

14 October 2020

The Manager  
ASX Market Announcements  
Australian Securities Exchange  
Exchange Centre  
Level 4  
20 Bridge Street  
Sydney NSW 2000

Australian Foundation  
Investment Company Limited  
ABN 56 004 147 120  
Level 21, 101 Collins St  
Melbourne VIC 3000  
T 03 9650 9911  
F 03 9650 9100  
invest@afi.com.au  
afi.com.au

**Electronic Lodgement**

**Australian Foundation Investment Company Limited  
2020 Annual General Meeting Chairman's Address and Presentation**

Dear Sir / Madam

The following Chairman's address and presentation will be delivered to shareholders at the Company's Annual General Meeting to be held today.

Yours faithfully



Matthew Rowe  
Company Secretary

Authorised for release by the Company Secretary

## **AFIC AGM Chairman's Address - Introductory Remarks**

If I had been told on the first of July 2019 that the Australian Equity market would produce a total return of negative 6.6% for the year it would not have surprised me. Market valuations were getting high, growth was slowing and some predicted a mild recession in the first half of 2020. The negative 6.6% return was what emerged but that totally hides what an extraordinary and disruptive year it was.

In this environment we are pleased to have been able to deliver 3 things to our shareholders :

- Firstly by outperforming the ASX 200 Index by 3.5% we have softened the downturn in such a disruptive year. This is achieved in a portfolio exhibiting lower volatility than the market .
- Secondly we have kept the cost of running AFIC to just 0.13% allowing almost all of our income to flow through to our shareholders. This is very competitive against other investment funds.
- Thirdly our policy of accumulating some profit and franking reserves in good years has allowed us to pay a steady 24c annual dividend despite our earnings falling to 19.9c due to significant dividend cuts or deferrals .

We have had a lot of queries as to our likely dividend this year. Unfortunately, as it is early in what will remain a difficult year for many companies we can not make any reliable forecasts yet. Suffice to say we are well aware of the importance of dividends to our shareholders in these difficult times.

The 2019/20 year was a tale of two very different halves with our profits in the June half year under considerable pressure due to dividend cuts and deferrals. We have a partial view of the current half year after the recent reporting period with income levels remaining subdued. In the next month the bank results will reflect both the pandemic and the constraint APRA has put on the banks for dividends to be no more than half of profits. It will again be a difficult half.

The June half of 2021 may see some benefit as our economy opens up as long as the pandemic is kept under control. However as we go into 2021 it will be impacted by the gradual wind back of the fiscal stimulus measures . It is sobering to reflect on the scale of those measures that have underpinned the economy through the last 6 months :

- Job keeper and Job Seeker have injected \$60bn
- Superannuation fund withdrawals have approximated \$50bn
- And deferrals of interest and capital have occurred on a quarter of a trillion dollars of loans.

An examination of the recent Federal Budget shows that greatest stimulus is over the 12 months from March 2020 to March 2021 and without further measures the level of support will decline significantly after that. The effect of the superannuation withdrawals and loan payment deferrals largely ends now.

Over the last two years we have reduced the number of stocks in our portfolio and increased our commitment to a number of our favourite companies . This has given

the portfolio better industry diversification and we believe stronger growth potential. The recent positive performance numbers appear to confirm the benefits of this strategy.

Shareholders will be aware that over recent years many of our core holdings have expanded their businesses internationally. Some have done so to the extent that they now operate primarily in offshore markets, for example Amcor, Brambles and James Hardie to name just a few.

This has meant that our investment team have increasingly developed capabilities and processes to follow these companies and their competitors offshore. It has become an important part of our investment process.

Acknowledging AFIC's rising capabilities in understanding and analyzing global companies, along with the heightened flow of information through technology, the Board wanted to test whether our established successful style would work with International Equities.

Over the past year we have put together and followed a model international portfolio based on our investment principles and processes the results to date are encouraging.

As a result the Board believed it was now time to actually invest a small part of our funds (up to one and a half percent ) in this diversified global equities portfolio . It will consist of high quality companies with strong competitive advantage, good growth potential and offering a broader range of industries. It will add to the growth prospects and diversification of our existing Australian based portfolio.

Down the track, when the performance has been assessed, we will consider whether it represents an opportunity for our shareholders and other investors to invest in this global portfolio directly.

