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### **Overview**

CTM is an award-winning provider of innovative and cost effective travel management solutions to the corporate market. Its proven business strategy combines personalised service excellence with client facing technology solutions to deliver a return on investment to clients.

Headquartered in Australia, the company employs approximately 2,250 FTE staff globally and the CTM network provides localised service solutions to clients in more than 70 countries globally.



## **Group Result Highlights**

Underlying EBITDA up 32% to \$53.5m. On a constant currency a basis, underlying EBITDA up 35% to \$54.6m, (-\$1.1m FX effect)

Strong TTV growth despite negative impact from ticket price decline in Asia

Excellent translation of revenue to EBITDA due to benefits of CTM's growing scale, technology and automation, despite move to on-line (lower yielding) transactions and combination of lower yielding Redfern business

Strong organic growth underpins EBITDA performance. Client wins and retentions are at historically high levels

114% normalised operating cash flow conversion

Half year fully franked dividend up 25% to 15c

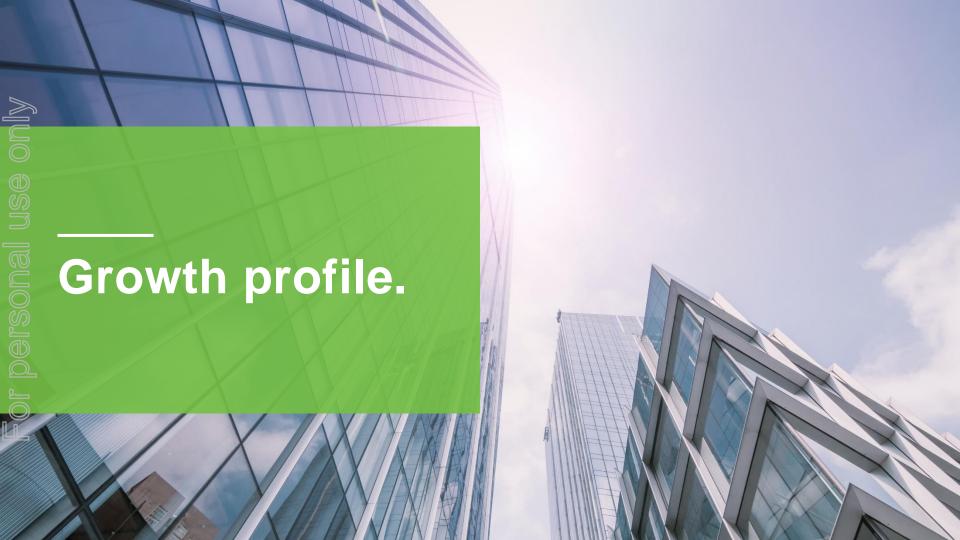
On track to achieve top end of FY18 Guidance

<sup>&</sup>lt;sup>a</sup> Constant currency reflects December 2016 as previously reported. December 2017 represents local currency converted at average foreign currency rates for the half year ended 31 December 2016

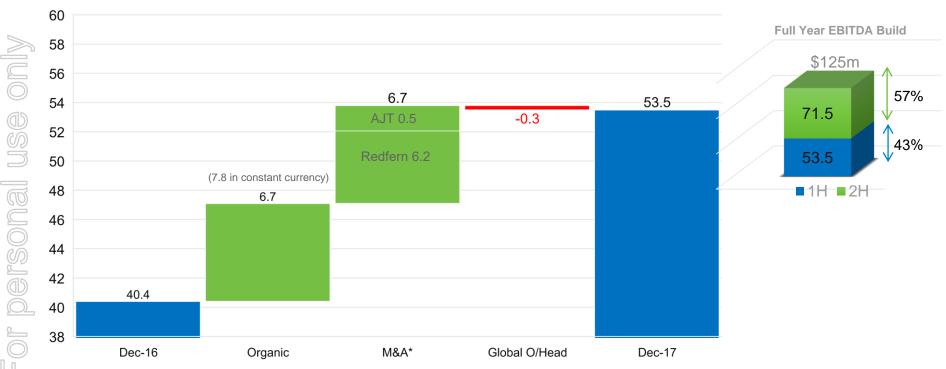
Reported (\$AUDm)	1H2018	Change on P.C.P
TTV (unaudited)	2,258.5	+21%
Revenue and other income	172.8	+15%
Underlying EBITDA#	53.5	+32%
Statutory NPAT attributable to owners of CTD	30.6	+38%
*Underlying NPAT (excluding acquisition amortisation)	36.4	+33%
Statutory EPS, cents basic	28.9	+31%
*Underlying EPS, cents basic (excluding acquisition amortisation)	34.4	+26%
Half Year Dividend, fully franked	15c	+25%

