envirosuite

Accelerating growth, pathway to profitability

ASX: EVS

FY22 Results 23 August 2022



Disclaimer

This presentation provides additional detail on the Annual Report of Envirosuite Ltd and its subsidiaries (the Group) for the 12 months ended 30 June 2022. Therefore, it should be read in conjunction with the detailed information provided in those documents.

The material in this presentation is general background information and is current at the date of the presentation. The information is given in summary form and does not purport to be complete.

Information in this presentation is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. Investors should consider the appropriateness of the information having regard to these matters, any relevant offer document and seek independent financial advice before making any investment decision. No representation is made as to the accuracy, completeness or reliability of the presentation.

Certain statements in this presentation constitute forward looking statements. Such forward looking statements involve both known and unknown risks, assumptions, uncertainties and other factors, many of which are beyond the control of the Company and which may cause actual results, performance or achievements to differ materially from those expressed or implied by such statements. There are a number of other important factors that could cause actual results to differ materially from those projected in such statements, including (without limitation) the risks and uncertainties associated with the ongoing impacts of COVID-19, the Australian and global economic climate and

market conditions. Actual results may vary, with materially positive or negative impacts. Investors are cautioned not to place undue reliance on these forward-looking statements. Past performance is not indicative of future performance and no guarantee of future returns is implied or given.

While all reasonable care has been taken in relation to the preparation of this presentation, none of the Group, or their directors, officers, employees or advisors accepts responsibility for any loss or damage resulting from the use of or reliance on this presentation by any person.

This presentation does not constitute an offer, invitation or recommendation to subscribe for or purchase any security and neither this presentation nor anything contained in it shall form the basis of any contract or commitment. In particular, this presentation does not constitute an offer to sell, or a solicitation of an offer to buy, securities in the United States or to any "U.S. person" (as defined in Regulation S under the Securities Act of 1933, as amended (the "U.S. Securities Act")). This presentation is not a prospectus, disclosure document or investment statement, nor the solicitation of an offer to buy, in any jurisdiction.

Any opinions expressed reflect the Group's position at the date of this presentation and are subject to change.

All amounts are in Australian dollars unless otherwise stated.

FY22 HIGHLIGHTS

 \bigcirc

PRODUCT SUITE UPDATE

FINANCIALS

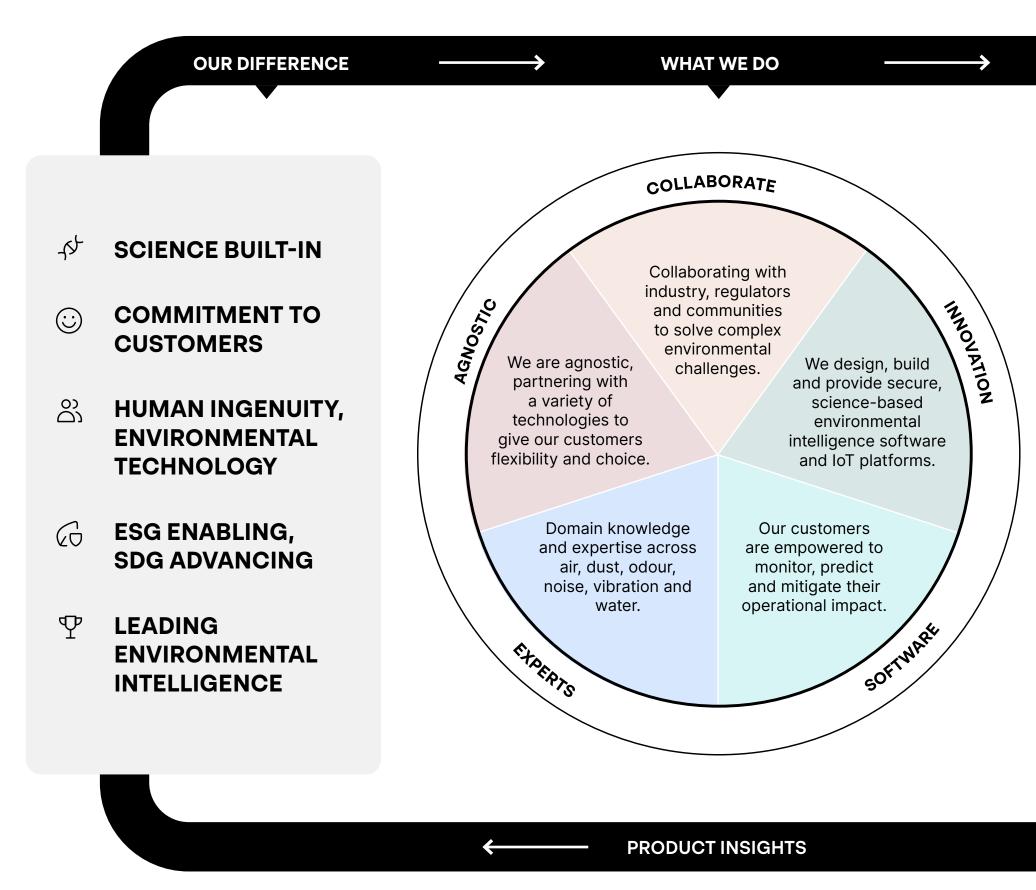




Jason Cooper Chief Executive Officer

Justin Owen **Chief Financial Officer**

World's most advanced environmental intelligence technology provider



EVS Water

Digital twin technology for water treatment powered by machine learning and deterministic modelling.

