



2013 Annual General Meeting

7 May 2013



2013 Annual General Meeting

David Gonski AC Chairman



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Geoffrey Kelly

Non-Executive Director – Age 68

- Nominee of The Coca-Cola Company
- Rejoined Board – April 2004
- Member of Compensation Committee

Background: Retired as Senior Vice President and General Counsel of The Coca-Cola Company in March 2012. Continues to provide consultancy services. More than 40 years experience in international soft drink markets. Joined The Coca-Cola Company in 1970 and has held legal positions with TCCC in the US, Asia and Europe.

3



Wal King, AO

Non-Executive Director – Age 68

- Independent
- Joined Board – February 2002
- Member of Related Party Committee, Nominations Committee and Compliance & Social Responsibility Committee

Background: Worked in the construction industry for over 40 years and was Chief Executive Officer of Leighton Holdings Limited, which has substantial operations in Australia, Asia and the Middle East, from 1987 until his retirement in December 2010. He remains a consultant.

4



Catherine Brenner



Non-Executive Director – Age 42

- Independent
- Joined Board – April 2008
- Chair of Compliance & Social Responsibility Committee, and member of Compensation Committee and Related Party & Nominations Committees

Background: Former Managing Director of ABN AMRO, experienced in both corporate advisory and equity capital markets, including takeovers, capital raisings and trade sales. Formerly a corporate lawyer.

5



Tony Froggatt

Non-Executive Director – Age 64

- Independent
- Joined Board – December 2010
- Chair of Compensation Committee, member of Audit & Risk Committee, Related Party and Nominations Committees

Background: Former Chief Executive Officer of Scottish & Newcastle plc, a global brewing company based in Edinburgh, UK. Experienced in global business and brand development in both mature and developing markets as well as extensive marketing and distribution knowledge in the international food and beverage section.

6

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Terry Davis



Group Managing Director – Age 55

- Appointed – November 2001

Background: Joined CCA in November 2001 after 14 years in the global wine industry (ex-Managing Director of Beringer Blass). Over 20 years experience in consumer goods and beverages sales, marketing and manufacturing.



George Forster



General Counsel and Company Secretary – Age 58

Background: Joined CCA as General Counsel in April 2005 and appointed Company Secretary in February 2007. Extensive experience as a corporate and commercial lawyer for over 30 years.



Ilana Atlas



Non-Executive Director – Age 58

- Independent
- Joined Board – February 2011
- Member of Compensation Committee, Audit & Risk, Related Party and Nominations Committees

Background: Held senior executive roles within Westpac Banking Corporation for 10 years. Extensive experience in business and has held executive and non-executive roles across many industry sectors. Formerly spent 22 years as a lawyer.

9



David Meiklejohn, AM



Non-Executive Director – Age 71

- Independent
- Joined Board – February 2005
- Chair of Audit & Risk Committee, member of Nominations, Related Party and Compliance & Social Responsibility Committees

Background: Strong experience in finance and financial management and as a Company Director. Chief Financial Officer of Amcor Limited for 19 years until retirement in June 2000.

10

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Martin Jansen



Non-Executive Director – Age 54

- Nominee of The Coca-Cola Company
- Joined Board – December 2009
- Member of Audit & Risk Committee

Background: Regional Director, Bottling Investments Group for China, Singapore and Malaysia and Chief Executive Officer for Coca-Cola China Industries Ltd. Mr Jansen joined the Coca-Cola system in 1998.

11



David Gonski, AC

Chairman – Age 59

- Independent
- Joined Board – October 1997
- Chair of Related Party Committee and Nominations Committee and member of Audit & Risk, Compensation and Compliance & Social Responsibility Committees

Background: Solicitor for 10 years with Freehills and thereafter a corporate adviser, company chairman and director.

