# **QANTM Intellectual Property Limited**



## HALF-YEAR RESULTS PRESENTATION

6 MONTHS TO 31 DECEMBER 2018 22 February 2019



Leon Allen, Managing Director and CEO Martin Cleaver, Chief Financial Officer

## Structure

- **Business and Financial Summary**
- Market and Business OverviewFinancial Results

  - **Business Initiatives and Priorities**

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# **Business Summary**



#### **QANTM** continues to outperform the Australian market

- Continued evidence of restoration of business trends, following strengthening market conditions in 2H FY18
- Favourable 1H performance, including EBITDA growth, expansion of EBITDA margins
- Improved contributions across all parts of the business
  - Total patent applications filed up 10.5% (14.5% including AFIP¹) vs 1H 2018; up 9.2% (13% including AFIP) vs 2H 2018
  - Australian patent applications (62% of QANTM's total) up 16.6% vs 1H 2018; up 4.7% from 2H 2018
  - DCC Trade Marks re-established #1 market position; service charge revenue up 9.3% (14.8% including AFIP) vs 1H 2018
  - Legal/litigation record contribution: strong case load; new legal team contribution; revenue up 41%

#### **Expansion of Asian business**

- Advanz Fidelis (Malaysia) acquisition, integration and initial revenue contribution of \$1.1 million
- Establishment of FPA Singapore office, complementing DCC presence
  - 25% increase in all-Asia patent applications (exclusive of AFIP) vs 1H 2018; 42% increase vs 2H 2018 (inclusive of AFIP)

#### Potential industry-transforming merger announced with Xenith IP Group

- Combines #2 and #3 Australian IP players
- Creates a leading Australian position for merged group in terms of IP service offering
- Benefits to all stakeholders customers, employees and shareholders

#### Note

<sup>&</sup>lt;sup>1</sup> Advanz Fidelis IP Sdn Bhd (AFIP) acquired 2 July 2018.

# PIP

# Financial Summary – Underlying Results<sup>1</sup>

- Total revenue \$55.3 million, up 12.4% (1H 2018: \$49.2 million), 10.2% excluding AFIP
- Service Charges of \$43.0 million, up 13.2% (1H 2018: \$38.0 million), 10.7% excluding AFIP
- Foreign Associate Charges of \$12.3 million, up 9.8% (1H 2018: \$11.2 million) (net after recoverable expenses of \$1.0 million vs \$0.7 million)
- Total Net Revenue of \$45.1 million, up 13.6% (1H18: \$39.7 million)
- Total underlying operating expenses \$33.4 million, up 10.2% (1H 2018: \$30.3 million), 8.6% excluding AFIP
- EBITDA pre FX of \$11.7 million, up 24.5% (1H 2018: \$9.4 million), 19.2% excluding AFIP
- **EBITDA after FX** of \$12.2 million, **up 29.8%** (1H 2018: \$9.4 million), 24.5% excluding AFIP
- **EBITDA margin** (on Service Charges Revenue) 28.4% (1H 2018: 24.7%)
- Net Profit after Tax \$7.5 million, up 36.4% (1H 2018: \$5.5 million); statutory \$4.6 million (1H 2018: \$3.6 million)
  - **Operating cash flow** of \$3.4 million, down 59% (1H 2018: \$8.3 million); \$5.1 million tax payments in the half (1H 2018: nil)
  - Net debt \$16.2 million (30 June 2018: \$8.3 million); gearing 19.1% (30 June 2018: 10.6%)
- Interim dividend of 3.5 cents per share, 100% franked; 1H 2018 dividend of 2.8 cents, 100% franked.

#### Note

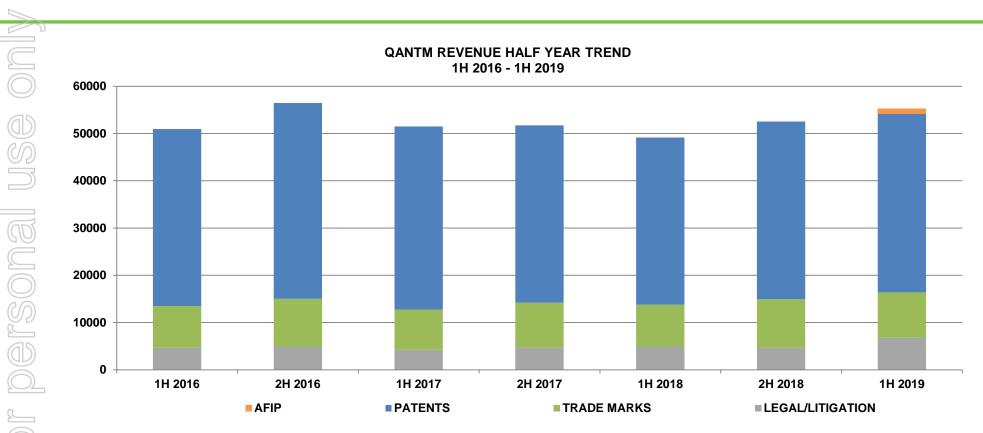
<sup>&</sup>lt;sup>1</sup> A reconciliation of statutory to underlying results is included in Slide 21.