EVS Omnis

Powerful software built for industrial facilities to act on emissions, plan for operational risks and engage with stakeholders.

PRODUCTS

EVS Aviation

World leading software and hardware built for solving complex challenges from airport noise, aircraft tracking and community engagement. BUILT FOR TODAY
 WITH TOMORROW'S
 OUTCOMES
 IN MIND

VALUE

- $\begin{array}{rr} \overrightarrow{} & \mathsf{RAPID} \ \mathsf{RESPONSE} \\ & \mathsf{AND} \ \mathsf{ENGAGEMENT} \end{array}$
- UNLOCK
 VALUE BEYOND
 COMPLIANCE
- ① ENVIRONMENTAL INTELLIGENCE REIMAGINES RISK

CUSTOMER FEEDBACK

FY22 Highlights

Revenue growth

- FY22 ARR of \$53.0m up 14.1% YOY
- Statutory revenue of \$53.5m up 10.1% YOY of which 82.1% is recurring revenue
- \$9.6m project revenue in FY22 up 17.3% YOY
- Driven by strong sales growth throughout the year with record new sales in Q4 of \$6.0m up 27.7% on PCP

Pathway to profitability

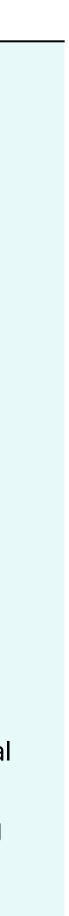
- Current growth trajectory provides a clear pathway towards Adjusted EBITDA profitability during FY23
- Significant improvement in cash flows from operating activities and revenue leverage, driven by sustainable revenue and gross margin growth to 47.9%
- Strong cash position with \$16.3m cash at bank and no debt
- Foundational investment into EVS Water product development and go-to-market substantially complete

Customers and sites

- Strong growth in total customer sites up 11.5% to 416 providing validation of Envirosuite's product performance
- FY22 has seen multiple cross sell opportunities across product suites, with EVS Omnis customers adopting EVS Water
- Enhanced our global geographic representation with the Americas region growing ARR by 31.3% to become our largest region by revenue
- Near term headroom for growth with total customer sites representing single digit penetration of existing client site footprint

Strategic and complementary product suite

- **EVS Omnis** is our growth engine, contributing more than 50% in New ARR for FY22
- **EVS Aviation** provides stable growth and, with product innovation introducing new add-on modules, and a resurgence in air traffic in FY22, continued future growth
- **EVS Water** is a high-margin SaaS product with global scale potential bringing new customers into the group and leveraging existing relationships



Business snapshot

Envirosuite provides our customers with the tools and software to be able to accurately measure their environmental and social impact and the data-driven intelligence to make better business decisions









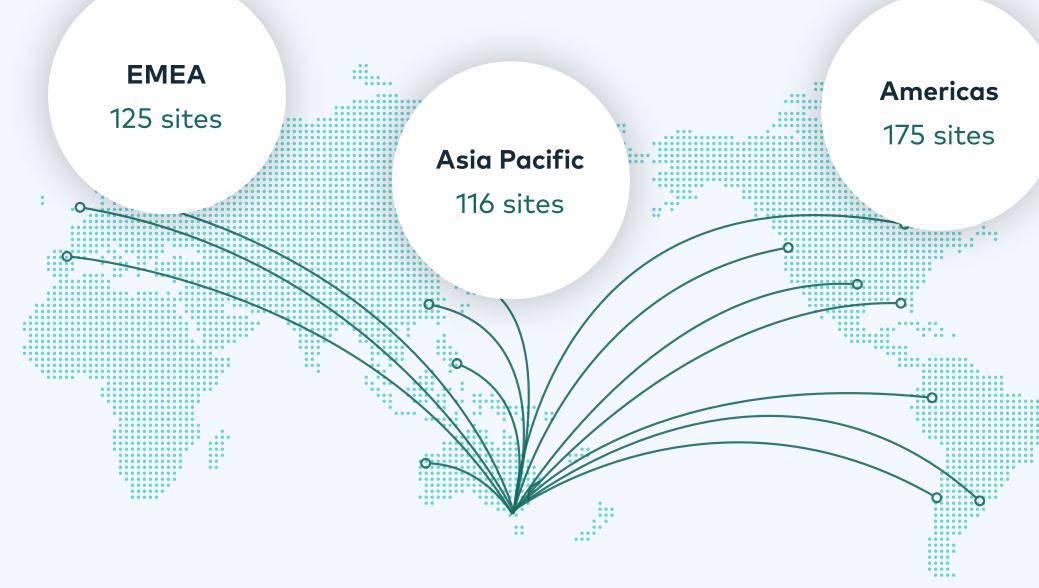
Airport environmental management software built on decades of experience managing complex airport noise issues, engaging with communities and supporting growth initiatives.