12

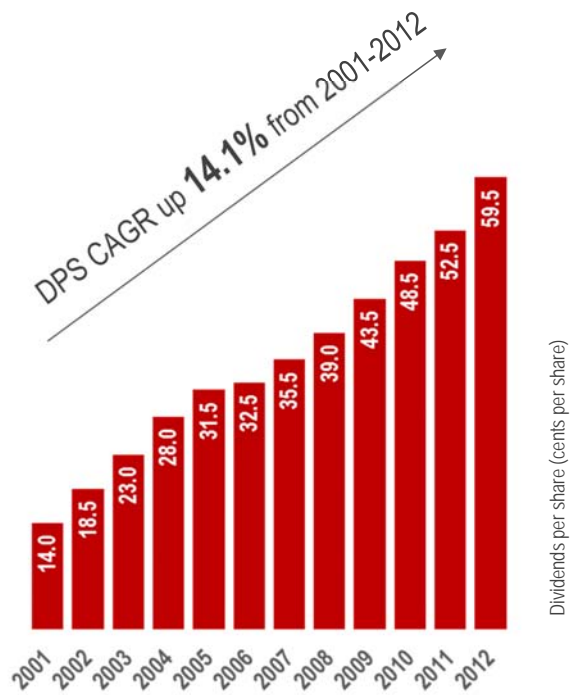
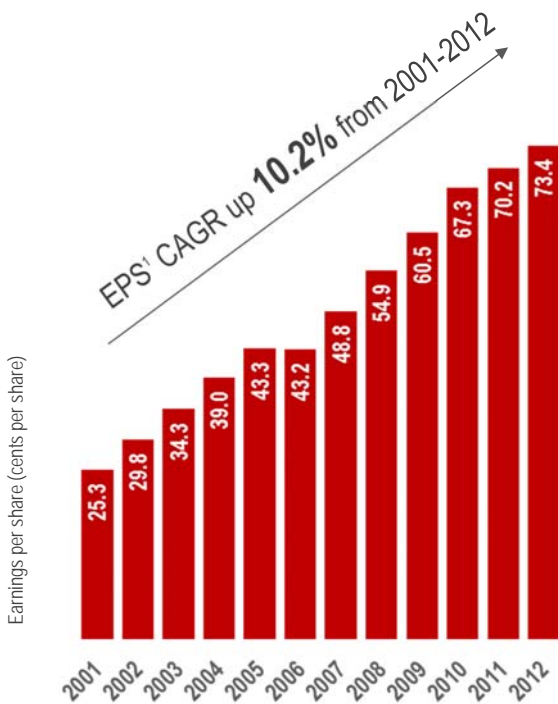


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David Gonski AC Chairman



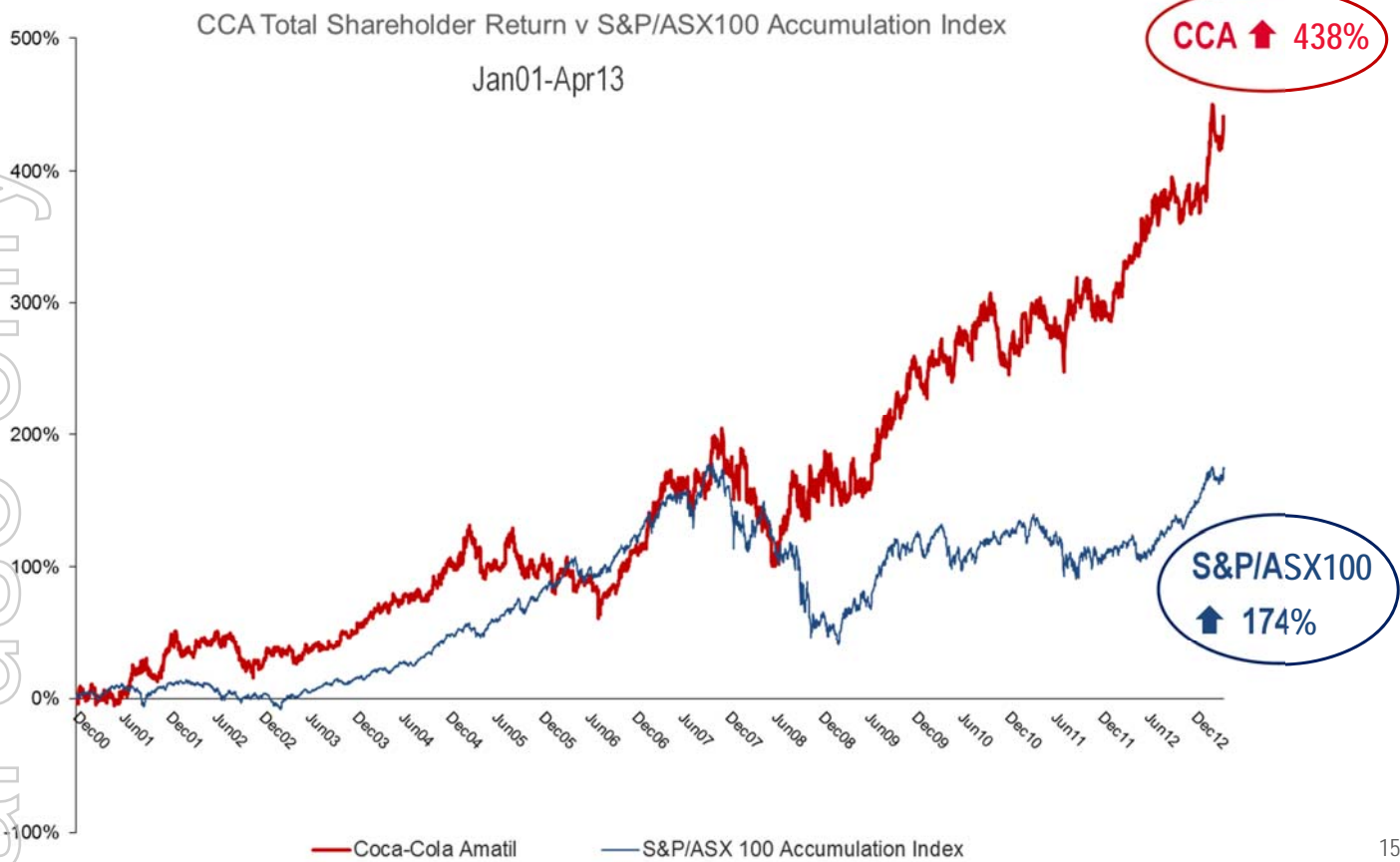
11 year track record of strong EPS and DPS growth



