

ASX INVESTOR HOUR

Price vs. Value - best focus on the latter

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Price vs. Value

Best Focus on the Latter

Mike Hawkins; Chief Investment Officer

February 2012



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As equity investors we own a share of an operating business; not a share of an equity market.

As such, value is ultimately created and destroyed by a business; not by an equity market.

The drivers of value in a business influence, but do not always determine, the drivers of performance in its share price.



A valuable business has the following attributes

- Improving shareholder returns (ROCE, ROE) – a product of wise capital allocation by management over the long term.
- A strong balance sheet (i.e. comfortable gearing).
- Steady free cash flow generation (i.e. low cyclicity) which ideally flows through to shareholders in a growing dividend stream.
- Diversification across products and customers.
- Structural flexibility – partly a product of wise management (i.e. don't get caught in yesterday's product).
- Is not heavily exposed to changes in government regulation.
- Honesty.

A valuable business is not automatically a valuable investment. A valuable investment is a valuable business which is not priced as such by the equity market.



Equity market performance/valuation is driven by the interaction of three factors

1). Interest rates.

- Currently very supportive.
- Relative valuations/yield strongly favour equities.

2). Profit expectations.

- Under pressure.

3). Risk tolerance (i.e. greed & fear).

- Extreme risk aversion has been the primary driver of equity market performance over the past four years.

Thus, the sweet spot for equity markets (price) = low or falling interest rates, rising profit expectations & improving risk tolerance.

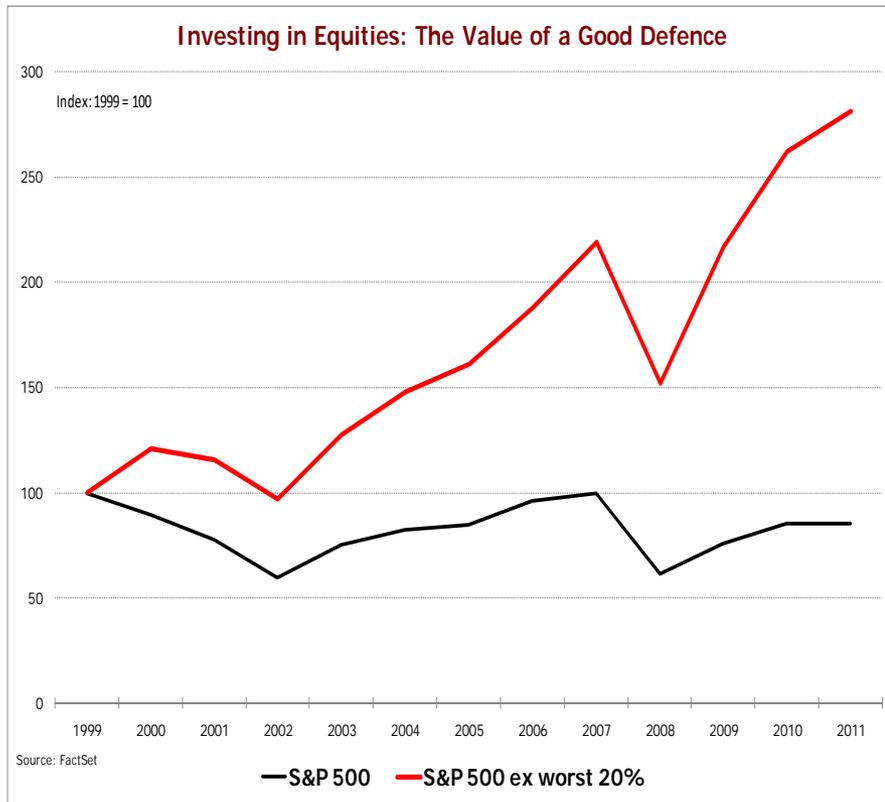
Sell into greed. Buy into fear.



- Thus, equity investors must differentiate between **the risk to value** (i.e. the risk to the business) and **the risk to price** (i.e. equity market volatility).
 - This is proving extremely difficult in the current environment but unlike 2008, market risk (Price) > security risk (Value).
- The marginal investor is currently fixated with market risk. As such, across global equity markets quality businesses are available for purchase at attractive valuations.
- Quality – which is a concept that can not be taken for granted – ultimately prevails.



An equity investor ultimately derives performance from the quality of the businesses they own, *not from a particular equity market or economy.*



FACT: If we had the foresight to only invest in the top 80% of performers in the S&P500 each year since 1999, we would have enjoyed an average annual gain of ~10%.