<sup>\*</sup>Net of non-cash amortisation relating to acquisition accounting \$5.4m (1HFY17 \$4.9m) and post-tax acquisition costs of \$0.4m (1HFY17 \$0.3m)

<sup>#</sup> Net of pre-tax one-off acquisition and non recurring costs of \$0.6m (1HFY17 \$0.4m)



### **Underlying 1H18 EBITDA Growth Summary (AUD\$m)**



- \*M&A EBITDA values represent EBITDA at time of acquisition announcement for p.c.p.
- Organic growth the catalyst for performance, representing +16.6% organic profit growth on FY17 baseline (19.3% growth in constant currency)
- The performance achieved despite FX having a negative \$1.1m effect on EBITDA in 1HFY18
- Proven M&A methodology translating into successful integration and contributions
  - 1HFY18 EBITDA represents 43% contribution to full year EBITDA. Historic 1H range represents 40-42% of full year EBITDA due to seasonal 2H skew

CTM Global Footprint and 1H Performance Overview (AUD\$m) TTV run **EUROPE** Market Size USD500b rate CTM Market Share <1% approx. TTV \$457.0m (+181%) (\*+182%) Revenue \$35.9m (+114%) (\*+114%) AUD\$5bn EBITDA \$12.9m (+239%) (\*+242%) ASIA# Market Size USD650b **USA** CTM Market Share 1%+ Market Size USD350b CTM Market Share <1% TTV \$667.9m (+11%) (\*+16%) Revenue \$26.1 (+0%)(\*+4%) TTV \$592.4m (-4%) (\*-1%) EBITDA \$9.3m (+0%) (\*+4%) Revenue \$59.4m (-2%) (\*+1%) EBITDA \$17.3m (+6%) (\*+9%) **ANZ** Market Size AUD7.0b CTM Market Share 15% TTV \$541.2m (+20%) Revenue \$50.5m (+21%) EBITDA \$18.9m (+20%) CTM office Partner office Market size estimated at USD1.4 trillion, growing at USD40bn p.a. \* Represents constant currency comparisons The CTM network provides local service solutions in more than 70 countries globally # Normalised for disposal and closing of non-core business included in

FY17 financials, for comparison purposes

Dersonal

Approximately 70% of CTM profits derived off-shore.

# Recap: How and why we grow – Executing to Plan.

### **OUTCOMES OUTCOMES** 1H18 - record value of new clients won at High staff engagement across the world **CLIENTS PEOPLE** record conversion rates across all regions Staff empowerment drives agile decision 97% + Client retention making INTUITIVE PRODUCT **AUTOMATION Automation** driving productivity gains **DEVELOPMENT & ROL** & TOOLS TO BEST **SERVICE CLIENTS** and quality client service outcomes **INNOVATION** AND PROCESS **GLOBAL OUTCOMES BUSINESS OUTCOMES** Created global network, barrier of entry INDUSTRY I FADING SEAMLESS GLOBAL High quality growth model Enormous market share potential. Market **METRICS** SOLUTION Long term sustainability & earnings estimated at US1.4trillion. SUSTAINABLE **GLOBAL** certainty Allowing additional organic growth across new BUSINESS **NETWORK** Disruptor, not a follower segments (Global corporate, B2B, B2C, Loyalty) **MODEL** Improved EBITDA margins Leveraging scale and buying power High compound EPS growth

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### 1H18 Regional overview

		СТМ	Consolidate	ed		ralia & Ne Zealand	w	Nort	th Americ	а		Asia#			Europe		G	roup	
<b>&gt;</b>		Dec-17	Dec-16		Dec-17	Dec-16		Dec-17	Dec-16		Dec-17	Dec-16		Dec-17	Dec-16		Dec-17 [	ec-16	
	REPORTED AUD	\$m	\$m		\$m	\$m		\$m	\$m		\$m	\$m		\$m	\$m		\$m	\$m	
15	TTV	2,258.5	1,870.2	21%	541.2	449.6	20%	592.4	619.1	(4%)	667.9	638.6	5%	457.0	162.9	181%	0.0	0.0	
R	Revenue	171.9	149.1	15%	50.5	41.7	21%	59.4	60.4	(2%)	26.1	29.7	(12%)	35.9	16.8	114%	0.0	0.5	
_	Adj. EBITDA	53.5	40.4	32%	18.9	15.7	20%	17.3	16.3	6%	9.3	9.3	0%	12.9	3.8	239%	(4.9)	(4.7)	4%
IJ.	EBITDA/revenue margin	31.1%	27.1%																
	CONSTANT CURRENCY*																		
<u>り</u>	TTV	2,307.5	1,870.2	23%	541.9	449.6	21%	612.2	619.1	(1%)	694.6	638.6	9%	458.8	162.9	182%	0.0	0.0	
10	Revenue	175.2	149.1	18%	50.8	41.7	22%	61.3	60.4	1%	27.1	29.7	(9%)	36.0	16.8	114%	0.0	0.5	
<u>)</u>	Adj. EBITDA	54.6	40.4	35%	19.1	15.7	22%	17.8	16.3	9%	9.7	9.3	4%	13.0	3.8	242%	(4.9)	(4.7)	4%