1. before significant items



CCA shareholder value creation since 2001



15



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7 May 2013



16

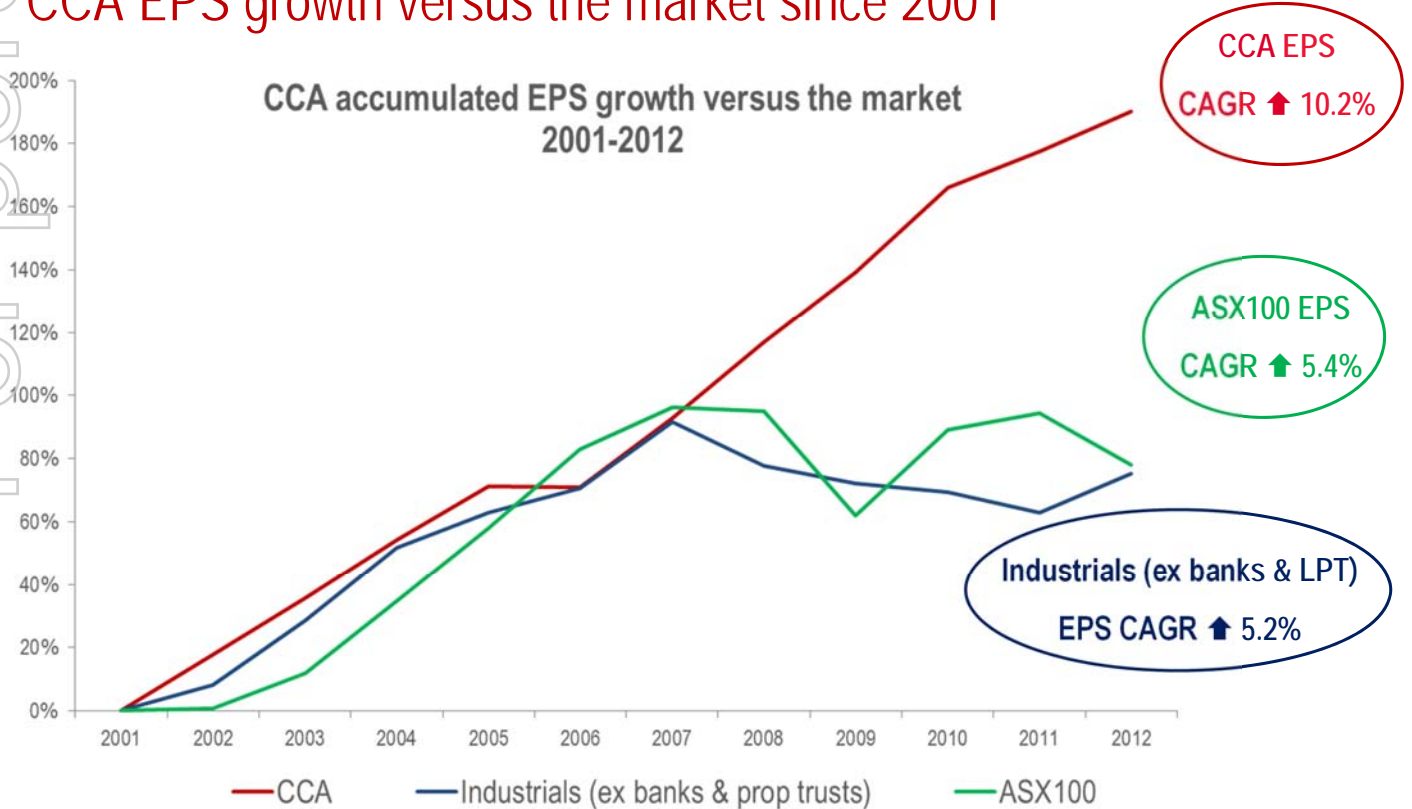


2013 Annual General Meeting

Terry Davis Group Managing Director



CCA EPS growth versus the market since 2001



CAGR = Compound annual growth rate

Key Business Drivers

Continue to grow the core Australia & New Zealand business

- Continue to strengthen market leadership position with innovative new products and packages
- Accelerate the cold drink cooler placement programme to drive greater availability and sales of cold drinks
- Deliver efficiency gains through Project Zero

Accelerate the growth of our Indonesian & PNG business

- Expand the brand portfolio to meet the needs of the growing "middle class" population
- Develop lower priced entry packs through returnable-glass and small PET bottles to increase per capita consumption of the C/D consumer groups
- Further increase in production capacity, cold drink cooler footprint and sales & distribution capability to keep pace with rapidly growing demand

Leverage our best in class sales, distribution and logistics to grow alcoholic beverages in Australia and NZ

- Proven track record in adding significant value to alcoholic beverage brands through previous PacBev JV with SABMiller
- Expect to be back in beer and cider in December 2013 with leading international brands

19



2013 Annual General Meeting

7 May 2013

20



Resolution 2 – Adoption of Remuneration Report

Proxies have been received in respect of this resolution as follows:

| | | |
|-------|------------|-------------|
| 97.5% | For | 524,245,405 |
| 0.5% | Undirected | 2,568,833 |
| 2.0% | Against | 10,730,556 |

21



Ilana Atlas

Non-Executive Director – Age 58

- Independent
- Joined Board – February 2011
- Member of Compensation Committee, Audit & Risk, Related Party and Nominations Committees