# Revenue by Source of Business





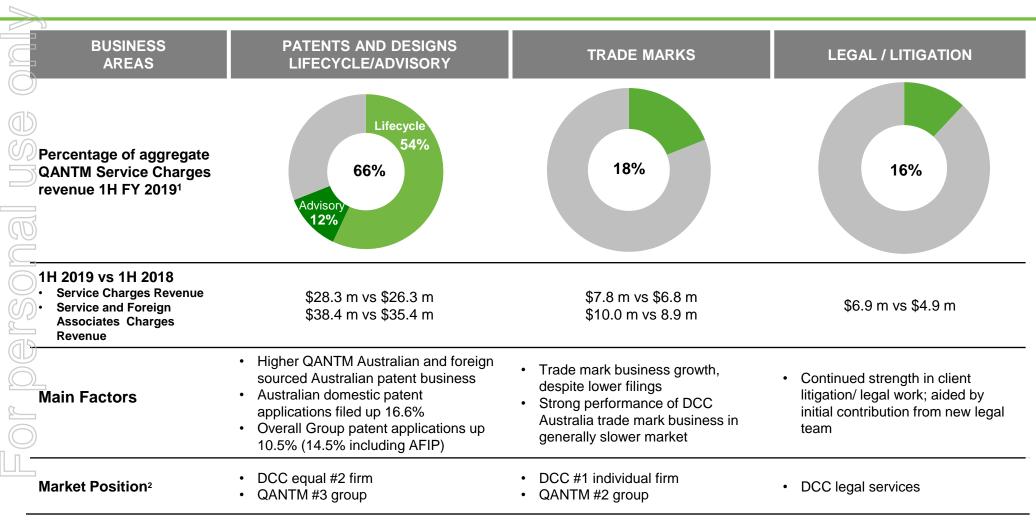
#### Positive half on half revenue growth

- 1H 2019 total revenue of \$55.3m increased by 12.4% vs 1H 2018 (\$49.2m) and 5.3% vs 2H 2018 (\$52.5m)
- Service charge revenue of \$43.0m increased by 13.2% vs \$38.0m in 1H 2018 and 11.7% vs 2H 2018 (\$38.5m)
- Associate charges revenue of \$12.3m increased by 9.8% vs 1H 2018 (\$11.2m).

#### Note:



## **Business Overview**



Source: DCC, FPA and AFIP management analysis

#### Notes:

- 1. Excludes Associate Charges.
- 2. Market position analysis is based on the total number of patent or trade mark applications filed in Australia in 1H 2019 and assumes the Group and two additional competitor groups of businesses both operated in their current form.

# P<sub>IP</sub>

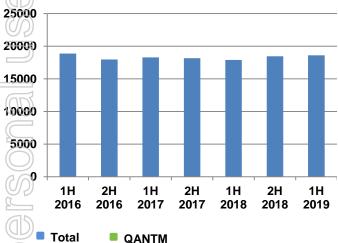
# Patents and Designs Life Cycle / Advisory

- QANTM total patent revenues (service charges and associate charges) increased by 8.4% vs 1H 2018
  - Patents service charges increased by 7.6% (7.1% increase 1H 2019 v 2H 2018)
  - Patents associate charges increased 10.8%
- Stronger revenue growth reflects combination of factors
- Recent QANTM Australian patent applications filed growth in excess of overall market growth of 4%
- Benefits of increased marketing and business development focus over 12–18 months
- Strengthening of contribution (from a low base) from Asian business; strengthening New Zealand contribution.
- Initial revenue contribution from AFIP; and initial benefits of client referrals and transfers.
- Overall group patent applications increased by 10.5% (14.5% with AFIP)
- Australian patent applications up 16.6%; represent 62% of QANTM's total patent applications
- PCT applications down 4% (after record increase of 19.8% in FY 2018); 18.7% increase in 1H 2019 vs 2H 2018
- Asian applications up by 25% (83% including AFIP), representing 11% of QANTM total patent applications (including AFIP), four times level 3 years previously
- RoW applications stable after 13.7% increase in FY 2018; represent 24% of QANTM patent applications