Annual General  
Meeting  
Presentation

20  
20

**AUSTRALIAN  
FOUNDATION  
INVESTMENT  
COMPANY**

## Presentation Agenda

- Objectives and Investment Process (Mark Freeman)
- Result Summary (Andrew Porter)
- Markets and the Portfolio (David Grace)
- Outlook (Mark Freeman)

## Disclaimer

Australian Foundation Investment Company Limited and its subsidiary AICS (AFSL 303209), their related entities and each of their respective directors, officers and agents (together the Disclosers) have prepared the information contained in these materials in good faith. However, no warranty (express or implied) is made as to the accuracy, completeness or reliability of any statements, estimates or opinions or other information contained in these materials (any of which may change without notice) and to the maximum extent permitted by law, the Disclosers disclaim all liability and responsibility (including, without limitation, any liability arising from fault or negligence on the part of any or all of the Disclosers) for any direct or indirect loss or damage which may be suffered by any recipient through relying on anything contained in or omitted from these materials.

This information has been prepared and provided by AICS. To the extent that it includes any financial product advice, the advice is of a general nature only and does not take into account any individual's objectives, financial situation or particular needs. Before making an investment decision an individual should assess whether it meets their own needs and consult a financial advisor.

## Objectives

### Investment Objectives

The Company aims to provide shareholders with attractive investment returns through access to a growing stream of fully franked dividends and growth in capital invested.

The Company's primary investment goals are:

- to pay dividends which, over time, grow faster than the rate of inflation; and
- to provide attractive total returns over the medium to long term.

## AFIC offers a diversified portfolio of quality stocks – what we look for



Sustainable competitive advantage – unique assets producing strong returns on capital



Strong management team and board



Recurring, predictable earnings are preferred



Financial strength – strong cash flow and balance sheet



Businesses that can grow over the long term, producing growing dividends



Nursery stocks – developing the preceding attributes



Look to buy when we see long term value



## ESG is integrated into our investment framework

- Invest in companies that have strong governance and risk management processes that include environmental and social risks.
- We are seeking remunerations plans and outcomes that align with AFIC's interests as long term shareholders.
- We engage with investee companies on these issues and will vote as shareholders accordingly.

*"As shareholders, we are ultimately the owners of the assets of companies we invest in. If we believe these to be good assets that can generate satisfactory returns for our shareholders we believe it is our obligation to engage with Boards and management to make sure these assets are being managed effectively. This includes having a meaningful social licence to operate and complying with practices that reinforce this position, including having acceptable behaviours and accountabilities"*

A close-up photograph of a person's hands typing on a laptop keyboard. The person is wearing a dark blue long-sleeved shirt and a black wristwatch. The laptop screen is visible on the right side of the frame, displaying a document with a grid or table. A white rectangular box is overlaid on the left side of the image, containing the text "Result Summary".