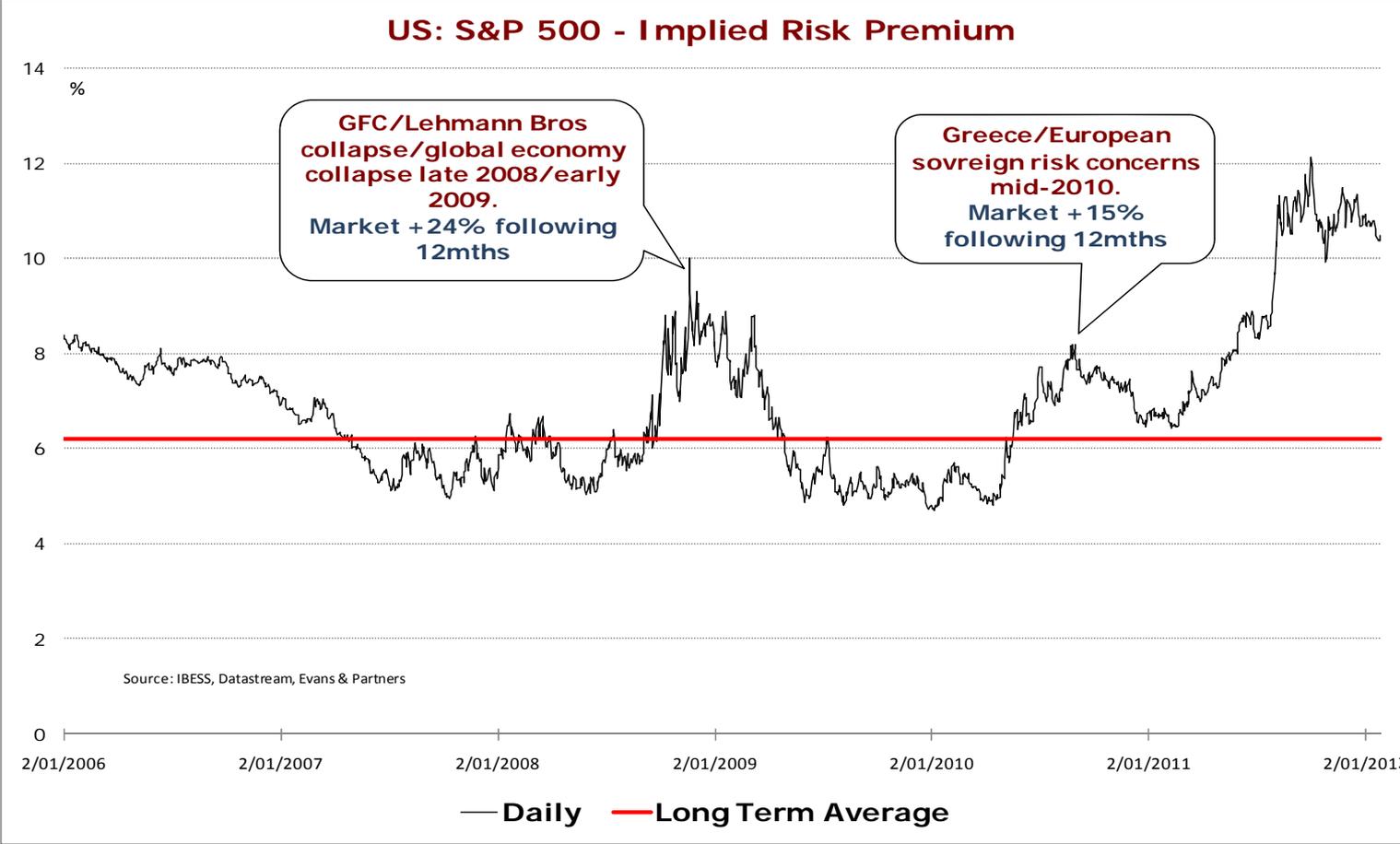
There are two critical messages that equity investors should take from this.

- 1). **Economies do not matter!** What matters is quality businesses at the right price.
- 2). We are far better-off looking for points of potential weakness/capital destruction within our existing portfolio than focusing on finding the next big thing!



Risk aversion remains at an extreme

"Buy into fear" will remain rewarding



Market Risk (i.e. the risk to price)

Market risk extremely elevated. The marginal investor does not need a happy ending, just clarity.

Clarity is in the hands of -

Europe, and to a lesser extent...