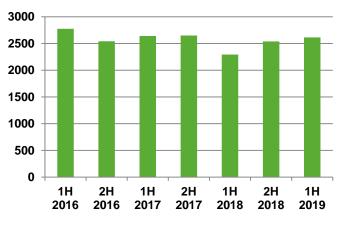








QANTM
AUSTRALIA PATENT APPLICATIONS FILED
1H 2016 – 1H 2019



QANTM
PATENT FILINGS TOTAL MARKET SHARE
1H 2016 – 1H 2019



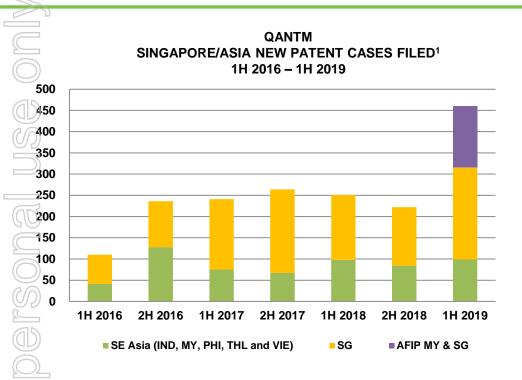
- Total market patent growth of 4% vs pcp;
   recovery from subdued 1H 2018
- 0.8% increase in patent applications
  1H 2019 vs 2H 2018
- 2.8% increase CY 2019 vs CY 2018, trending towards long term growth rate

- 16.6% growth vs pcp (from low 1H 2018)
- Recovery in patent applications evident in 2H 2018 has been maintained in 1H 2019; 4.7% growth vs market growth of 0.8%
- QANTM Australian patent application growth displaying indications of return to more typical longer term trends

- QANTM market share recovery evident in 2H 2018 continued in 1H 2019
- Increase from 12.8% to 14.0% QANTM market share from 1H 2018

# Patent Applications filed Australia and International



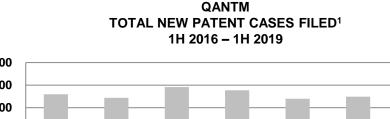


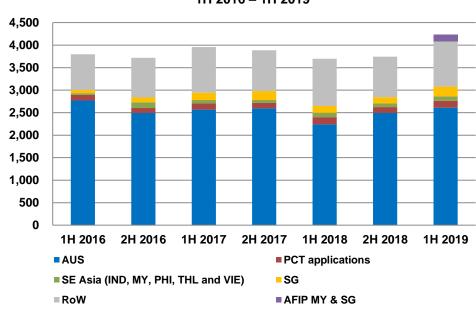


Filings in Asia (excl Singapore) flat (up 150% including AFIP) vs 1H 2018; incl Singapore up 25.5% (83% including AFIP) vs 1H 2018

#### Notes:

1. Source: DCC, FPA and AFIP management analysis of cases filed in the period (excluding transfers).





- Highest level of Group patent cases filed since 2013
- Group patent PCT national phase filing market share in NZ increased from 10.9% to 12.7%; #2 position
- PCT filings down 4% vs 1H 2018; 18% increase 1H 2019 vs 2H 2018
- RoW filings flat vs 1H 2018; up 12% 1H 2019 vs 2H 2018

#### Notes:

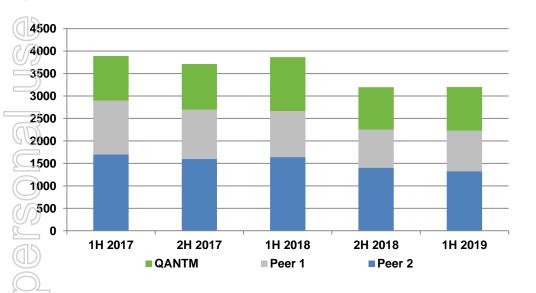
SG Singapore RoW Rest of World Malaysia

Advanz Fidelis IP Sdn Bhd

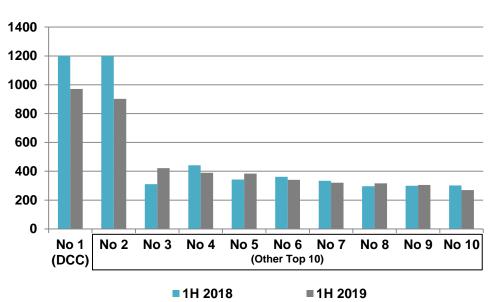








#### AUSTRALIAN TRADE MARK FILINGS BY TOP 10 FIRMS 1H 2018 – 1H 2019



- Overall Australian trade mark filings declined from 1H 2018 to 1H 2019
- QANTM Australian trade mark filings also declined vs 1H 2018; but increased 1H 2019 vs 2H 2018