Environmental management software built for today's operators to act on site emissions, plan for weather risk and engage transparently with stakeholders.





Digital twin technology water treatment software for plants powered by machine learning and deterministic modelling.



Clients in 46 Countries

254 Employees

4000+ Connected IoT devices

30+ Years experience

Key metrics

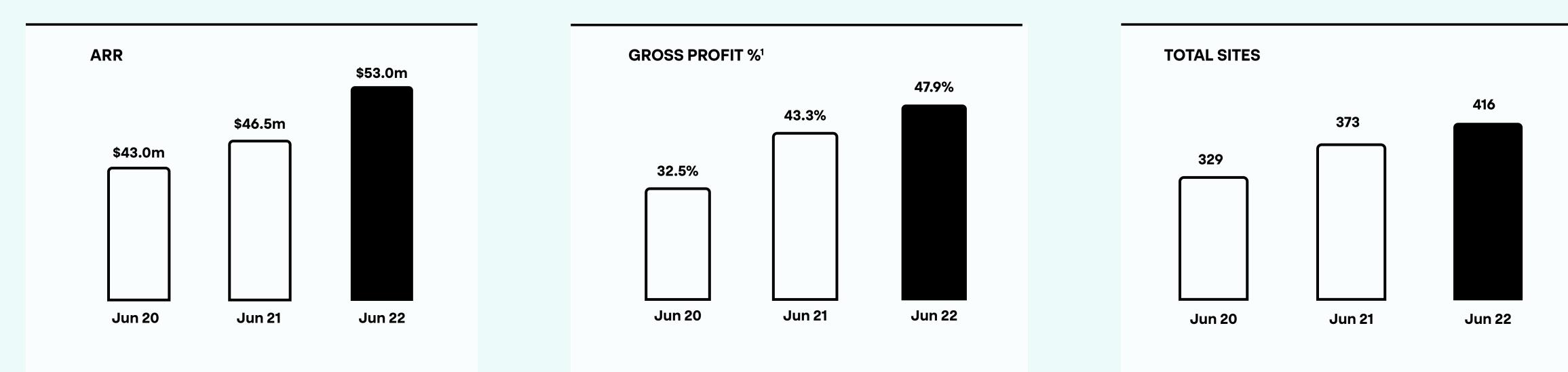
\$53.0m

Annual Recurring Revenue

+ 14.1% YOY

416 **Client sites** + 11.5% YOY

+ 10.1% YOY







Gross profit¹ + 10.6% YOY



Improved 11.8% YOY

Revenue

\$53.0m

ARR

Exporting home grown Australian technology to the world

\$43.9m

Recurring revenue

SaaS based business model with blue chip customers

\$9.6m

Project revenue

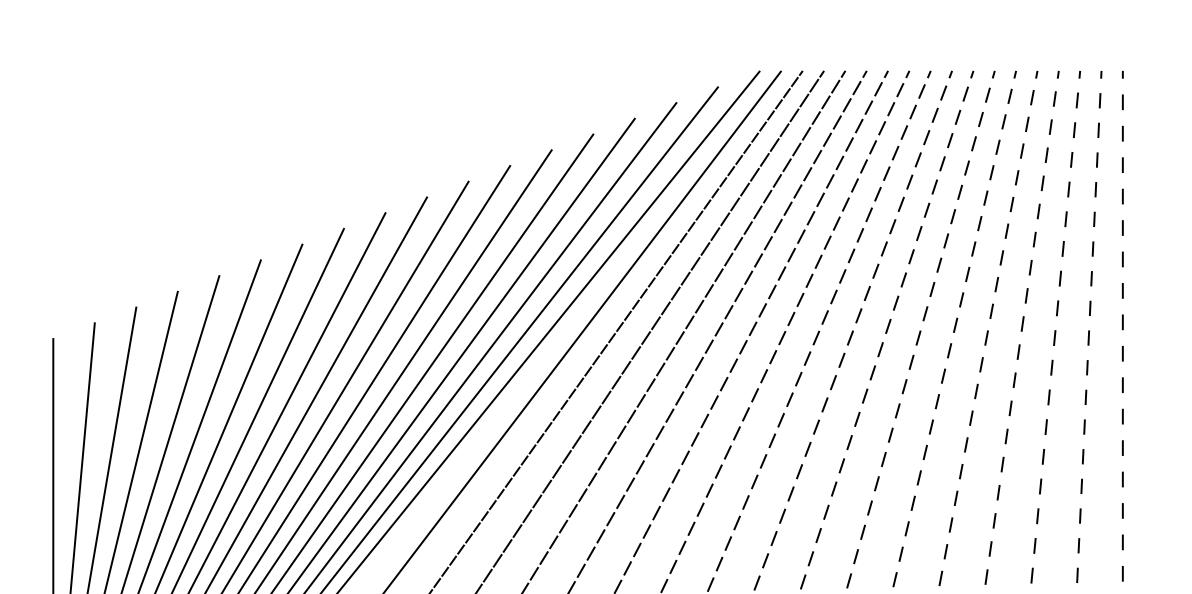