## Result Summary

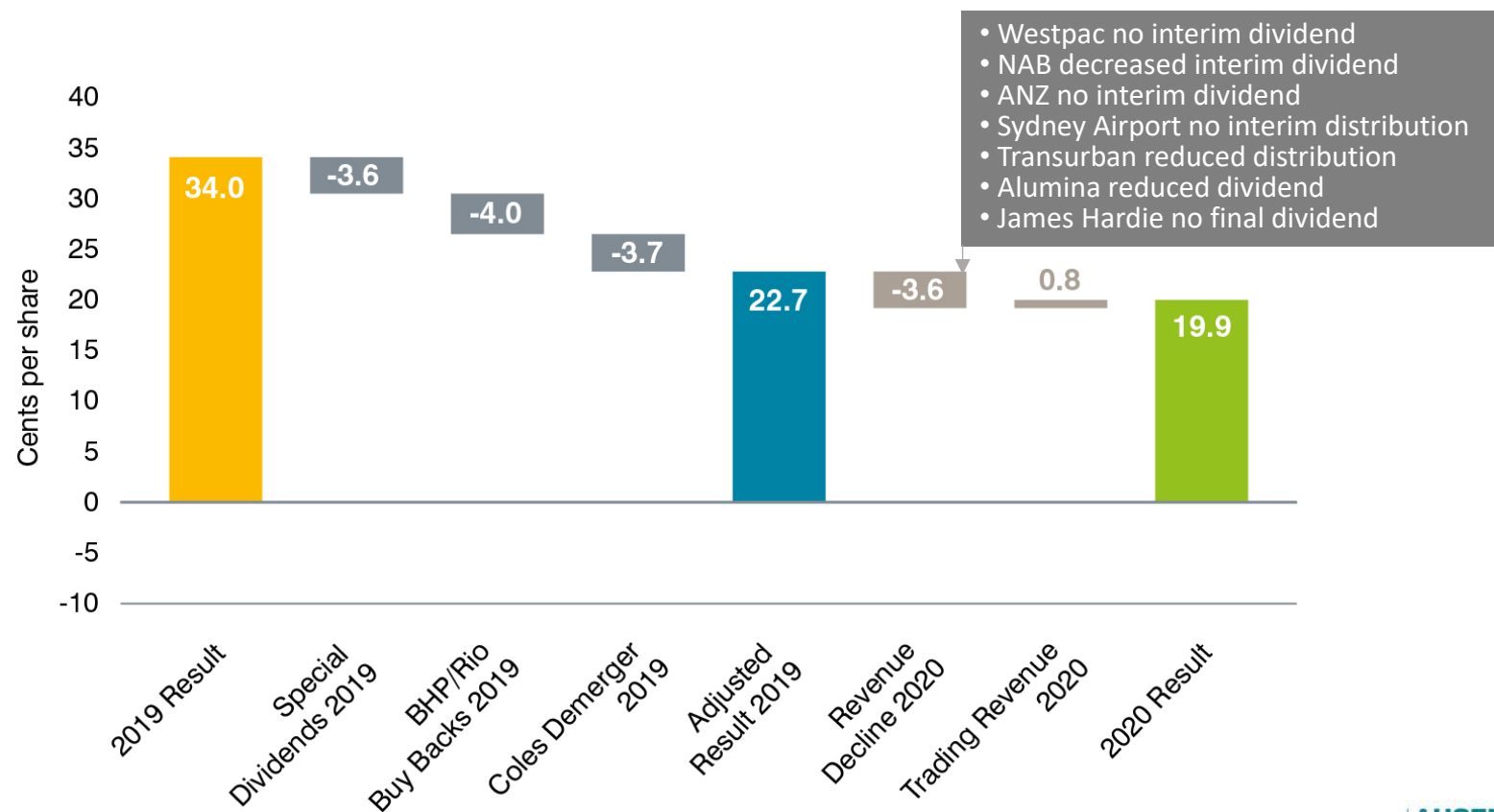
## Result Summary

	2020		
<b>Profit for the Year</b>	\$240.4m		\$406.4m in 2019. Down 40.8%, excluding one-off items in 2019 down 12%.
<b>Fully Franked Dividend</b>	14¢ Final	24¢ Total	32 cents total in 2019 including 8 cent special dividend
<b>Total Shareholder Return</b>	2.9%		Share price plus dividend, including franking*

	2020		
<b>Management Expense Ratio</b>	0.13%		0.13% in 2019
<b>Total Portfolio Return</b>	-3.1% Including franking*		S&P/ASX 200 Accumulation Index including franking* -6.6%
<b>Total Portfolio</b>	\$7.2b		Including cash at 30 June \$7.8 billion in 2019

\* Assumes a shareholder can take full advantage of the franking credits.

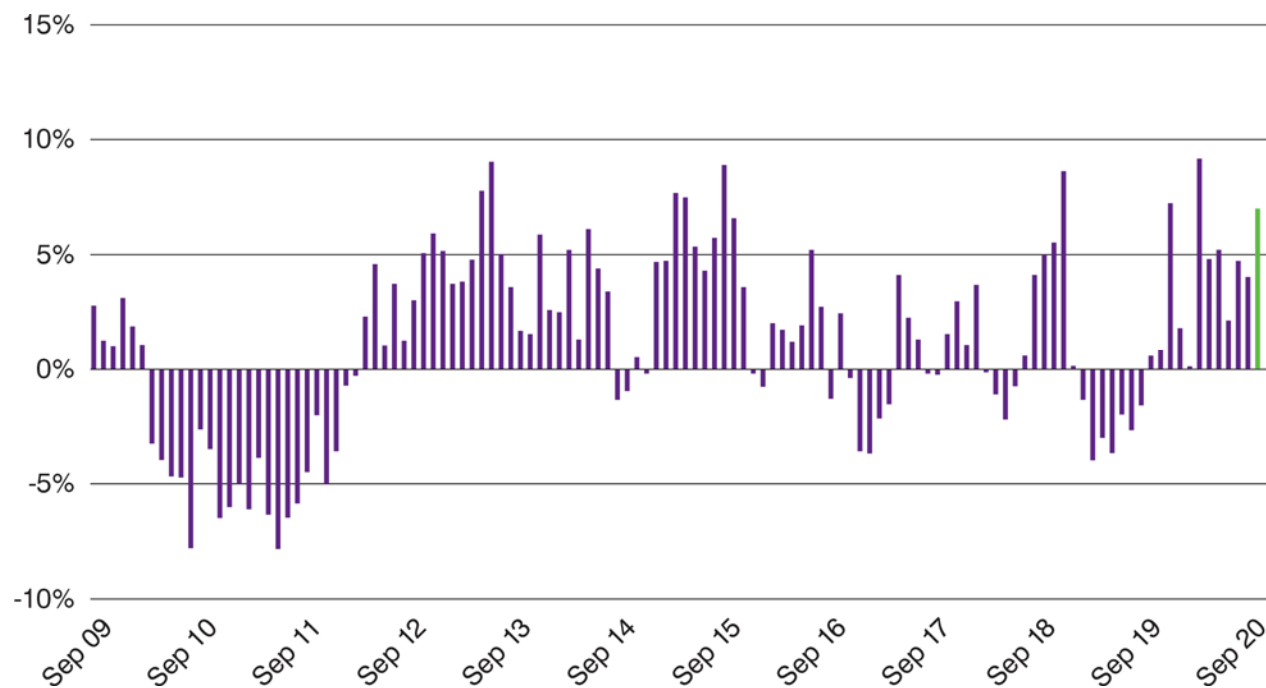
## Profit per share – changes from full year result in 2019 to 2020