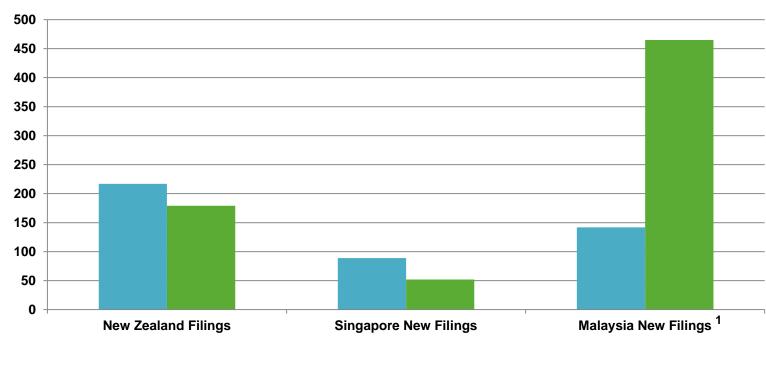
- DCC re-established #1 market position in Australia, following move to #2 after prior period combination of three competitor firms into one
- DCC recognised as providing industry-leading capabilities in trade mark applications, design, execution work

# **QANTM Trade Mark Filings**









■1H 2019

■1H 2018

#### Notes:

1. Total Malaysia New Filings 1H 2019 of 465 includes 318 filings by AFIP.

# Legal/Litigation Services



- Record half year performance by DCC Law
- Legal/litigation revenues increased by 41% to \$6.9 million (1H 2018: \$4.9 million); 45% increase 1H 2019 vs 2H 2018
- Continuing solid case load with high utilisation
- Initial favourable contribution from new corporate law legal team, commenced 1 July 2018

# PIP

# People and Professional Development

- Promotion of 23 professionals in July 2018; 65% female
- Employee Share Trust established \$1.1 million investment (1H 2018: nil)
  - Investment in retention, alignment of new senior professionals
- Investment in cultural and leadership programs
  - Including business development skills

For personal use

- Strategy and leadership development
- Senior leader professional development, Harvard Advanced Management Program
- Professional headcount of 150, an increase of 11 (excluding AFIP increase of 18)
- Minimal professional turnover in line with historical rates





# Summary Profit and Loss



Half-year ended 31 December 2018	Statutory 1H 2019	Adj	Underlying 1H 2019	Statutory H1 2018	Adj	Underlying H1 2018	1H19 v 1H18 % Change
			= 0.0				,
Revenue							
Service charges	43.0		43.0	38.0		38.0	13.2%
Associate charges	12.3		12.3	11.2		11.2	9.8%
Total Revenue	55.3		55.3	49.2		49.2	12.4%
20							
Other income excl FX	1.1		1.1	1.0		1.0	10.0%
Recoverable expenses	(11.3)		(11.3)	(10.5)		(10.5)	7.6%
Net Revenue	45.1		45.1	39.7		39.7	13.6%
Operating expenses							
Compensation	25.8	(1.7)	24.1	22.4	(0.6)	21.8	10.6%
Occupancy	3.4	()	3.4	3.2	(0.0)	3.2	6.2%
Restructuring and business	<b>.</b> .		0	0.2		0.2	0.270
acquisition	1.2	(1.2)	=	1.9	(1.9)	-	n/a
Other	5.9	` '	5.9	5.3	( - /	5.3	11.3%
Total Operating expenses	36.3	(2.9)	33.4	32.8	(2.5)	30.3	10.2%
20		( - /			` ',		
EBITDA before FX	8.8	2.9	11.7	6.9	2.5	9.4	24.5%
Foreign exchange	0.5		0.5	0.0		0.0	n/a
EBITDA after FX	9.3	2.9	12.2	6.9	2.5	9.4	29.8%
Dep'n and amort'n	1.1		1.1	1.1		1.1	0.0%
Interest	0.5		0.5	0.4		0.4	25.0%
Profit before tax	7.7	2.9	10.6	5.4	2.5	7.9	34.2%
Tax expense	3.1		3.1	1.8	0.6	2.4	29.2%
Net profit after tax	4.6	2.9	7.5	3.6	1.9	5.5	36.4%
Amortisation	0.6		0.6	0.5		0.5	20.0%
NPATA	5.2	2.9	8.1	4.1	1.9	6.0	35.0%
П							
EBITDA % after FX - service charge							
revenue	21.6%		28.4%	18.2%		24.7%	15.0%
EBITDA % after FX - total revenue	16.8%		22.1%	14.0%		19.1%	15.7%