Background: Held senior executive roles within Westpac Banking Corporation for 10 years. Extensive experience in business and has held executive and non-executive roles across many industry sectors. Formerly spent 22 years as a lawyer.

22



Resolution 3 (a) – Ilana Atlas

Proxies have been received in respect of this resolution as follows:

| | | |
|-------|------------|-------------|
| 99.2% | For | 534,662,397 |
| 0.5% | Undirected | 2,620,806 |
| 0.3% | Against | 1,498,103 |

23



Catherine Brenner

Non-Executive Director – Age 42

- Independent
- Joined Board – April 2008
- Chair of Compliance & Social Responsibility Committee, and member of Compensation Committee and Related Party & Nominations Committees

Background: Former Managing Director of ABN AMRO, experienced in both corporate advisory and equity capital markets, including takeovers, capital raisings and trade sales. Formerly a corporate lawyer.

24



Resolution 3 (b) – Catherine Brenner

Proxies have been received in respect of this resolution as follows:

| | | |
|-------|------------|-------------|
| 99.4% | For | 535,400,741 |
| 0.5% | Undirected | 2,619,765 |
| 0.1% | Against | 759,119 |

25



Tony Froggatt

Non-Executive Director – Age 64

- Independent
- Joined Board – December 2010
- Chair of Compensation Committee, member of Audit & Risk Committee, Related Party and Nominations Committees

Background: Former Chief Executive Officer of Scottish & Newcastle plc, a global brewing company based in Edinburgh, UK. Experienced in global business and brand development in both mature and developing markets as well as extensive marketing and distribution knowledge in the international food and beverage section.



26



Resolution 3 (c) – Tony Froggatt

Proxies have been received in respect of this resolution as follows:

| | | |
|-------|------------|-------------|
| 99.3% | For | 534,749,787 |
| 0.5% | Undirected | 2,618,373 |
| 0.2% | Against | 1,331,831 |

27



2013 Annual General Meeting

7 May 2013



28