Strong lead indicator for future ARR







Product suite update





\$33.9m

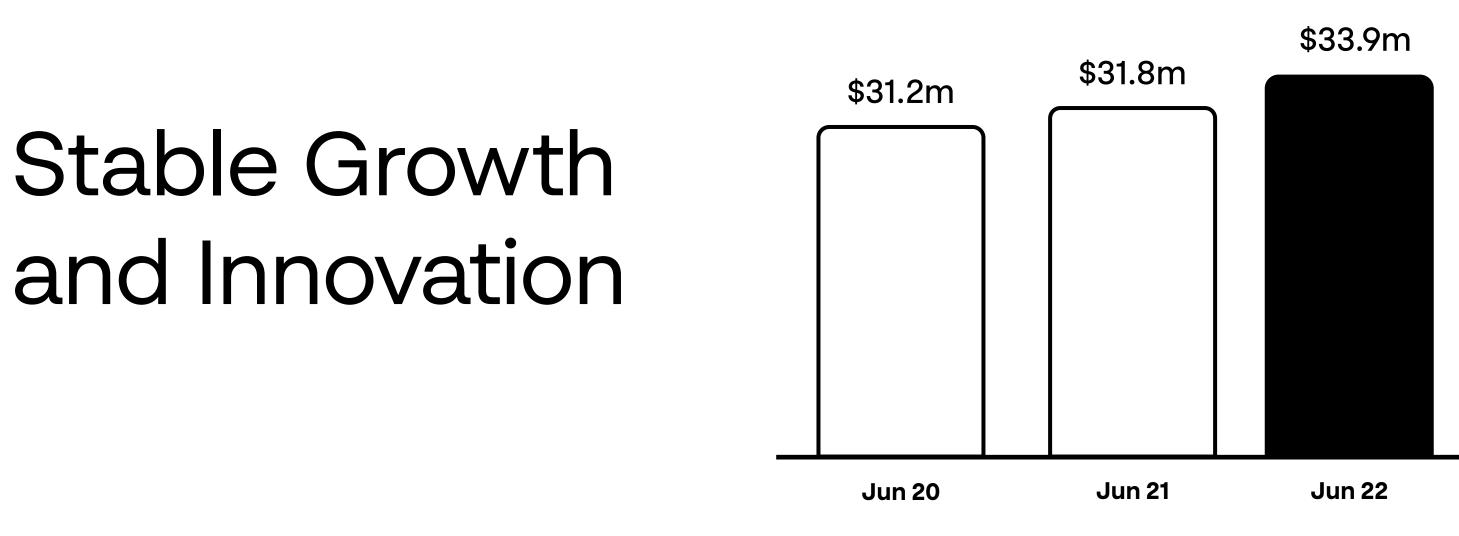
Annual Recurring Revenue

+ 6.7% YOY

172 **Client sites** + 5.5% YOY

FY22

- Global air traffic partially recovered from COVID-19, now at 68.7% of pre-pandemic levels
- Addition of globally significant airports as clients and achieved early adoption of innovative NoiseDesk software and Carbon Emissions technology
- Revenue growth despite significant disruption to air traffic demonstrates EVS Aviation's product leadership
- Outlook
- Further recovery in air traffic to pre-pandemic levels will drive additional demand for EVS Aviation products
- Replacement of aging instrumentation across installed sites expected to drive growth in EVS Aviation project revenue