**Note:** Figures may vary from those shown in the financial statements due to rounding.

A reconciliation of statutory to underlying results is included at Slide 21. Adjustments to statutory results include restructuring and business acquisition costs and contingent payments for a business acquisition accounted for as remuneration.

#### Revenue

**COMMENTS** 

- Service charge revenue growth of 13.2% reflecting increased activity across all businesses (10.1% excluding AFIP)
- Patent revenue increase of 7.6% with filings growth well above market
- Trade mark revenue growth of 14.7% and legal/litigation growth of 41%, a record half
- \$1.1m revenue contribution from AFIP
- Favourable FX environment

#### **Expenses**

- Operating expenses 10.2% higher than 1H 2018 (8.6% excluding AFIP):
  - Staff costs impacted by full half of 3 lateral teams, \$1.1m EST contributions (1H 18: nil) and additional professional headcount offsetting the pcp restructure benefits
  - Other costs increased with uplift in general business activity but mainly in travel related BD expenses
- FX benefit from lower AUD
- Interest expense increase due to higher average borrowing volumes
- EBITDA margin increase to 28.4%



## Cash Flow Statement

Half-year ended 31 December 2018	1H 2019	1H 2018	COMMENTS
Receipts from customers	59.1	53.7	
Payment to suppliers and employees	(50.1)	(45.0)	Cash provided by operating activities
Interest and costs of finance paid	(0.5)	(0.4)	<ul> <li>Operating cash flows of \$3.4m, lower than 1H 2018</li> </ul>
Income tax paid	(5.1)	-	primarily due to \$5.1m tax payments
Net cash provided by operating activities	3.4	8.3	<ul><li>Impact of \$2m EST contributions (1H 2018: nil)</li></ul>
Payments for property, plant and equipment	(0.3)	(0.6)	Cash used in investing activities
Payments for intangible assets	(0.9)	(0.1)	<ul> <li>Intangible assets represents investment in software projects</li> </ul>
Payments for business acquisitions	(3.1)	-	including completion of common finance platform and SOE
Business acquisition related costs	(1.2)	-	upgrade -
Net cash used in investing activities	(5.5)	(0.7)	<ul><li>Payment of \$3.05m to acquire AFIP in Malaysia</li></ul>
			<ul> <li>Significant outlay on M&amp;A related costs</li> </ul>
Proceeds from bank borrowings	7.3	-	
Repayment of bank borrowings	-	(4.0)	Cash provided by financing activities
Dividends paid	(5.7)	(7.0)	<ul> <li>Increase in borrowings to fund outlays noted above</li> </ul>
Net cash provided by / (used in) finance activities	1.6	(11.0)	<ul> <li>Dividend paid at 90% NPATA</li> </ul>
Net decrease in cash and cash equivalents	(0.5)	(3.4)	
			-

Note : Figures may vary from those shown in the financial statements due to rounding.



# **Summary Balance Sheet**

As at 31 December 2018	31-Dec-18	30-Jun-18
CURRENT ASSETS	0.200.0	00 00
Cash and cash equivalents	2.7	3.1
Trade and other receivables	31.8	31.6
Other assets	2.5	1.2
TOTAL CURRENT ASSETS	37.0	35.9
NON-CURRENT ASSETS		
Property, plant and equipment	2.7	2.7
Intangible assets	70.3	66.3
TOTAL NON-CURRENT ASSETS	73.0	69.0
TOTAL ASSETS	110.0	104.9
CURRENT LIABILITIES		
Trade and other payables	7.3	9.5
Provisions	8.8	6.4
Borrowings	0.2	0.2
Current tax liabilities	1.1	3.2
Other financial liabilities	0.2	0.1
TOTAL CURRENT LIABILITIES	17.6	19.4
NON-CURRENT LIABILITIES		
Provisions	2.5	2.8
Borrowings	18.7	11.2
Deferred tax liabilities	2.6	1.8
TOTAL NON-CURRENT LIABILITIES	23.8	15.8
TOTAL LIABILITIES	41.4	35.2
NET ASSETS	68.6	69.7
EQUITY		
Issued capital	294.1	293.8
Reserves	(222.9)	(222.6)
Retained earnings	(2.6)	(1.5)
TOTAL EQUITY	68.6	69.7

Note: Figures may vary from those shown in the financial statements due to rounding.