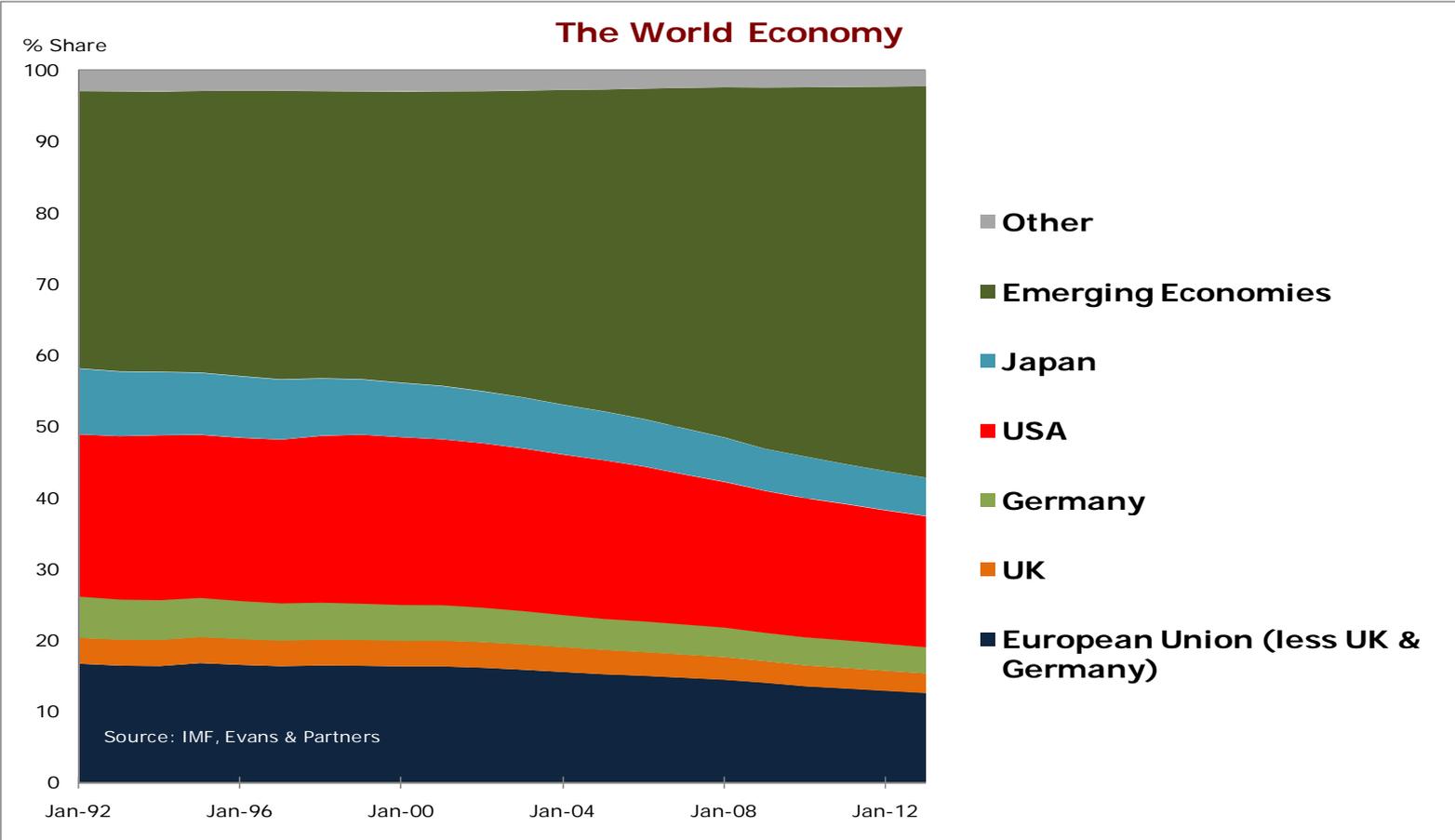
US

China

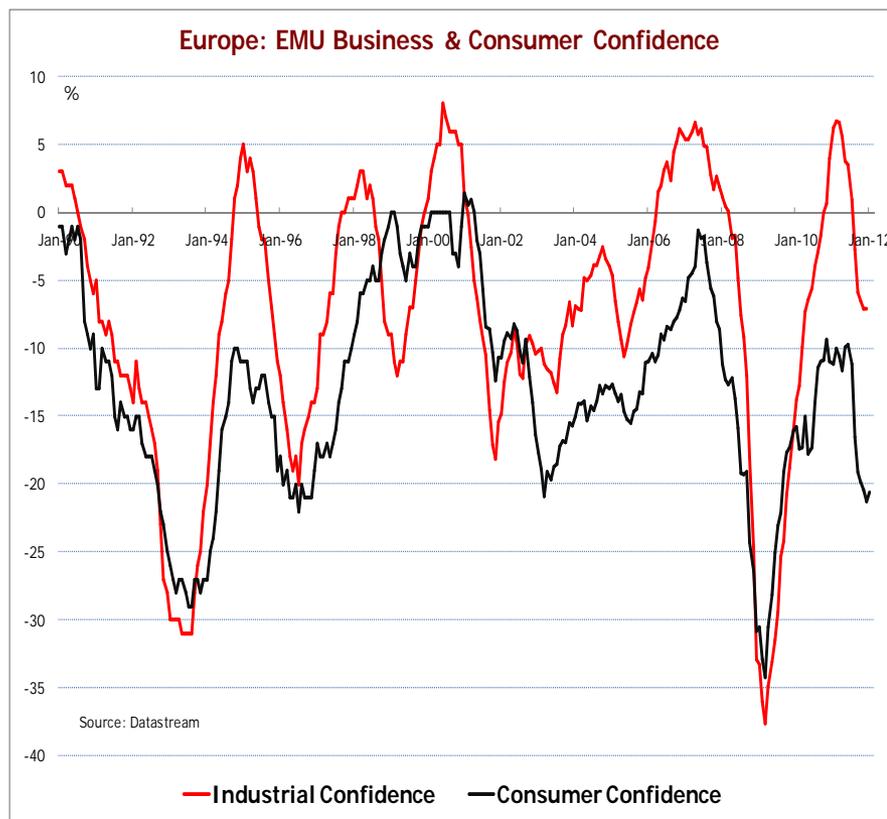
Australia



First, let's get the proportions right



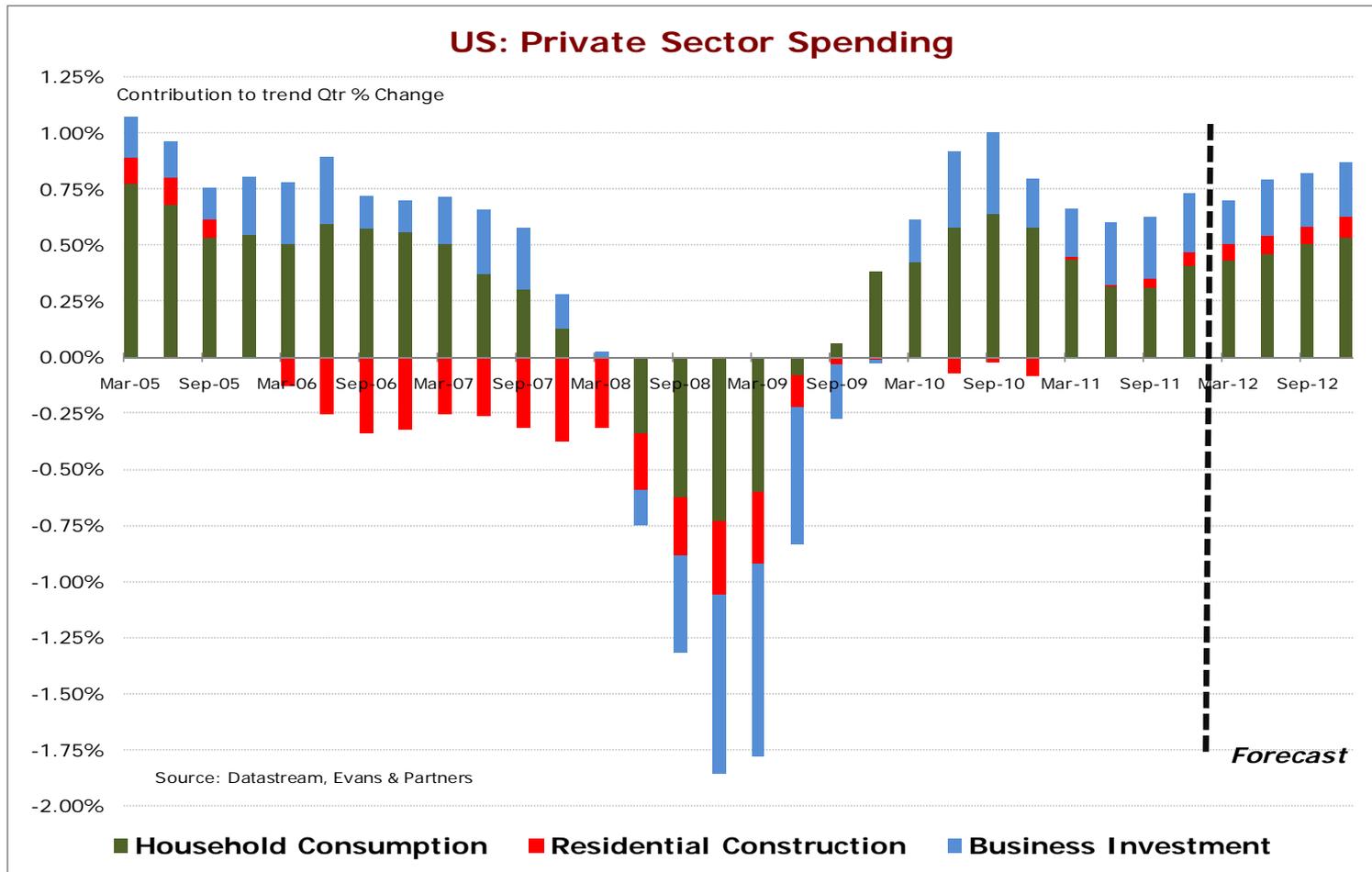
Europe: Finally a framework, but will it withstand broadening economic weakness & a buyers strike?