Case study

Aena

Product innovation with NoiseDesk and Carbon Emissions technology

Problem

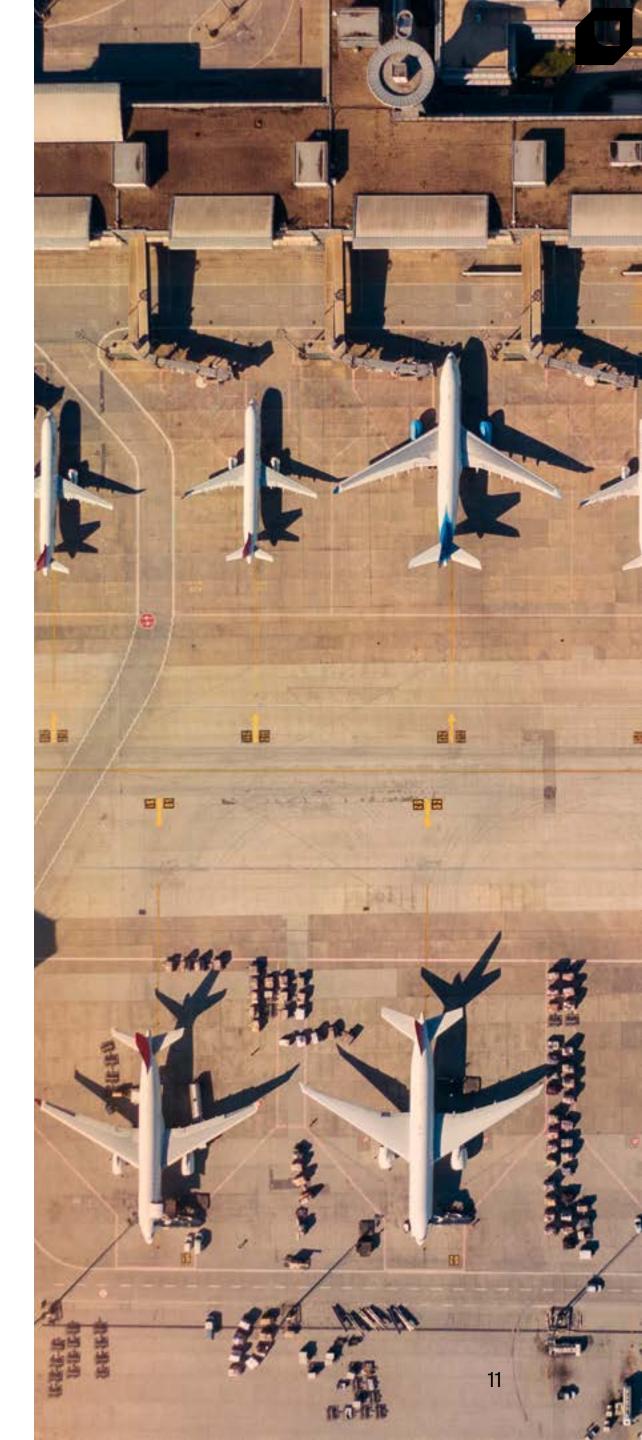
Across Europe, improved compliance with green procedures to reduce emissions has become essential. Traditional methods of calculating GHG emissions for aircraft are inaccurate, untimely, and cannot be relied on to determine which reduction activities should be targeted to reduce emissions or to communicate with confidence to all stakeholders. Aena needed a fit-for-purpose solution particularly for Madrid, Barcelona and Palma de Mallorca airports (existing EVS Aviation sites).

Solution

Using Envirosuite's Carbon Emissions solution, Aena can automatically and continually assess the amount of GHG emissions during every flight phase, including taxiing, holding, landing, take-off and en-route.

Value

Aena can now engage with airlines and community stakeholders around flight emissions at Madrid, Barcelona and Palma de Mallorca airports with confidence, accessing timely and accurate GHG calculations and data at a lower cost than traditional methods. This will empower Aena to make more informed decisions about where and how they focus their reduction and mitigation activities.





