

Our Strategy

Customer Focus

Capabilities









Growth Opportunities

"One CommBank"

Continued growth in business and institutional banking

Disciplined capability-led growth outside Australia



TSR Outperformance

Our Vision and Values

Our Vision

Our Values

To excel at

sonal use only

securing and enhancing

the financial wellbeing of

people, businesses and communities

Integrity
Accountability
Collaboration

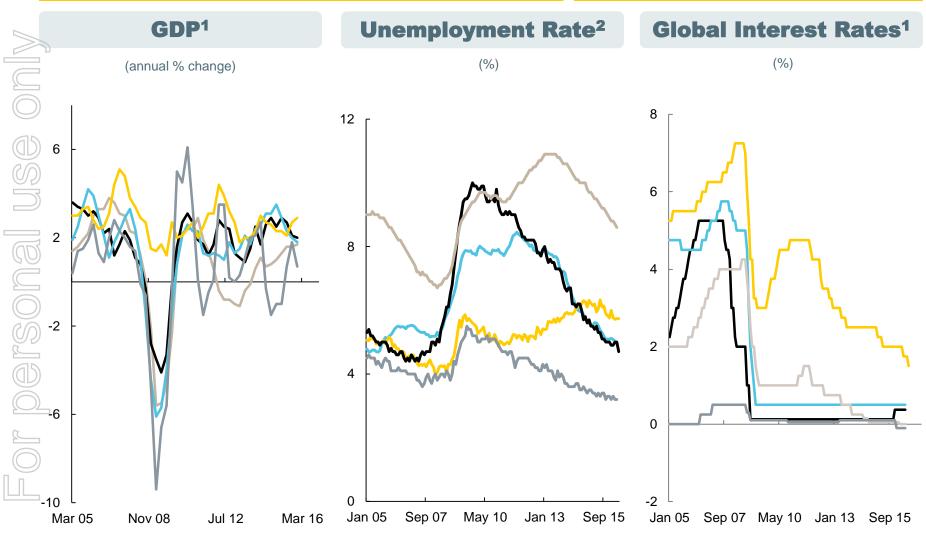
ExcellenceService



Cash NPAT up 3%

	Jun 16		Jun 16 vs Jun 15
Statutory Profit (\$m)	9,227		2%
Cash NPAT (\$m)	9,450		3%
ROE – Cash (%)	16.5%	U	(170) bpts
Cash Earnings per Share (\$)	5.55		-
Dividend per Share (\$)	4.20	(-)	-

Australia's economy exposed to global uncertainty





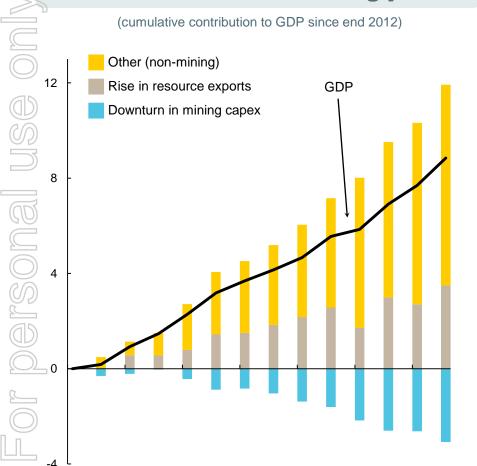
2. Source: CEIC

The domestic growth transition continues

Growth drivers from mining peak¹

Nominal GDP/Terms of Trade



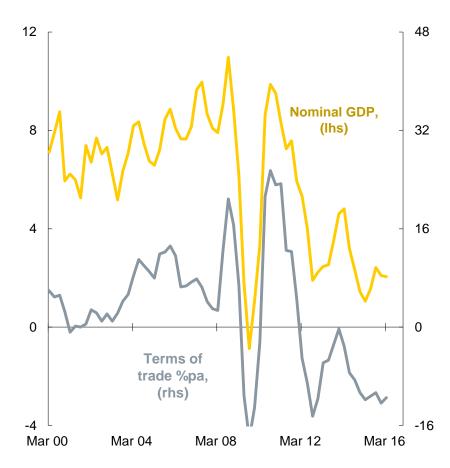


Jun 14

Dec 14

Jun 15

(annual % change)