Annual General Meeting 2020

AUSTRALIAN  
FOUNDATION  
INVESTMENT  
COMPANY

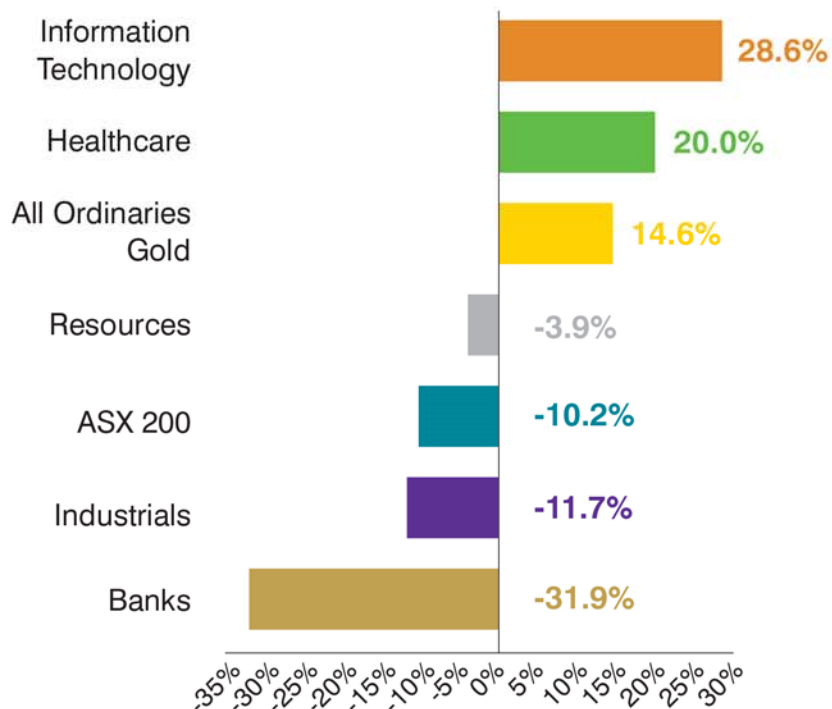
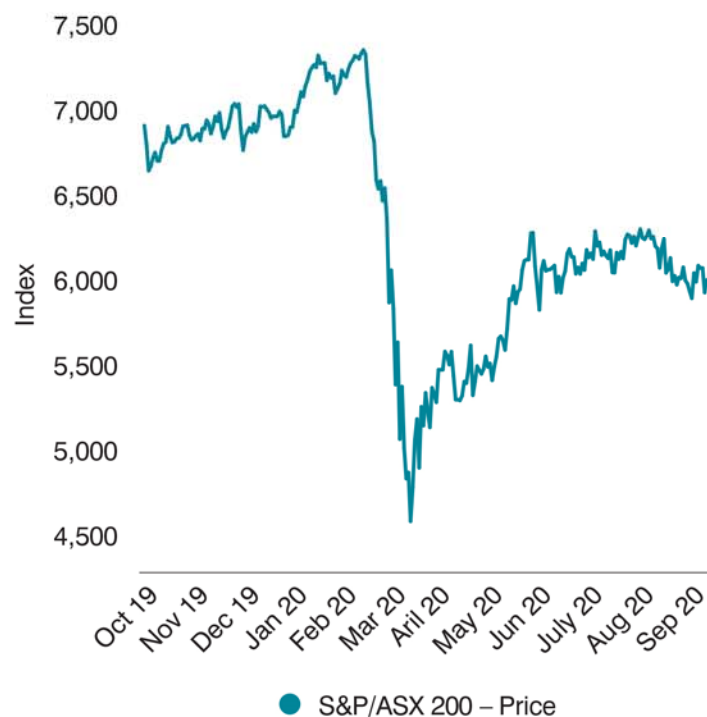
## AFIC's share price was trading at a 7% premium to the NTA at 30 September 2020