\$18.1m

Annual Recurring Revenue

+ 23.9% YOY

231 **Client sites**

+ 11.6% YOY

High Growth Cross Sell

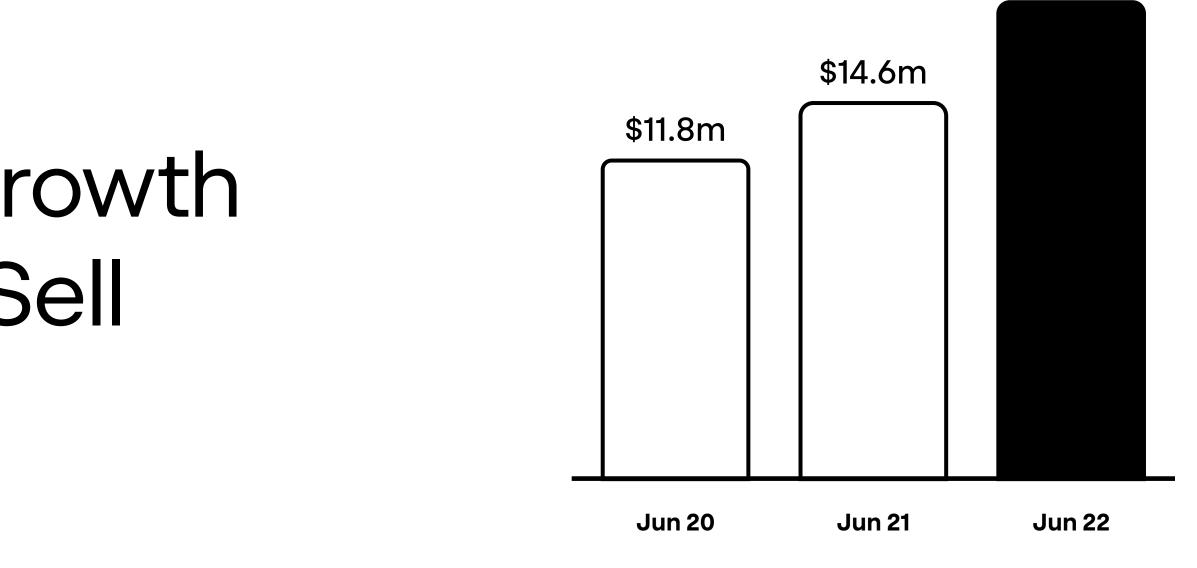
FY22

- vibration onto a single platform

Outlook

- Company





• EVS Omnis has landed in material new industry verticals including cement and energy (oil and gas)

• Strong growth has resulted in EVS Omnis contributing 56% of New ARR this year

Enhanced digitisation and SaaS solution following launch of EVS Omnis platform combining air quality, noise and

• New platform capability driving additional revenue opportunities from existing and new customer base

• The inherent cross-sell potential between EVS Omnis and EVS Water will further enhance EVS Omnis value to the

Case study

Lafarge Cement

Aggregate Industries (Noise + Dust + Odour)

Problem

Aggregate Industries' Lafarge Cement facility in Cauldon, Staffordshire, UK is looking to develop a deeper understanding of the environmental impact of its operations on the local community and use that information to proactively mitigate impact risk. After receiving numerous noise, dust and odour complaints from the local community, the Environmental Agency recommended Lafarge put proactive measures in place.

Solution

Envirosuite is providing a turnkey, fully managed solution for the Lafarge Cement facility to manage their noise, dust and odour impacts. The solution consists of both our EVS Omnis software and a range of EVS IoT devices that will provide both real-time monitoring of emissions from site as well as predictive forecasting and risk analysis for operational decision making.

Value

Envirosuite's fully managed service model delivers peace of mind to Aggregate Industries from an operational standpoint, as we take responsibility for solution design, supply, delivery, installation, commissioning and maintenance of both the software and hardware components of the solution, allowing Lafarge to focus on using the data and insights from the Envirosuite solution to make more informed operational decisions that minimise risk of community impact while maintaining site productivity.





\$1.0m

Annual Recurring Revenue

+ 1,434% YOY

13 **Client sites*** + 333% YOY

* This number does not include EVS Water Designer sites

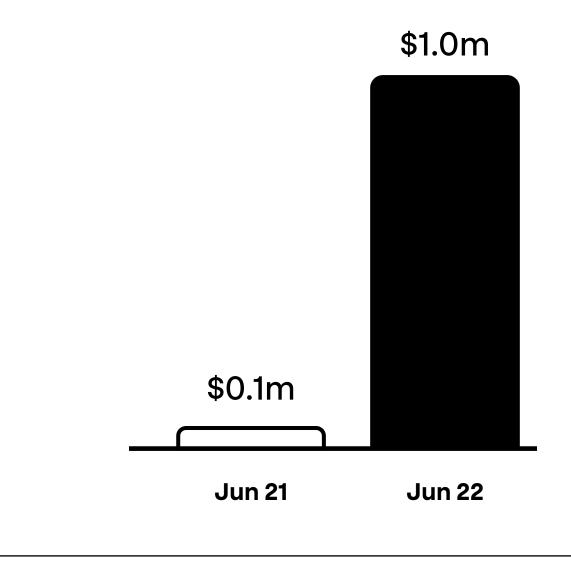
High Margin SaaS Model

FY22

- existing subscriptions

Outlook

- market validation in all regions



• Achieved adoption in key global markets (Americas and EMEA) demonstrating the global scale potential

• Sold on a SaaS basis with high profit margins and 92.1% recurring revenue

• Average revenue per site of \$77k, at top end of expected \$40k - \$80k range, substantially impacted by expansion of

• Foundational investment into EVS Water product development and go-to-market substantially complete with strong

• Strong demand from new customers plus the inherent cross-sell potential from EVS Omnis into EVS Water provides Envirosuite with a defined and immediate sales target

evs water

Case study

City of Kalamazoo

Cross-sell between EVS Omnis and EVS Water

Problem

The City of Kalamazoo is an existing EVS Omnis customer that is also facing multiple challenges in managing odour across its sewer network. Investigations into the root cause of the issues are time-consuming and costly and cannot completely cover the large area of the network. The city is evaluating the purchase of an odour mitigation option and wants to ensure the most optimal solution is selected that will reduce complaints and maximize the impact of the investment.

Solution

EVS Water SeweX provides a comprehensive characterization of odour, corrosion, and safety risk across any network under consideration and provides rapid and accurate understanding of the implications of applying new control and operating methods. The SeweX model will give the city staff and partners an easy-to-use representative baseline model of the current Interceptors' odour and corrosion conditions and a tool to model all odour mitigation options to optimize the most effective and economic investment.