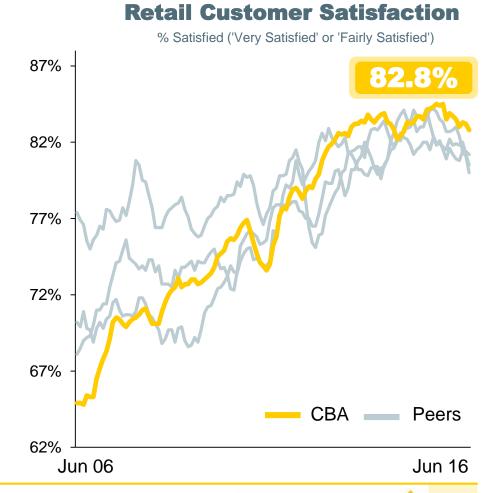
Jun 13

Dec 13

Continued focus on the customer

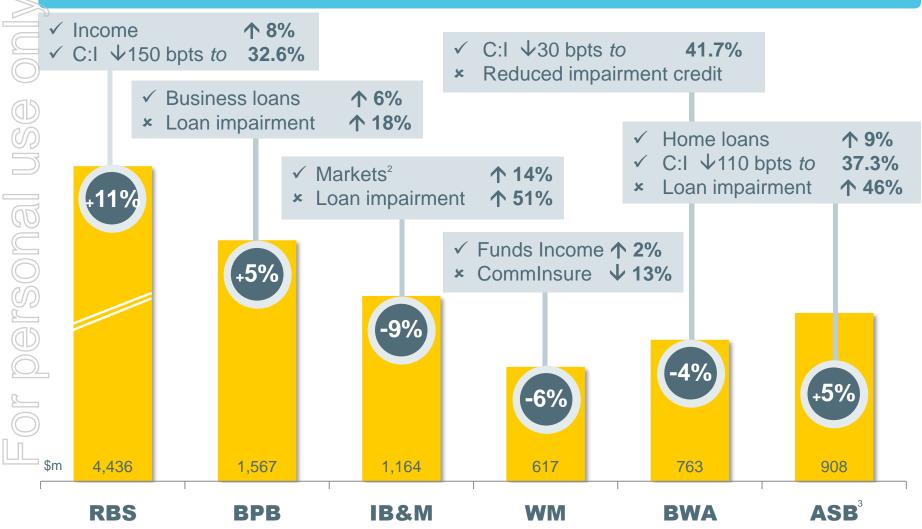
Customer Satisfaction

	Custome
Retail	#1
Business	= #1
Wealth	#1
OIFS	#1
Internet	#1



Divisional Contributions

Cash NPAT FY16¹



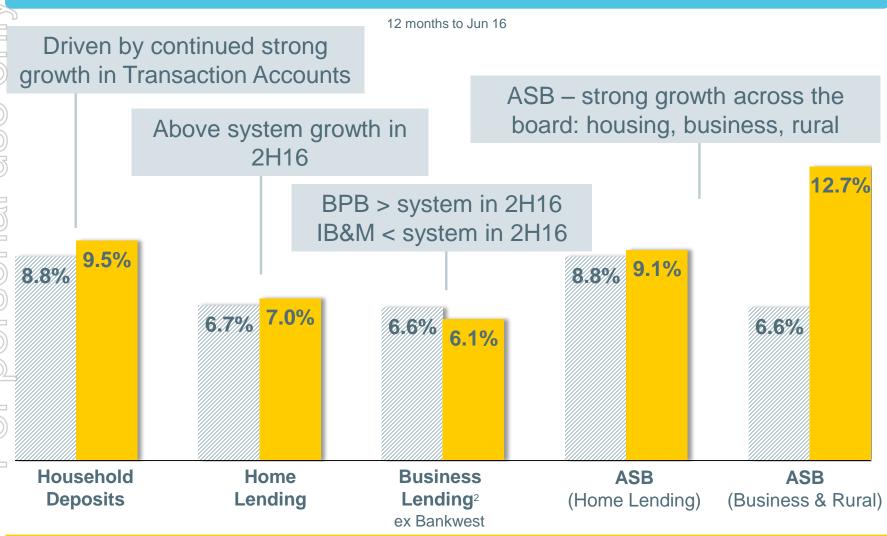
^{1.} All movements on prior comparative period except where noted

3. ASB result and performance metrics in NZD

^{2.} Growth in Markets income excluding derivative valuation adjustments

Ongoing volume growth

Balance Growth¹



Spot balance growth twelve months to June 2016. Source RBA/APRA/RBNZ. CBA includes BWA except Business Lending. 2. Domestic Lending balance growth (BPB & IB&M). Source RBA.