## Markets and the Portfolio



## Market and key sector performance – Year to 30 September 2020

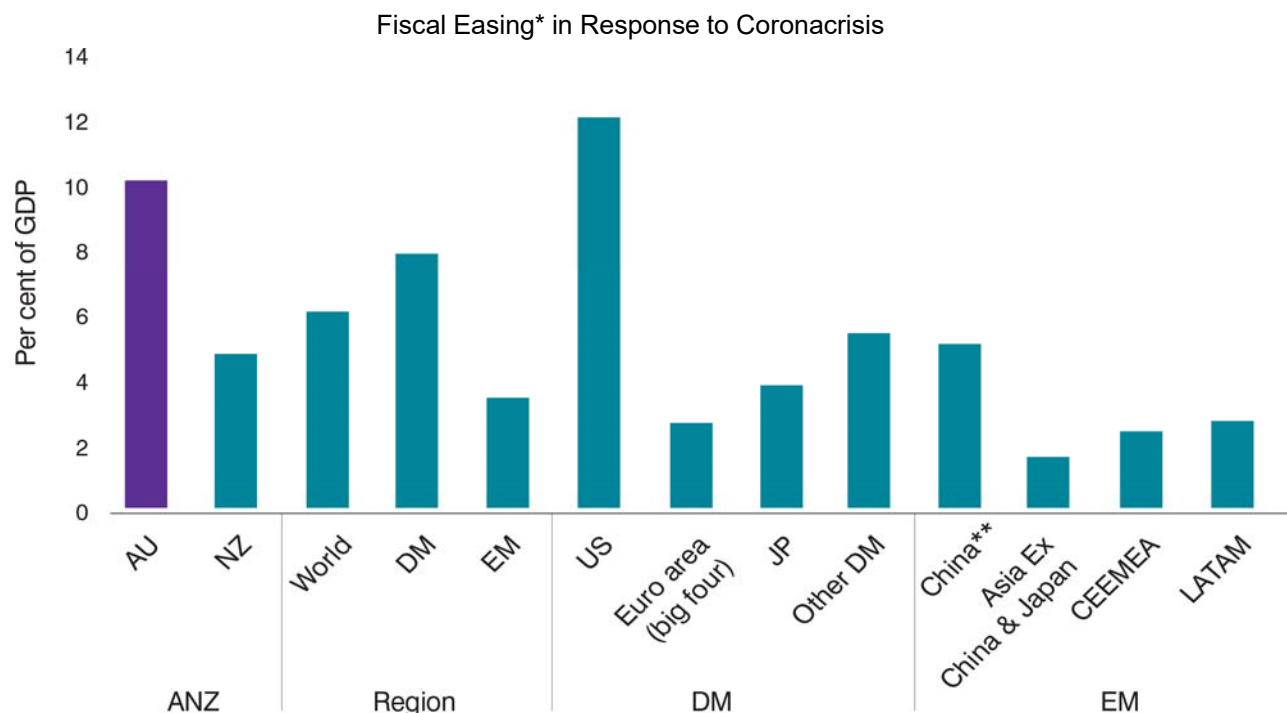


*Includes dividends, but not franking*

Annual General Meeting 2020

**AUSTRALIAN  
FOUNDATION  
INVESTMENT  
COMPANY**

## Fiscal Stimulus response is unprecedented in the post war period



\*Discretionary policy actions taken since the outbreak that lead to higher government expenditures or lower tax receipts