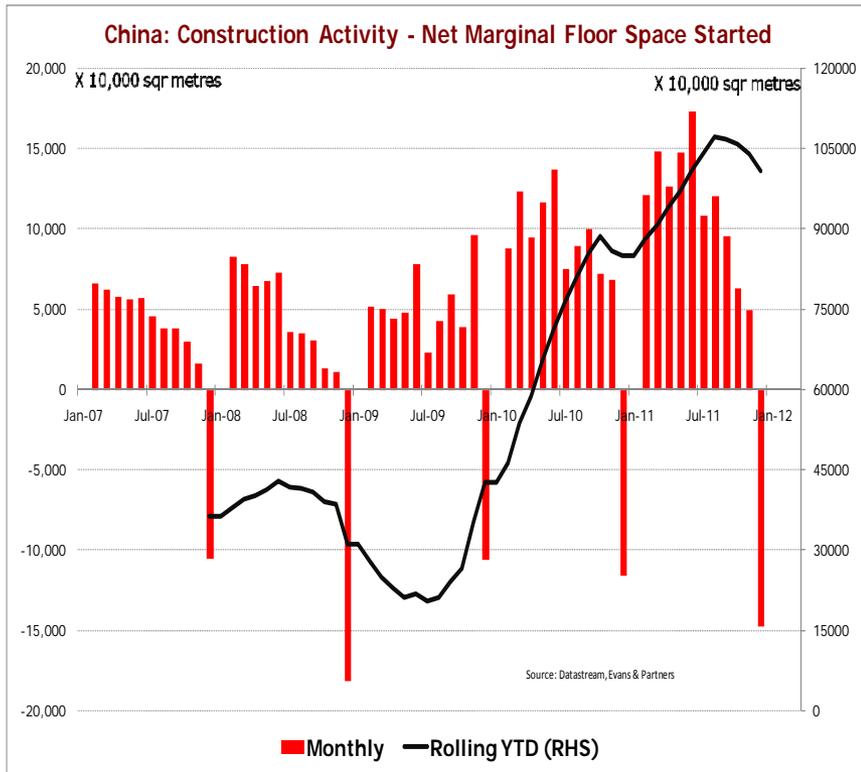
- The framework is viable but exposed to –
 - A failure of political will (Greece? Italy?).
 - A material economic downturn .
- This is a political process. Brinkmanship is clearly a negotiating tactic.
- The risk of a “Lehman event” is still low.
 - ECB underpinning bank liquidity & has ample capacity.
 - Clarity around bank recapitalisation requirements is improving. ~Euro115bn shortfall needs to be filled by June 2012 – retained profits, deleveraging, rights issues & debt buy-backs will assist.
- Global credit markets remain functional & prepared to differentiate across sectors & regions.



USA: Will clearly outperform Europe in 2012 = US\$ strength



China: The gloss is coming off



Confidence around China (particularly within Asia) has steadily eroded over the past year. In the year ahead, economic outcomes will reflect -

- Slowing global trade (to be exacerbated by Europe).
- A still restrictive policy stance (liquidity constraints are clearly biting).
- The explicit policy shift away from fixed investment in favour of consumption.
- The inevitable payback from the activity brought forward by the massive 2009 stimulus program.

Commodities/resources/China remains a crowded global trade. It is difficult to see why the marginal investor will be a buyer inside the next 6 months. **UNDERWEIGHT RESOURCES.**



