Australia is included in underlying results.

Group CASK or Group Cost per Available Seat Kilometre: is a non-statutory measure derived from consolidated segment revenue less consolidated segment Underlying EBIT (as defined above) excluding fuel, hedging gains / (losses) on fuel, Velocity Frequent Flyer (VFF) segment costs and foreign exchange gains / (losses) on non-fuel costs divided by Available Seat Kilometres (defined below) of the Regular Passenger Transport business. Group CASK is reported on a sector length adjusted basis. From 1 July 2014 to 16 October 2014, Tigerair Australia was equity accounted and was excluded from underlying results. From 17 October 2014, Tigerair Australia is included in underlying results.

Yield: is a non-statutory measure derived from segment revenue divided by Revenue Passenger Kilometres of the Regular Passenger Transport business. From 1 July 2014 to 16 October 2014, Tigerair Australia was equity accounted and was excluded from underlying results. From 17 October 2014, Tigerair Australia is included in underlying results.

ASK or Available Seat Kilometre: is a non-statutory measure derived from total number of seats available for passengers multiplied by the number of kilometres flown on Virgin Australia or Tigerair Australia operated flights.

Financial Leverage: is a non-statutory measure and is defined as the ratio of Adjusted Net Debt (as defined below) to EBITDAR (as defined above). From 1 July 2014 to 16 October 2014, Tigerair Australia was equity accounted and was excluded from underlying results. From 17 October 2014, Tigerair Australia is included in underlying results.

Adjusted Net Debt: is a non-statutory measure derived by interest bearing liabilities less cash and cash equivalents and adding 7 times annual aircraft operating lease rentals.

Return on Invested Capital EBIT or ROIC EBIT: is a non-statutory measure derived from the last 12 months' Underlying EBIT (as defined above), adding back aircraft operating lease rentals and adjusting for a notional depreciation on the capitalised value of aircraft operating lease rentals (7 times annual aircraft operating lease rentals expense), or approximately 4% pa. This metric provides an indication of Underlying Performance (as defined above) assuming all aircraft were owned by VAH. From 1 July 2014 to 16 October 2014, Tigerair Australia was equity accounted and was excluded from underlying results.



Disclaimers, definitions and ASIC guidance

Definitions (continued)

Invested Capital: is a non-statutory measure that provides an indication as to the invested capital within VAH, and is derived by adding average Adjusted Net Debt (as defined above) and total equity as reported in the consolidated statement of financial position of the VAH Preliminary Final Report.

Cost of Capital or Weighted Average Cost of Capital or WACC: is a non-statutory measure that estimates the pre-tax Weighted Average Cost of Capital or WACC for VAH, using an estimated 60% to 40% debt to equity split.

ROIC: is a non-statutory measure and is defined as ROIC EBIT (as defined above) as a percentage of Invested Capital (as defined above). From 1 July 2014 to 16 October 2014, Tigerair Australia was equity accounted and was excluded from underlying results. From 17 October 2014, Tigerair Australia is included in underlying results.

Forward Looking Statements: This presentation contains certain forward looking statements. Forward looking statements can generally be identified by the use of words such as 'project', 'foresee', 'plan', 'expect, 'aim', 'potential', 'goal', 'target', 'intend', 'anticipate', 'believe', 'estimate', 'may', 'could', 'should', 'will' or similar expressions. Indications of, and guidance on, future earnings and financial position and performance are also forward looking statements. Forward looking statements, opinions and estimates provided in this presentation involve a number of risks, assumptions and contingencies, many of which are beyond the Virgin Australia Group's control and which are subject to change without notice, as are statements about market and industry trends, which are based on interpretations of current market conditions. It is believed that the expectations reflected in these forward looking statements, opinions and estimates are reasonable, but there can be no assurance that actual outcomes will not differ materially from these statements. Such forward looking statements, opinions and estimates are provided as a general guide only, should not be relied on as an indication or guarantee of future performance and speak only as of the date of this announcement. You should not place undue reliance on forward looking statements.

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ASIC guidance

In December 2011 ASIC issued Regulatory Guide 230. In order to comply with this Guide, Virgin Australia Holdings Limited is required to make a clear statement about whether information disclosed in documents other than the Virgin Australia Holdings Limited Preliminary Final Report for the year ended 30 June 2016 has been audited or reviewed in accordance with Australian Auditing Standards.

The following non-IFRS information has not been audited or reviewed by KPMG: Underlying Profit /(Loss) Before Tax, Underlying Performance, Restructuring and transaction costs, Hedging and financial instruments, Underlying Earnings Before Interest, Tax, Depreciation, Amortisation and Aircraft Rentals (EBITDAR), Underlying Earnings Before Interest & Tax or Underlying EBIT, Underlying Earnings Before Interest & Tax Margin or Underlying EBIT Margin, RASK, Yield, Group CASK, ASK, Financial Leverage, Adjusted Net Debt, Return on Invested Capital EBIT or ROIC EBIT, Invested Capital, Cost of Capital or Weighted Average Cost of Capital or WACC and ROIC.

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