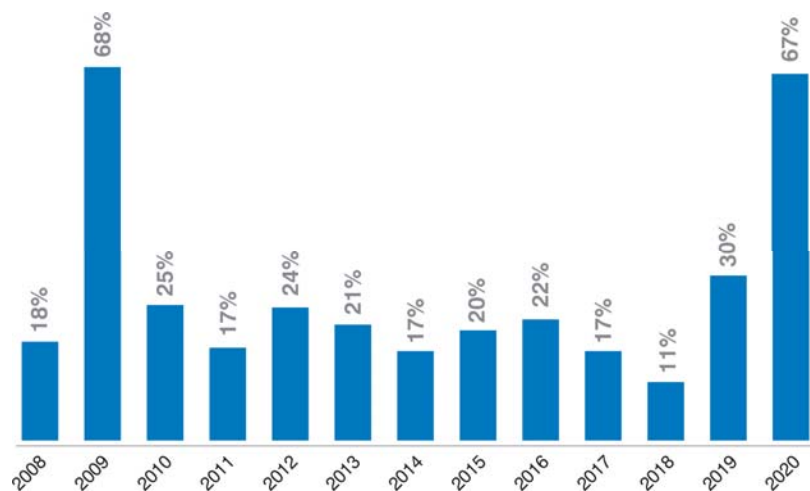
\*\* GS expected easing

Source: Goldman Sachs Global Investment Research



## Dividend Trends

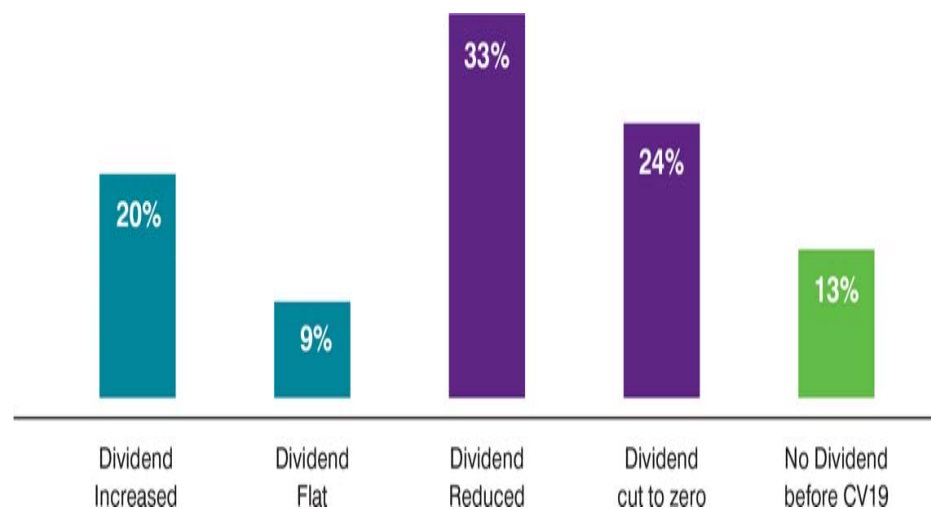
ASX Percent of cut or suspended dividend (stocks covered by Macquarie Research)



Source: Macquarie Research, September 2020

62% of companies paid a June half dividend, but over half of these companies payments were reduced

Reported Half Year Dividends (% of Companies)