Australia: Structurally challenged but an impressive defence

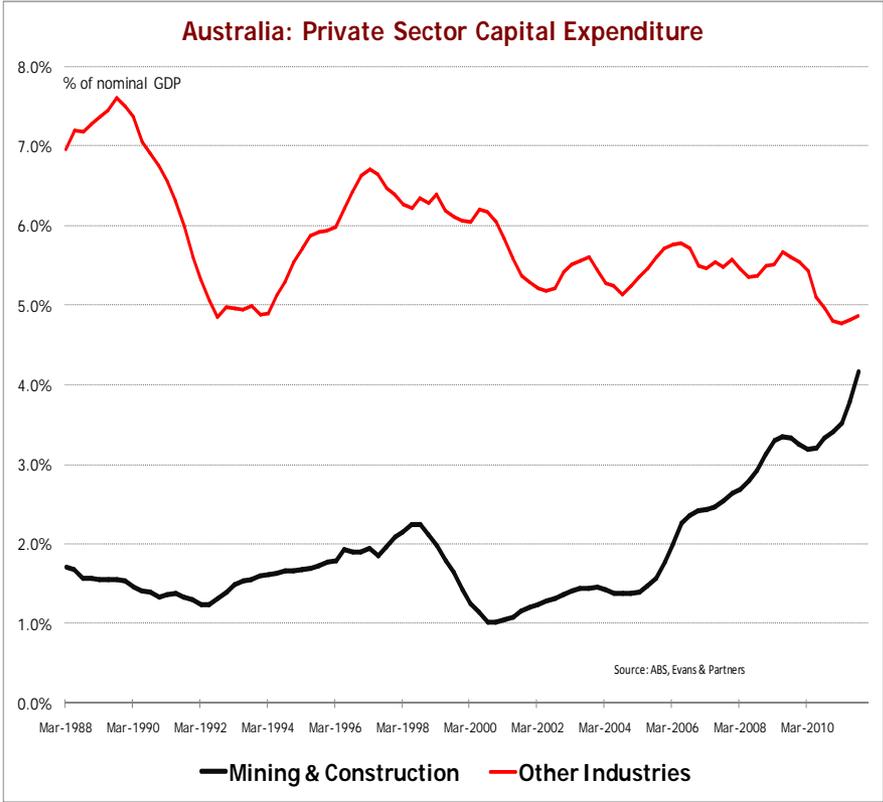
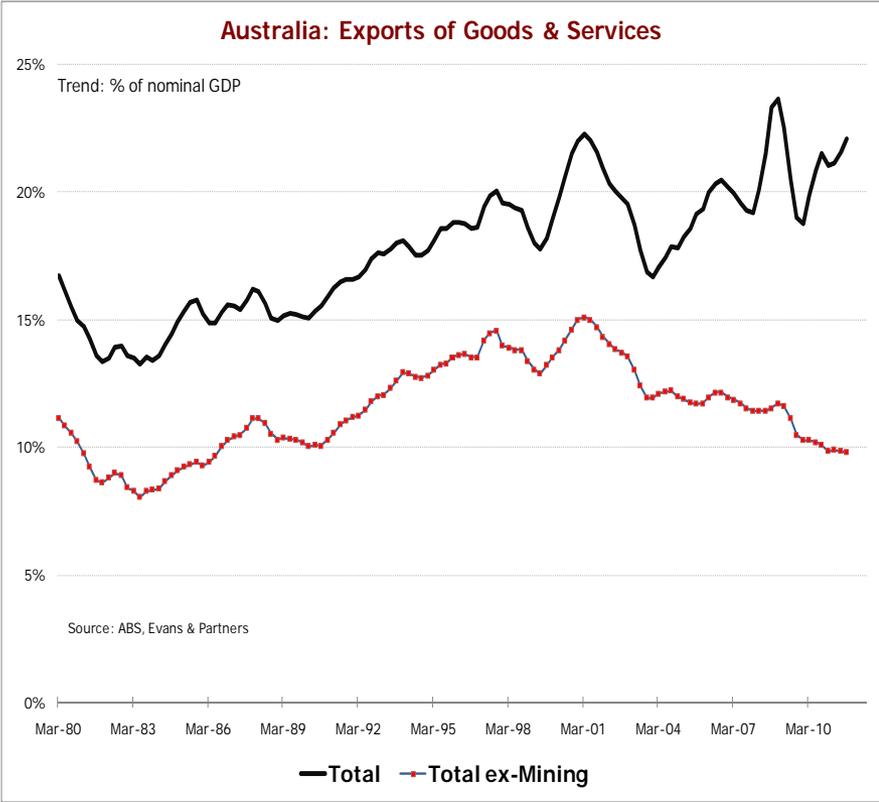
- 1). Significant policy flexibility.
- 2). A healthy banking system.
- 3). The financially vulnerable were cleaned-out in 2009.
- 4). The ASX led the world in balance sheet recapitalisation in FY09.
- 5). China has a track record of doing what it takes to prop-up the economy.
- 6). Australian households are already defensive.
- 7). The resources capex boom is underway.

The risks which matter for corporate health in Australia.

- **China**
- **Australia's structural decline – brutally uncompetitive!**



Australia: Brutally uncompetitive!



Security Risk (i.e. the risk to value)

Will value be destroyed by a broad-based collapse in profits and balance sheets?

No!

Risk contained by –

Absence of a global macro shock.

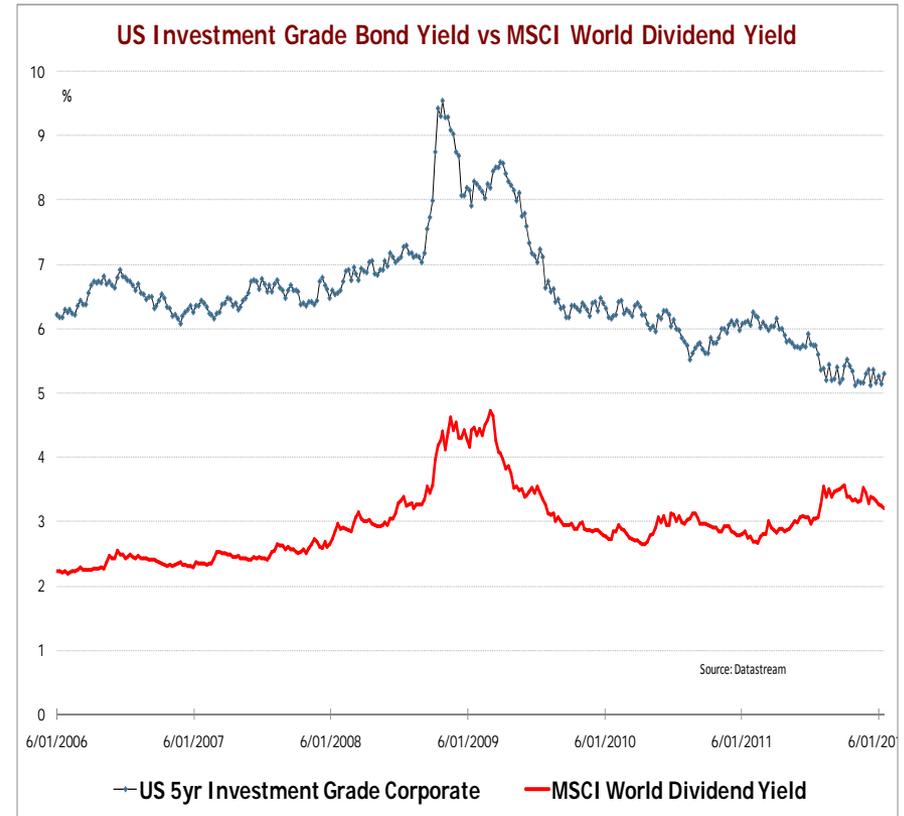
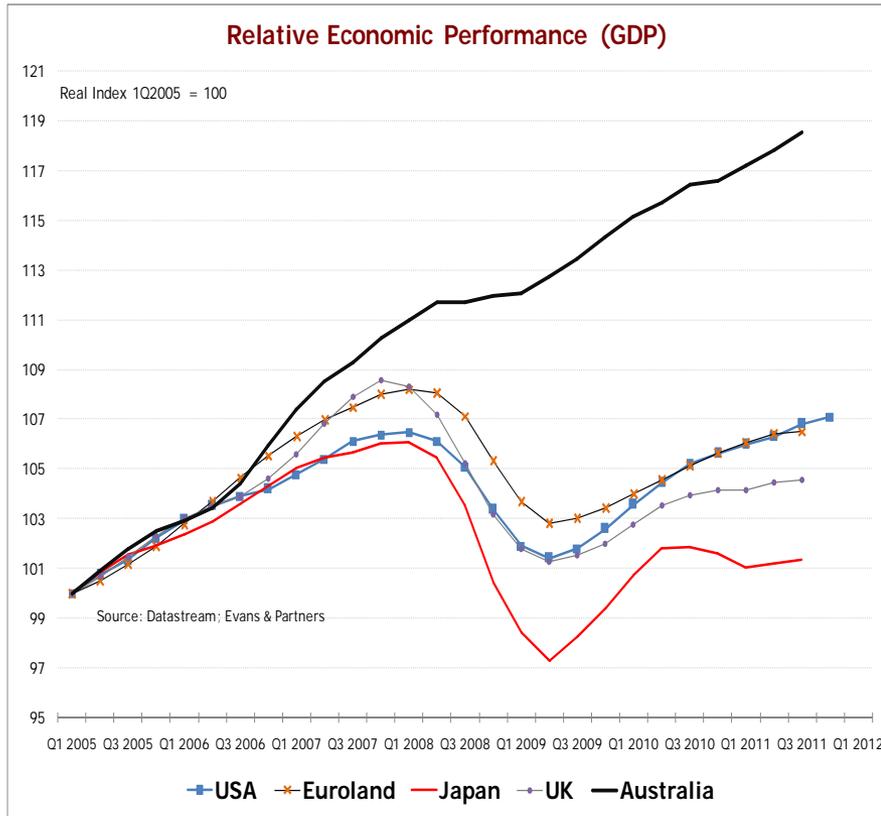
Rebuilt and cash heavy balance sheets.