<sup>\*</sup>Constant currency reflects December 2016 as previously reported. December 2017 represents local currency converted at average foreign currency rates for the half year ended 31 December 2016

<sup>#</sup> Asia as reported in FY17. No adjustment made for disposal and closing of non-core business included in FY17 financials.

### ANZ

_				
		1H18	1H17	% Change
	Reported (AUD)	\$m	\$m	
	TTV	541.2	449.6	20%
	Revenue	50.5	41.7	21%
	Underlying EBITDA	18.9	15.7	20%
	EBITDA / Revenue Margin	37.4%	37.6%	
	CONSTANT CURRENCY			
	TTV	541.9	449.6	21%
Ŏ.	Revenue	50.8	41.7	22%
	Underlying EBITDA	19.1	15.7	21%

### Underlying EBITDA up 20% on the p.c.p.:

- Region continues to outperform market
- Winning market share through record new client wins and retention
- 80% of all client transactions are on-line

### 2H18 Outlook:

- Experiencing continuation of broad based client activity increase
- Momentum from record client wins in 1HFY18 continuing
- ANZ will again be a significant contributor to Group profit

### **North America**

		1H18	1H17	% Change
	Reported (AUD)	\$m	\$m	
	TTV	592.4	619.1	(4%)
	Revenue	59.4	60.4	(2%)
	Underlying EBITDA	17.3	16.3	6%
Ø	EBITDA/Revenue Margin	29.1%	27.0%	
	CONSTANT CURRENCY			
SJ	TTV	612.2	619.1	(1%)
	Revenue	61.3	60.4	1%
	Underlying EBITDA	17.8	16.3	9%
. (( ))				

# Underlying EBITDA up 6% on the p.c.p. (9% on constant currency):

- As previously flagged challenging 1st half characterised by:
  - Weather, floods and fire USD2m effect to profit
  - Additionally client activity off 5% in 1H due to tax reform uncertainty
- EBITDA margin increase despite move to on-line (lower yielding) transactions, 35% of transactions on-line (FY17-25%)

### 2H18 Outlook:

- Encouraging signs of client activity recovering in Jan '18 since tax reform
- Additionally, recent tax reform has a positive impact upon group NPAT
- Expecting improved 2H, noting USA has 2H seasonal skew
- Continue to investigate M&A opportunities

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### Positive impact of USA tax changes on NPAT

	FY17	FY18#	FY19
Effective tax amount	38%	31%	24%
NPAT upside in USD		2.1m	3.3m
NPAT upside in AUD*	0	2.8m	4.3m

- Additional cash benefit from 100% tax deduction on capital expenditure and R&D (FY19 estimate USD1.5-2.0m)
- Based on current analysis we do not expect a significant impact from other changes to the USA tax reform

**Further** 

upside to the NPAT of

the Group

### Asia

		1H18	1H17 Adjusted*	% Change	1H17 reported	% Change
IO	Reported (AUD)	\$m	\$m		\$m	
	TTV	667.9	600.4	11%	638.6	5%
	Revenue	26.1	26.1	0%	29.7	(12%)
	Underlying EBITDA	9.3	9.3	0%	9.3	0%
	EBITDA/Revenue Margin	35.6%	31.3%		31.3%	
C	ONSTANT CURRENCY					
	TTV	694.6	600.4	16%	638.6	9%
	Revenue	27.1	26.1	4%	29.7	(9%)
	Underlying EBITDA	9.7	9.3	4%	9.3	4%
ПΠ						

# Underlying EBITDA 0% on the p.c.p. (+4% on constant currency):

- Unexpected further ticket decline negatively impacting supplier revenues 1H
- Underlying business performing well (+16% TTV in constant currency) when taking into account business disposal in FY17 not contributing in 1H18
- Technology roll-out on track, resulting in client wins

### 2H18 Outlook:

- Encouraging macroeconomic signs in Jan '18:
  - Easing of government controls on Chinese airlines to raise fares a positive for B2B business and supplier revenue
- Expect solid double-digit EBITDA growth in 2H on p.c.p.