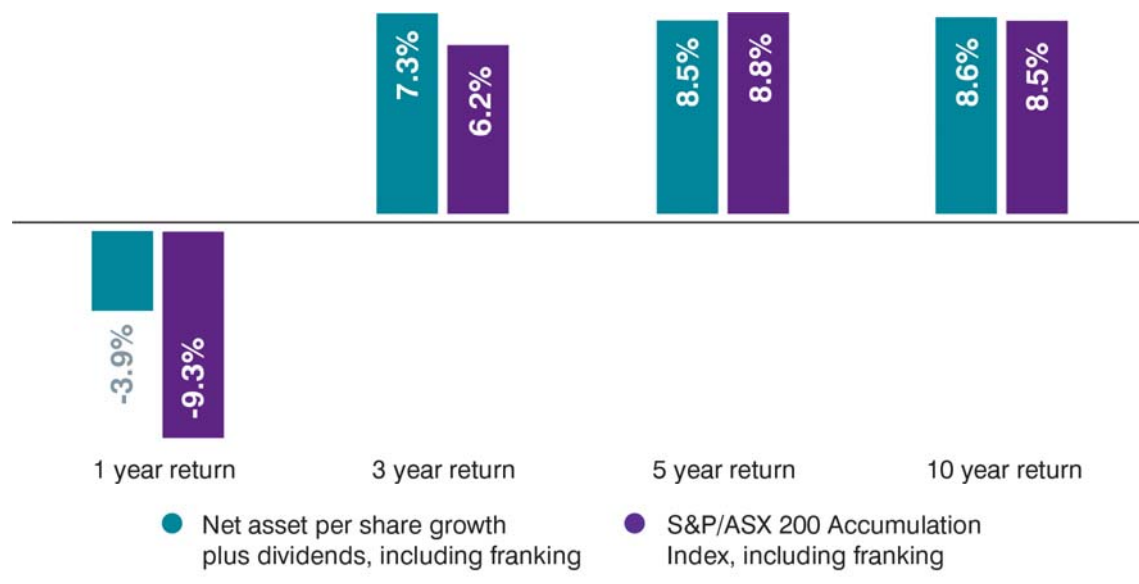


Source: Macquarie Research, September 2020

Annual General Meeting 2020

**AUSTRALIAN  
FOUNDATION  
INVESTMENT  
COMPANY**

## Relative portfolio performance, including franking\* – per annum returns to 30 September 2020



\* Assumes an investor can take full advantage of the franking credits. AFIC's portfolio return is also calculated after management fees, income tax and capital gains tax on realised sales of investments. It should be noted that Index returns for the market do not include management expenses or tax.

Past performance is not indicative of future performance.

Note AFIC portfolio returns have a slightly lower level of volatility (Beta) than the Index

## Recent changes to the portfolio reflected a move to businesses with well positioned assets

### Purchases



Cochlear/Sydney Airport included participation in placements

### Sales



SCENTRE GROUP



Incitec Pivot Limited

## Top 15 Overweight Positions in AFIC



Very unique toll road assets which benefit from population growth and have set inflation linked pricing. Further opportunities to add new growth projects which support long term cash flow growth.



Emerging leader in logistics solutions globally. Unique owner/driver culture which enables long term view of investment.



Global Leader in consumer packaging with a strong balance sheet and highly rated management team.



Bunnings (60% of Wesfarmers) is a leading DIY retailer generating very attractive growth and returns. Lowest cost and scale provide competitive advantage. Management very focused on growing returns on capital. Strong balance sheet.



Founder led management team who have built a successful Australian business which generates attractive returns. Seeking to replicate this in the United States.

## Top 15 Overweight Positions in AFIC continued

**Fisher & Paykel**  
HEALTHCARE

Leading manufacturer of respiratory and humidification medical products, with a near monopoly position in humidified high flow oxygen therapy. High quality management who have been in the business for many years.

 **JamesHardie**

Very strong market position with broadening distribution network and sustainable competitive advantage. Strong balance sheet.

**ARB**

Founder led business which has developed a very strong brand in the Australian 4WD parts market. Long runway of growth in overseas markets provides opportunity to capture substantial market share.

 **MACQUARIE**

Competitive advantage in growing green energy opportunities with a strong Return on Equity and balance sheet. Strong owner/driver culture.

 carsales.com

Dominant market position in Australia auto classifieds with a growing presence in South Korea and South America. Technology investment provides competitive advantage.  
Strong management team.

## Top 15 Overweight Positions in AFIC continued



Attractive monopolistic assets which generate attractive returns. Opportunities to invest to generate further growth. Strong management team.



High quality portfolio of difficult to replicate hospital assets, with growth driven by an ageing population. Solid financial metrics and quality management.



Growing leadership position in strongly growing data centre market. Good ROIC when facilities fully utilised.



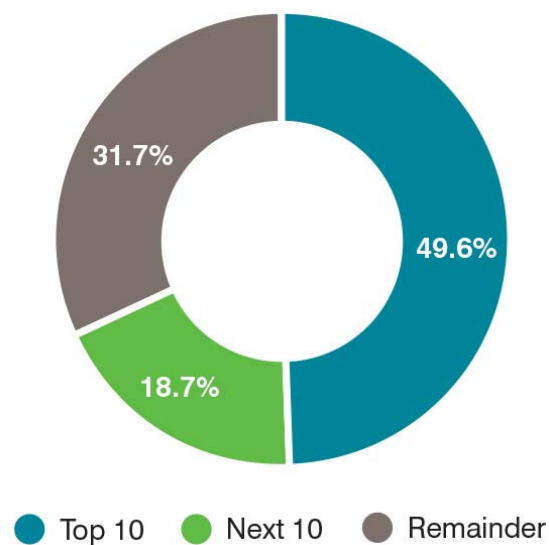
Quality portfolio of difficult to replicate assets seeking to reduce freight costs and benefit from the modal shift from road to rail. Focused management who take a long term view.



High quality portfolio of pathology assets globally. Opportunities to increase scale via industry consolidation. Medical leadership culture.