Already wary corporates.

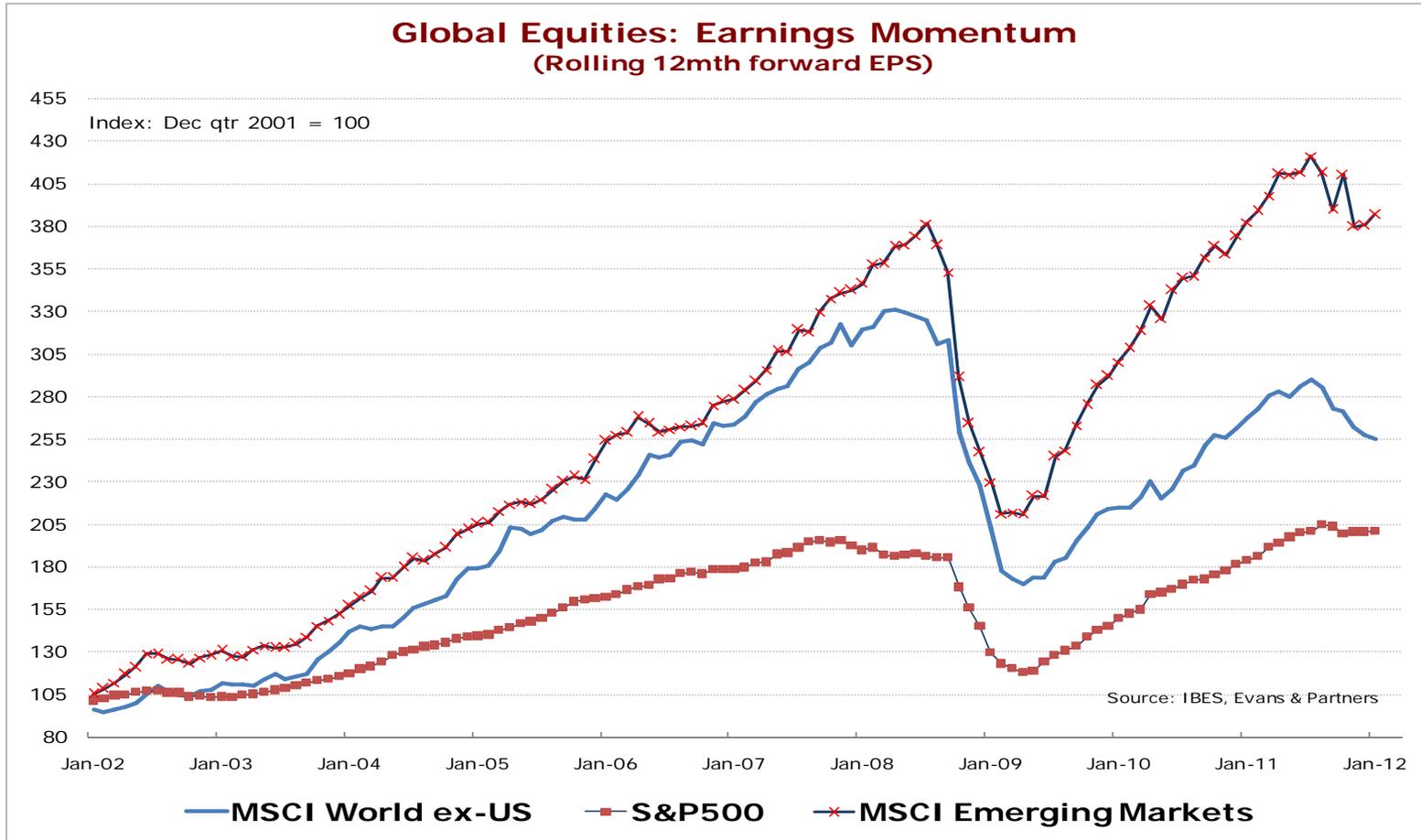
Resilient profit expectations.