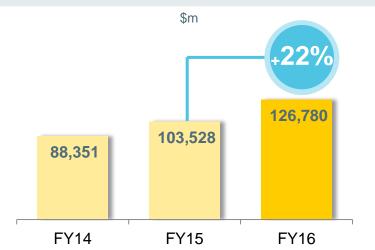




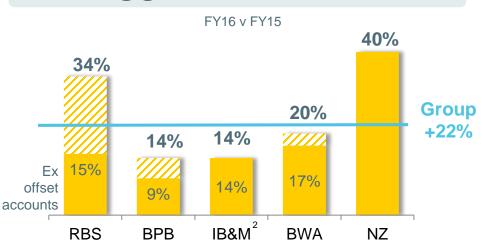


Transaction Banking¹





Strong growth across divisions



RBS New Transaction Accounts³



Innovation & Simplicity

- √ Real time
- ✓ Instant Banking
- √ Fast, simple processes

^{1.} Includes non-interest bearing deposits. 2. Excludes Cash Management Pooling Facilities (CMPF). 3. Number of new RBS personal transaction accounts, including offset accounts.

Innovation and Simplicity

Simplified Personal Loans

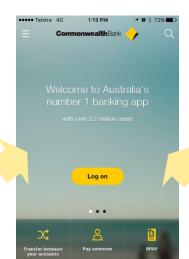
Based on what you've told us we've estimated that you'd have...



- Existing expenses/debts
- New loan repayments
- i It looks like you'd be spending 97% of your monthly income if you get this loan.

Consider reviewing your loan options, allowing extra for unexpected costs e.g. interest rate increases if you've got variable rate loans or car repairs. Easy
application
and approval
with focus on
financial
wellbeing





●

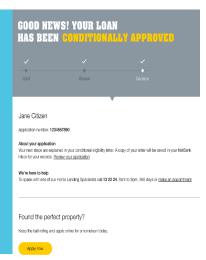
Cards

-

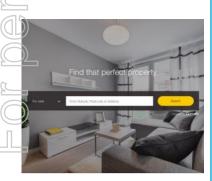
Tap & Pay

Simplified Home Loans

Easy
conversion
of
conditional
to full
approval



Enhanced Property Search



Now across key platforms
- property listings, prices etc

Instant Banking

Open, fund and access transaction accounts in under 5 minutes



Innovation and Simplicity

Paperless Statements



Instant Banking

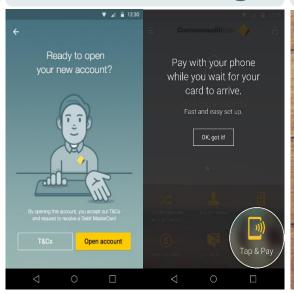


Photo a bill



October 2015

Move to paperless statements with a single click - over 800,000 additional accounts now paperless¹

May 2016

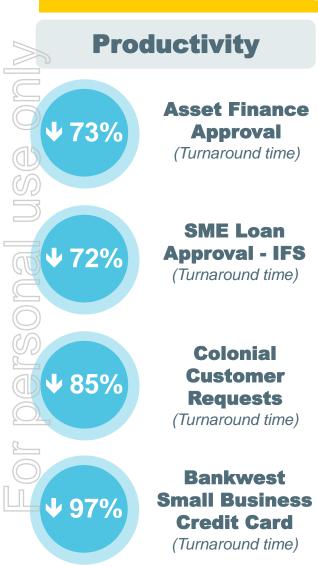
New transaction accounts opened < 5 minutes + instant access via Cardless Cash, Tap & Pay