<sup>\*</sup> Normalised for disposal and closing of non-core business included in FY17 financials, for comparison purposes

### **Europe**

		1H18	1H17	% Change
Repo	orted (AUD)	\$m	\$m	
	TTV	457.0	162.9	181%
	Revenue	35.9	16.8	114%
Unde	rlying EBITDA	12.9	3.8	239%
EBITDA	/Revenue Margin	35.9%	22.6%	
CONSTA	ANT CURRENCY			
	TTV	458.8	162.9	182%
	Revenue	36.0	16.8	114%
Unde	rlying EBITDA	13.0	3.8	242%
Organic Grow 1H17 Baselin Add: Redfern Revised Base Organic grow Organic Grow	,	<u>6</u> 10	5.8 5.2 0.0 2.9	

### Underlying EBITDA up 239% on the p.c.p.:

- Strong execution and outperformance
- Improved EBITDA margin a combination of move to online and Redfern contribution, scale
- On-line now 73% of all transactions (1H17-38%)

### 2H18 Outlook:

- Seasonal 2H skew
- Expect another strong year
- Continue to investigate M&A opportunities



### **Comparative Statutory Profit and Loss**

\$AUD (m)	1H18	1H17	% Change
₩V	2,258.5	1,870.2	+21%
Revenue and other income	172.8	150.5	+15%
EBITDA adjusted for one-off non-recurring / acquisition costs (adjusted EBITDA)	53.5	40.1	+32%
Net profit after tax (NPAT):	32.3	23.8	+36%
NPAT - Attributable to owners of CTD	30.6	22.1	+38%
Add back one-off non-recurring / acquisition costs (tax effect)	0.4	0.3	
Add back amortisation of client intangibles	5.4	4.9	
Underlying NPAT - Attributable to owners (excluding acquisition amortisation)	36.4	27.3	+33%

- Increased EBITDA margin resulting from automation, scale and integration execution
- Yield negatively impacted from ticket price decline in Asia, and combination of lower yielding Redfern business
- \$5.4m of amortisation relates to client intangibles as part of acquisition accounting, which is a non-cash amount
- Amortisation of client intangibles for full year estimated at \$10.5m (Fy17-\$11.1m) assuming no additional M&A
- 1H effective tax rate of 23.3%. Expecting circa 24-25% in FY18, but FY19 likely to be 20-22% due to US tax reform.
- -1.1m FX impact on 1H18 EBITDA

### **Group Balance Sheet**

\$AUD (m)	Dec 2017	June 2017
Cash	72.4	79.2
Receivables and other	188.8	205.7
Total current assets	261.2	284.9
PP&E	5.7	5.3
Intangibles	436.3	441.0
Other	5.6	9.0
Total assets	708.8	740.2
Payables	160.9	188.1
Acquisition related payables	21.8	44.9
Other current liabilities	35.1	40.9
Total current liabilities	217.8	273.9
Non current acquisition related payables	-	20.7
Other non current liabilities	71.5	44.2
Total liabilities	289.3	338.8
Net assets	419.5	401.4

- Fall in receivables and payables from June 2017 due to seasonality
- Future acquisition earn-out payables approximately \$21.8m
- Borrowings at December 2017 are \$77.1m (June 17 \$45.4m) This is largely due to M&A payments during the half year and is expected to be the peak level of debt

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### Normalised Operating Cash Conversion

\$AUD (m)	6mth ended Dec 17	6mth ended Dec 16
Cash flows from operating activities	25.7	42.4
Add back: tax and interest	<u>14.4</u>	<u>11.6</u>
Total operating cash conversion Underlying EBITDA	<b>40.1</b> 53.5	<b>54.0</b> 40.4
Reported operating cash conversion %	75%	134%
Normalised Operating Cash Conversion:		
Add back BSP/RSP timing	<u>21</u>	(12.1)
Normalised operating cash conversion	61.1	41.9
Normalised operating cash conversion %	114%	104%

- Timing of BSP payments have largest impact on operating cash flow. These timing differences are short term (1-7 days)
- New component, Rail Settlement Plan (RSP) in Europe, payable every 4 weeks. Negative timing difference of \$17m on Rail Settlement Plan due two payments in December. This will reverse in 2HFY18
- It is our ongoing expectation that CTM will achieve
   100% operating cash conversion over the long term