### COMMENTS

#### **Balance sheet strength**

- Intangible asset increase due to AFIP acquisition
- Net debt as at 31 December 2018 of \$16.2m, an increase from \$8.3m at 30 June 2018, refer cash flow comments
- Current banking facilities include:
  - \$25m working capital facility (\$6.5m undrawn)
  - \$30m acquisition facility (undrawn)
- Good quality debtor book with low levels of bad and doubtful debts. Increase in debtors minimal despite revenue growth
- Provisions increased due to the contingent consideration on business acquisition

# Income Statement Reconciliation Statutory to underlying



Statutory NPAT to Underlying NPAT reconciliation	Half-ye	Half-year ended		
	31-Dec-18	31-Dec-1		
	\$m	\$m		
Statutory NPAT	4.6	3.6		
add: interest	0.5	0.4		
add: depreciation and amortisation	1.1	1.1		
add: tax	3.1	1.8		
EBITDA	9.3	6.9		
TO				
add: employee incentive payments	-	0.6		
add: remuneration related to business acquisition <sup>1</sup>	1.7	-		
add: restructuring and business acquistion costs <sup>2</sup>	1.2	1.9		
Underlying EBITDA	12.2	9.4		
less: depreciation and amortisation	(1.1)	(1.1)		
less: interest	(0.5)	(0.4)		
less: tax	(3.1)	(2.4)		
Underlying NPAT	7.5	5.5		

Note: Figures may vary from those shown in the financial statements due to rounding.

Represents contingent payments for business acquisition costs accounted for as remuneration.

1H 2019 costs relate to business acquisition costs. 1H 2018 costs relate to redundancy costs.





# **Business Initiatives and Priorities**

## **Business Initiatives and Priorities**



#### Organic Business Growth - Australia/New Zealand

- Investment in marketing and business development
- Increased re-investment in professional capabilities and revenue generation
  - Continued focus on new lateral team opportunities
  - Potential for New Zealand expansion

#### **Expansion of Asian Business**

- AFIP integration activities ongoing, DCC and FPA referring client work
- FPA Singapore office established, complementing DCC presence
- Further Asian business development opportunities

#### Proposed Merger with Xenith

- Finalisation of scheme regulatory arrangements for Xenith merger by scheme of arrangement
- Scheme booklet approved and released, shareholder vote scheduled for 3 April
- Merger integration planning for delivery of key benefits and integration priorities
- Joint investor update planned for March

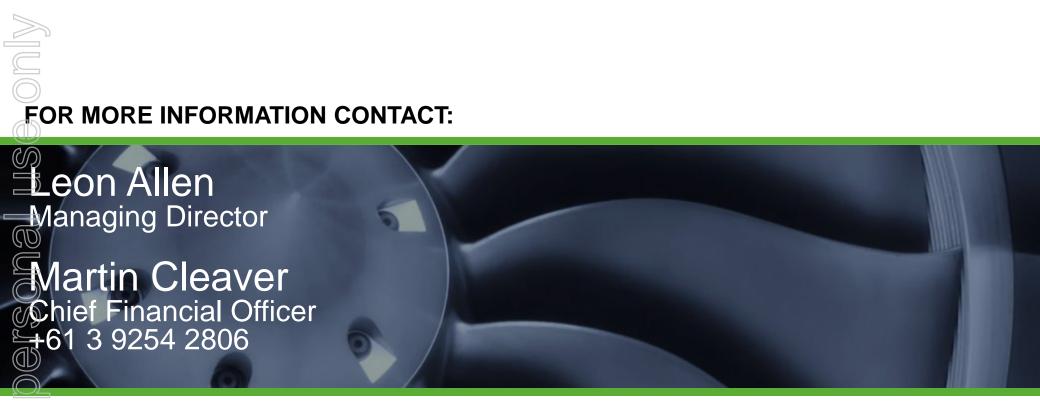


- Continuing favourable business trajectory in core patent business
  - Patent application growth an expected favourable indicator for future (18–24 months)
     revenue profile
- Trade marks stable outlook

Outlook

- Legal/Litigation difficult to replicate record 1H 2019, expecting solid 2H with growing contribution from new commercial law practice
- Further business development opportunities being pursued





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