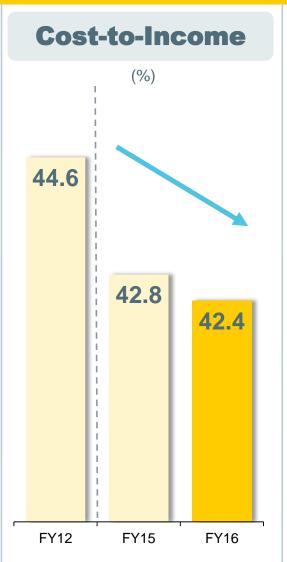
June 2016

BPAY details
automatically
populated from photo
- simple click for

payment

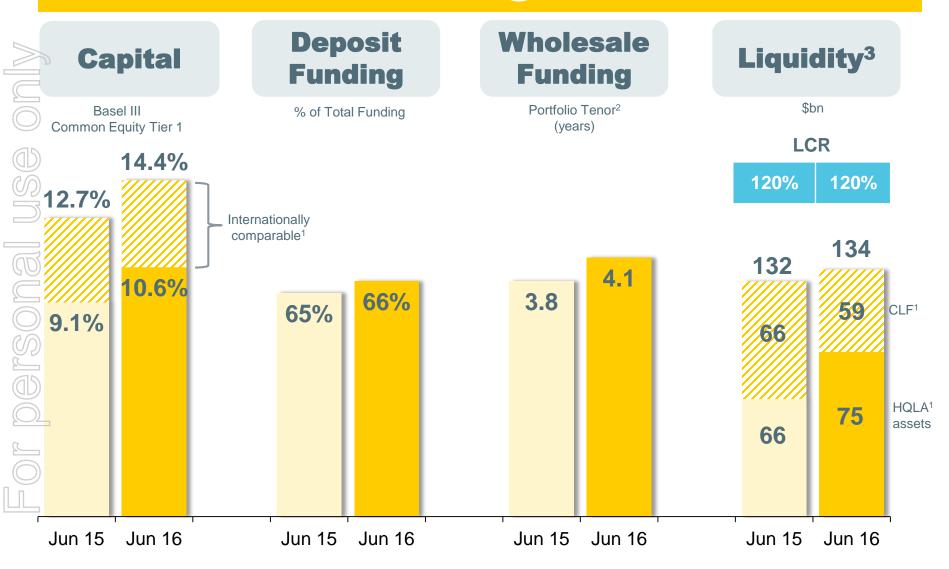
Productivity + Efficiency + Investment







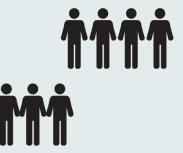
Strength



Depositors and shareholders fund our lending to borrowers

Depositors

11.3 million deposit customers



A customer who invests in a 3 year term deposit offer will earn

\$575 more per year*

Shareholders

Over 800,000

Australian households are direct shareholders and millions more individuals through their superannuation funds



76%

of profits are paid to shareholders as dividends. The average retail shareholder will receive \$3,738 this year

Borrowers

1.9 million home loan customers





\$403

per year saved on the average variable home loan**

** based on rate reduction announced on 2 August, 2016

^{*} based on the average customer term deposit balance and CBA 3 year TD offer announced on 2 August, 2016

Broad contributor to Australian wellbeing

Expenses

Including ~5,000 SME partners and suppliers (>90% Australian)

rise only

Operating Income FY16

\$24.6bn

Loan impairment

Cost of lending across the economy

\$4.2bn

\$<mark>1.3</mark>bn

\$3.6bn

Tax expense

Australia's largest tax payer¹ and signatory of the Voluntary Tax
Transparency Code

Salaries

Employing ~41,400 people in Australia, ~51,700 globally

\$6.2bn

\$2.3bn

\$7bn

Retained for capital and growth

Over \$192 billion in new lending in FY16

Dividends

Returned to over 800,000 shareholders & super funds

Outlook

- Solid underlying GDP growth and stable employment, but nominal growth remains weak
- Globally, monetary stimulus unable to offset low confidence from weak incomes and instability
- or personal "More of the same" the most likely scenario, but with some downside risk
 - For CBA conservatism, focus on the long-term, wary of structural responses to cyclical trends

Customer Metrics - Sources

Roy Morgan Research Retail Main Financial Institution (MFI) Customer Satisfaction. Australian population 14+, % "Very Satisfied" or "Fairly Satisfied" with relationship with that MFI. 6 month rolling average to June 2016. Peers includes ANZ, NAB and Westpac. CBA excludes Bankwest. (Slides 7) DBM Business Financial Services Monitor (June 2016), average satisfaction rating of business customers' Main Financial Institution (MFI), across all Australian businesses, using an 11 pt scale where 0 is Extremely Dissatisfied and 10 is Extremely Satisfied, 6 month rolling average. (Slides 7)

Wealth Insights platform service and overall satisfaction score - Ranking of Colonial First State (the platform provider) is calculated based on the weighted average (using Plan for Life FUA) of the overall adviser satisfaction scores of FirstChoice and FirstWrap compared with the weighted average of other platform providers in the relevant peer set. The relevant peer set includes platforms belonging to Westpac, NAB, ANZ, AMP and Macquarie in the Wealth Insights survey. This measure is updated annually in April. (Slide 7)

PT Bank Commonwealth in Indonesia rated number one among foreign banks for customer service as measured by MRI (one of the leading industry Standards for Customer Service Excellence). (Slide 7)

Roy Morgan Research. Australian population 14+. Proportion of customers who conducted internet banking via website or app with their Main Financial Institution in the last 4 weeks, who are either "Very Satisfied" or "Fairly Satisfied" with the service provided by that institution. 6 month average to June 2016. Rank based on comparison to ANZ, NAB and Westpac. (Slides 7)