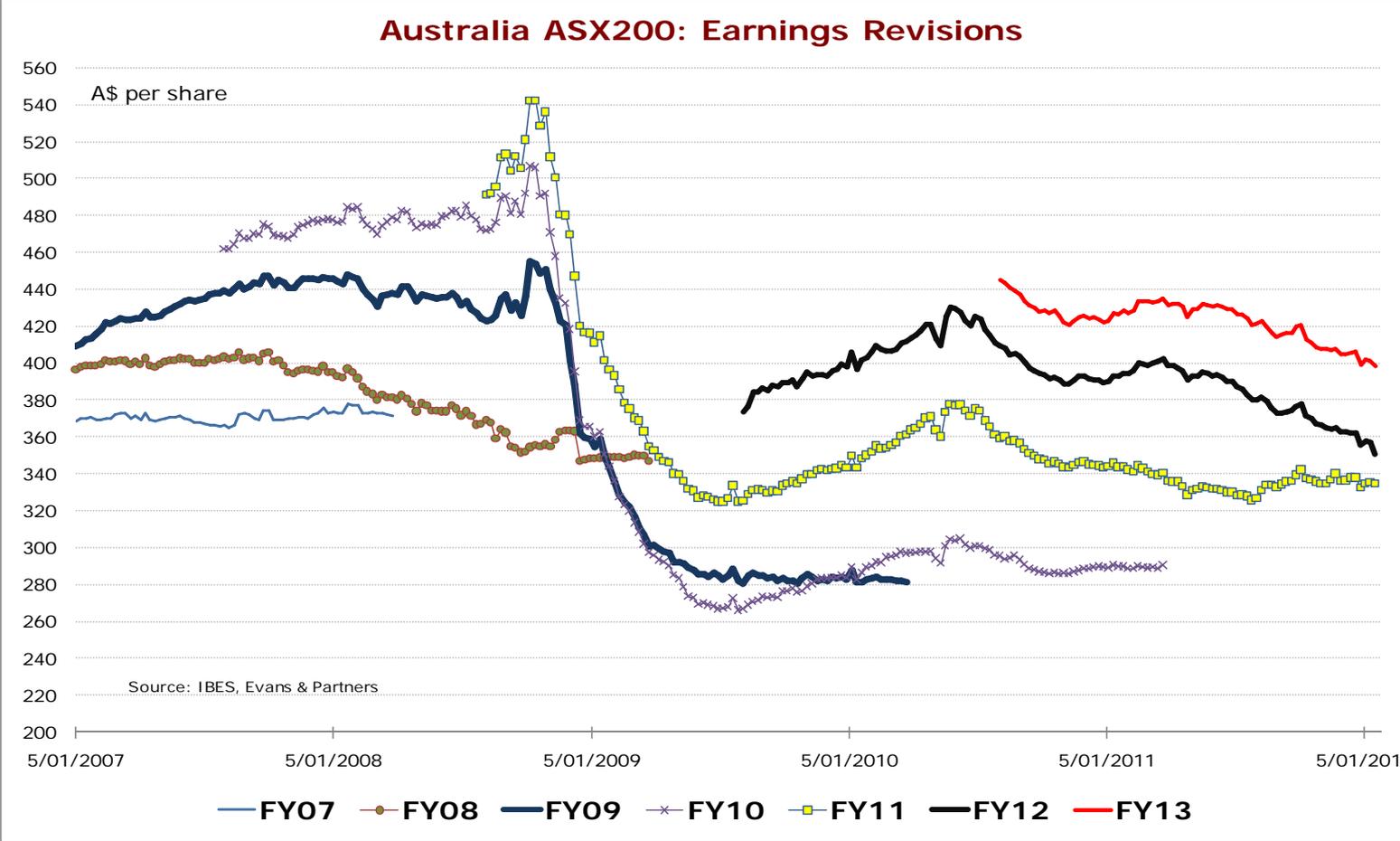
The risk of a 2008-type global macro shock is low



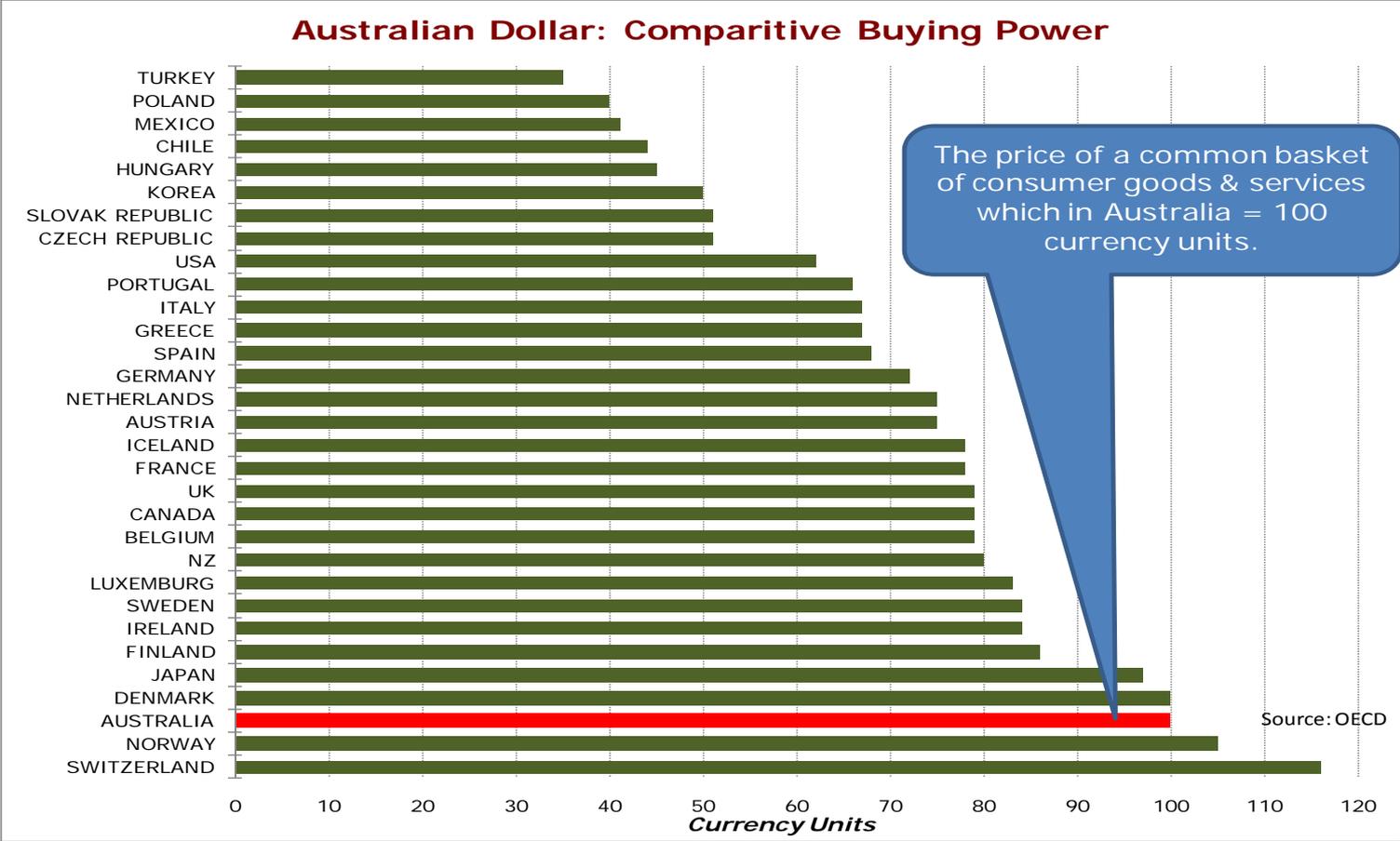
Is value at risk via a collapse in corporate profits?