### **Cash Flow Summary**

<b>\</b>	\$AUD (m)	6mth FY18	6mth FY17		
	Statutory EBITDA	53.1	40.1	•	Investing cash flows primarily re
	Non cash items	0.5	(0.2)		Redfern earn-out consideration
<b>1</b>	Change in working capital	(13.4)	14.1		EV19 Canay ayposted to be an
(M)	Income tax paid	(13.2)	(11.0)	•	FY18 Capex expected to be ap being \$10m technology develop
	Interest	(1.2)	(0.6)		semig whom teermonegy develop
W	Cash flows from operating activities	25.7	42.4	•	M&A Payments funded partially
or parsona	Capital expenditure	(5.0)	(4.8)		working capital
	Other investing cash flows	(37.2)	(12.1)		
	Cash flow from investing activities	(42.2)	(16.9)	•	October 2018 full year dividend are likely to be partially franked,
	Dividends paid	(21.6)	(17.8)		profits being derived offshore
	Net (repayment)/drawing of borrowings	31.9	7.4		
	Cash flow from financing activities	10.3	(10.4)		
	FX Movements on cash balances	(0.6)	0.4		
	Net increase/(decrease) in cash	(6.8)	15.5		

- pproximately \$11m, pment, \$1m other
- y by short term debt and
- d and future dividends d, due to the majority of



### Recap: M & A Discipline

In keeping with CTM's strong M&A discipline, all 17 acquisitions followed this strict criteria

### Targets must possess:

- Strong Market Reputation/Market Leader
- Excellent Management Team
- High Historical Client and Staff Retention

### Targets must fit strategic rationale:

- Builds Scale, Geographic Footprint, Builds upon Niche
- Highly EPS Accretive

Proven Selection and Integration execution

Organic growth post-acquisition

Consistent business approach

CTM continues to explore numerous M&A opportunities



# CTM approach

# Best practice, delivering best results.



**User experience:** Focusing on delivering technology that is easy to use and adopt



**Quality Assurance:** Ensuring our technology meets the high standard we set, CTM has been accredited ISO 27001:2013 & ISO9001:2015



**Development:** World Class development team experienced in the travel industry



Agile & Continuous Delivery: Scalability, speed from idea generation to deployment. 100+ releases across all CTM technology over the past 12 months



**Product owners:** Assessing and driving idea generation into technology



Results: Delivering Innovative travel solutions

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# Technology regional centres now located in all global regions

Region	Tech hub location
ANZ	Sydney, Australia
EMEA	Hale, United Kingdom
NA	Los Angeles, California
ASIA	Hong Kong













Goal: Accelerate speed to market and tailor client development, in-region



Original FY18 underlying EBITDA range of AUD\$120-125m (22.0%-27.5% growth on the p.c.p.)

**CTM** is tracking at the top end of FY18 Guidance, despite unfavourable FX. This implies 2H EBITDA organic growth on the p.c.p. of nearly 23%, supporting the underlying success of the business on a global scale

### **Guidance Assumptions:**

1. Foreign Currency cross-rates average USD76c/GBP60p during the year. Assumes HKD and USD pegged

FX sensitivity upon EBITDA in 2H:

- for every +/- USD1c movement = approximately +/- AUD\$0.5m FY18 EBITDA
- for every +/- GBP1p movement= approximately +/- AUD\$0.3m FY18 EBITDA
- 2. Assume flat client activity globally
- 3. Excludes any future potential acquisitions

### **Upsides to Guidance:**

- 2H weakening AUD v cross currencies
- Positive impact of US tax changes in 2H and FY19 (increased NPAT effect, no EBITDA guidance effect)

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### **Key Strategic FY18 Initiatives**

# Continued Organic Growth & Acquisition

- Enhance our value proposition to client needs, across CTM global network
- Outperform in local, regional and global segments
- Leverage clients across all lines of business (CTM, ETM, B2B, B2C)
  - Execute upon M&A opportunities that add scale, niche, geography

## Client Facing Innovation

- Implementation of SMART technology globally & develop new tools with our clients
- Through regional technology hubs, build tools that address local or regional market nuances

# Productivity & Internal Innovation

- Internal innovation feedback loops to improve and automate existing client and nonclient facing process
- Staff empowerment in decisions to drive high staff engagement and client satisfaction outcomes

# Leverage Our Scale & Geography

- Demonstrating CTM is of high value in the supply chain
- 2. Optimise supplier performance and client outcomes

### **Our People**

- Empower our teams to support our client needs
- Continued investment to attract, retain and develop the brightest talent
- 3. Embracing culture that represents our values and business drivers



# Thank you.