Value

SeweX will help the City of Kalamazoo to represent odour and corrosionrelated risk more effectively across the entire network and evaluate the impacts of different control options. The city will better understand the root cause of current complaints and risk for complaints based on proposed upgrades to the network and identify potentially unknown areas of risk associated with current operations and possible future operating scenarios. SeweX will make better use of monitoring data and hydraulic model information that is currently available for planning and management related to odour and corrosion issues and use taxpayer funds more effectively when selecting control options.



Envirosuite's four key strategic focus areas FY22

GROWTH

- Develop strategic partnerships that drive meaningful revenue, optimise costs and accelerate growth
- Combine data science with deep customer understanding to pinpoint high value opportunities with Ideal Customer Profiles (ICPs)
- Focus the customer account management discipline on expansion and cross selling opportunities (MEDDIC)
- Leverage brand and product innovation to drive customer awareness, demand generation and retention

PRODUCT

- Focus our R&D investment across Research, Product, and **Engineering to deliver deeper** science-based innovation to win in our chosen market sectors
- Implement best practices to intimately understand our customers and users challenges to directly inform our product plans
- Drive a culture of innovation and scientific excellence across our business to grow our capabilities and value for our customers
- Commercialise and grow the EVS Water portfolio globally
- Launch integrated EVS Omnis



CUSTOMER

- Embed data analytics into all platforms to drive greater customer understanding, improve user experience and product adoption
- Deliver high value differentiation, customer retention and product innovation through Environmental Intelligence Services
- Deployment of new ticketing system to improve support and customer response times
- Optimisation of project deployment times and simplification of support centre times and simplification of support centre

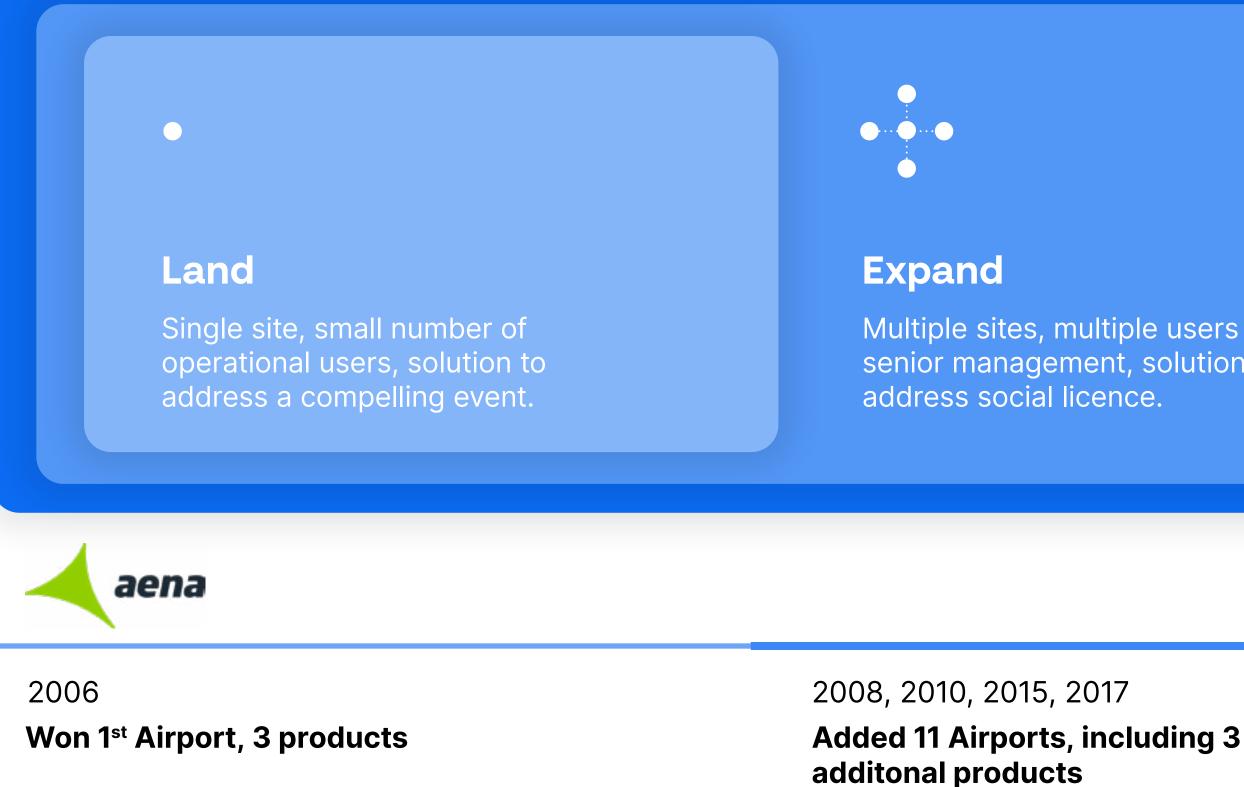
SCALE

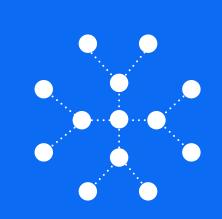
- Utilise cloud infrastructure to drive efficiencies in development, support and leveraging tools to accelerate cost effective innovation
- One Data One Customer project to align our data platforms for customer acquisition, experience and retention
- Continue to deliver significant **improvement of Gross Profit** through cost out, process improvement and product consolidation
- Optimisation of the global business structure to deliver cost effective support services
- Combine machine learning and EVS industrial environmental intelligence IP to deliver unique insights and efficiencies