Australia: Is value at risk from a collapse in corporate profits?

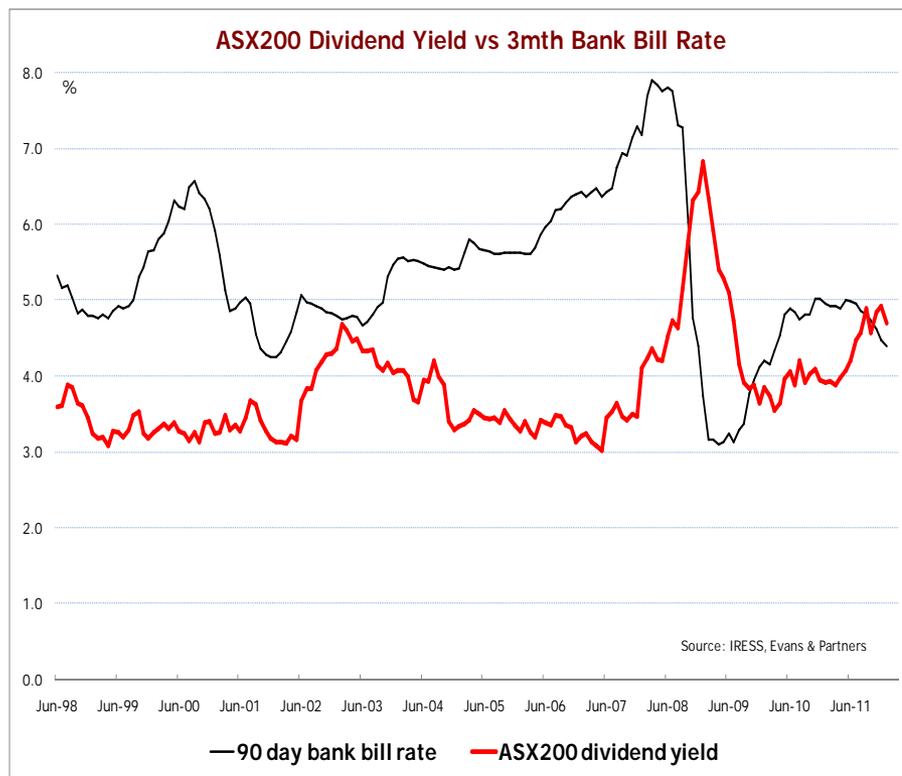


The Australian Dollar: Go forth & plunder!



Investment Income in 2012

A falling cash rate vs. a grossed-up ~8% with growth?



	2011	2012 <i>estimate</i>
CASH	4.7%	4.0%
TERM DEPOSIT	6.1%	5.1%
FIXED INTEREST	6.8%	5.7%
<i>Government</i>	5.0%	3.6%
<i>Corporate</i>	7.6%	6.6%
INDUSTRIAL SHARES	6.0%	6.4%
<i>With franking</i>	8.2%	8.9%
GLOBAL SHARES	3.5%	3.7%

Source: Evans & Partners



Key Messages - Portfolio Strategy

- Remember, portfolio volatility is controlled by your asset allocation strategy, not by trying to time markets.
- ***Worry less about Europe & more about -***
 - A chronically uncompetitive Australia.
 - The growing limitations of the ASX (ex franked income).
 - The vulnerabilities in the Chinese growth model.

These trends pose a far greater threat to portfolio performance over the next 5 -10 years.

- Use the growing ranges of portfolio tools at your disposal – ETF's, a deeper domestic fixed interest market, access to wholesale fixed interest, direct access to global markets, derivative strategies etc.
- ***Portfolio Action Points.***
 - View volatility as an opportunity. Market risk (price) > Security risk (value).
 - Respond to mispricing in corporate bond/hybrids – cash-up for new supply.
 - The entry point into international markets remains ideal.



Key Messages: Portfolio Strategy – Australian Equities

- ***The Fundamental Dilemma*** = What is good for the *Resources* is bad for the *Industrials* (via an overvalued A\$, high interest rates, cost pressures etc.). We need to break out of this dilemma for the S&P/ASX200 to thrive.
- ***Be prepared for an aggressive “defensives into cyclicals” rotation in 2012.*** Defensives (Infrastructure, healthcare, utilities, REIT's, Telstra) are relatively expensive. The question is – which cyclicals to favour – resources, financials, domestic industrials or global industrials?
- Depressed business cycles in Australia? Look first to ***financial services & builders. Discretionary retail & domestic media*** swamped by structural risks.
- We are still wary about resources – less-so energy. Europe unlikely to stabilise before 2H12 & construction activity in China will continue to slow. US\$ well-placed to strengthen.
- 20%-plus total return for S&P/ASX200 in 2012 as “risk premia” retreat. Thereafter, market will require profit growth!
- **Preferences:** Large-cap = **QR National, Computershare, NAB**. Small-cap = **Tox Free Solutions, AWE, Australian Infrastructure**.





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