## Top 30 holdings as at 30 September 2020

Total Portfolio 61 Holdings

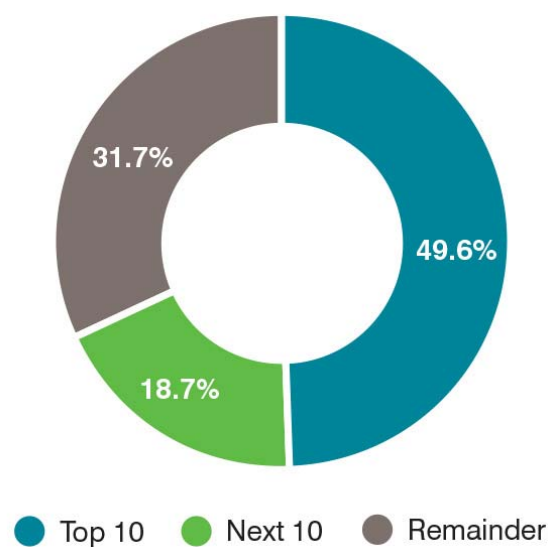


Rank	Company	% of Portfolio
1	CSL	8.7%
2	Commonwealth Bank of Australia	7.1%
3	BHP Group*	7.0%
4	Wesfarmers	4.6%
5	Transurban Group	4.6%
6	Westpac Banking Corporation	3.7%
7	Macquarie Group	3.7%
8	Woolworths Group	3.3%
9	National Australia Bank	3.0%
10	Rio Tinto*	2.7%

\* Options were outstanding against part of the holding.

## Top 30 holdings as at 30 September 2020 continued

Total Portfolio 61 Holdings

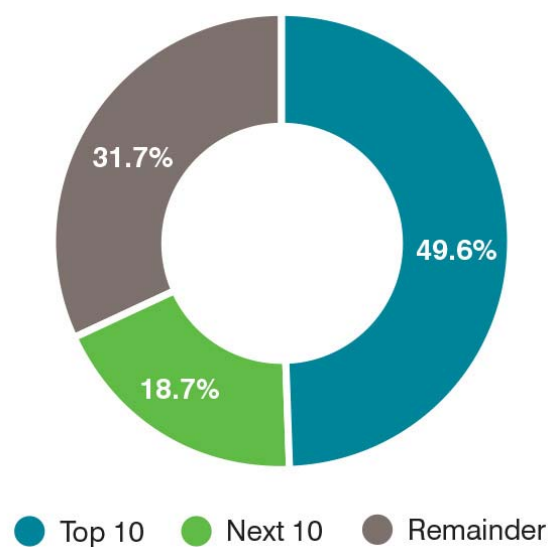


Rank	Company	% of Portfolio
11	Amcor	2.5%
12	James Hardie Industries	2.2%
13	Telstra Corporation	2.1%
14	Sydney Airport	2.1%
15	Australia and New Zealand Banking Group	2.1%
16	Mainfreight	2.0%
17	Sonic Healthcare	1.9%
18	Brambles	1.8%
19	Ramsay Health Care	1.8%
20	Coles Group	1.7%



## Top 30 holdings as at 30 September 2020 continued

Total Portfolio 61 Holdings



Rank	Company	% of Portfolio
21	Goodman Group	1.7%
22	Fisher & Paykel Healthcare	1.5%
23	Carsales.com	1.5%
24	Reece	1.5%
25	ARB Corporation	1.4%
26	NextDC	1.4%
27	Resmed	1.3%
28	ASX	1.3%
29	Qube Holdings	1.2%
30	Seek	1.2%

## Outlook



## Outlook

- The onset of COVID-19 means low interest rates and significant government stimulus for the foreseeable future.
- Full impact of economic conditions on company earnings and dividends still to play out.
- Difficult to reconcile expansion of market valuations, although it is being driven by a small number of stocks– particularly Information Technology, Healthcare.
- We believe the portfolio is well positioned given the quality of the holdings and further adjustments made through the March/April downturn.
- Upcoming US election may provide further volatility.
- We can remain patient.

A close-up photograph of a person's hands typing on a laptop keyboard. The person is wearing a dark blue long-sleeved shirt and a black wristwatch. The laptop screen is visible on the right side of the frame, displaying a document with a grid. A white rectangular text box is overlaid on the left side of the image, containing the word "Questions" in a bold, teal font.

## Questions

AUSTRALIAN  
FOUNDATION  
INVESTMENT  
COMPANY