Our multiplier effect Land, Expand and Scale, our strategy is working

Our sticky customer base and strategy will reduce our cost of acquisition and focus the team on building long term value with our customers





Multiple sites, multiple users including senior management, solutions to

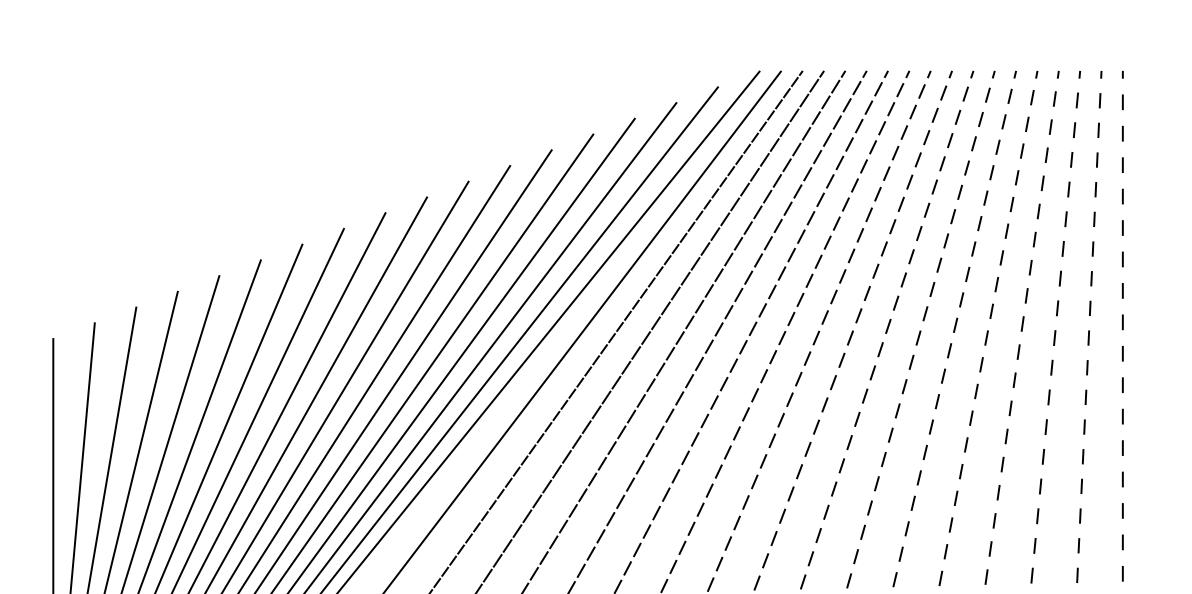
Scale

Enterprise agreement, multiple teams, multiple regions, integrated reporting and embedded operational workflows.

2022

Expanded product range to 3 additonal airports

Financials



FY22 Financial performance

Revenue of

\$53.5m

+ 10.1% YOY

Gross profit improved to

47.9%

10.6% YOY

Adjusted EBITDA improved to

\$(4.0)m

Improved 11.8% YOY

Income Statement EBITDA

A\$000	Jun 22	Jun 21	Movement \$	Movement %
Recurring revenue	43,877	40,391	3,486	8.6%
Non-recurring revenue	9,563	8,154	1,409	17.3%
Other revenue	19	25	(6)	(24.0%)
Total revenue	53,459	48,570	4,889	10.1%
Cost of revenue	(27,852)	(27,538)	(314)	(1.1%)
Gross profit	25,607	21,032	4,575	21.8%
Gross profit %	47.9%	43.3%	4.6%	10.6%
Sales and marketing	(13,033)	(11,833)	(1,200)	(10.1%)
Product development	(6,360)	(5,091)	(1,269)	(24.9%)
General and administrative	(10,722)	(8,477)	(2,245)	(26.5%)
Total operating expenses	(30,115)	(25,401)	(4,714)	(18.6%)
Other income/expenses	90	(377)	467	123.9%
EBITDA	(4,418)	(4,746)	328	6.9%
Adjusted EBITDA	(3,962)	(4,492)	530	11.8%
Recurring revenue as a % of total revenue	82.1%	83.2%	(1.1%)	(1.3%)

Key metrics by product

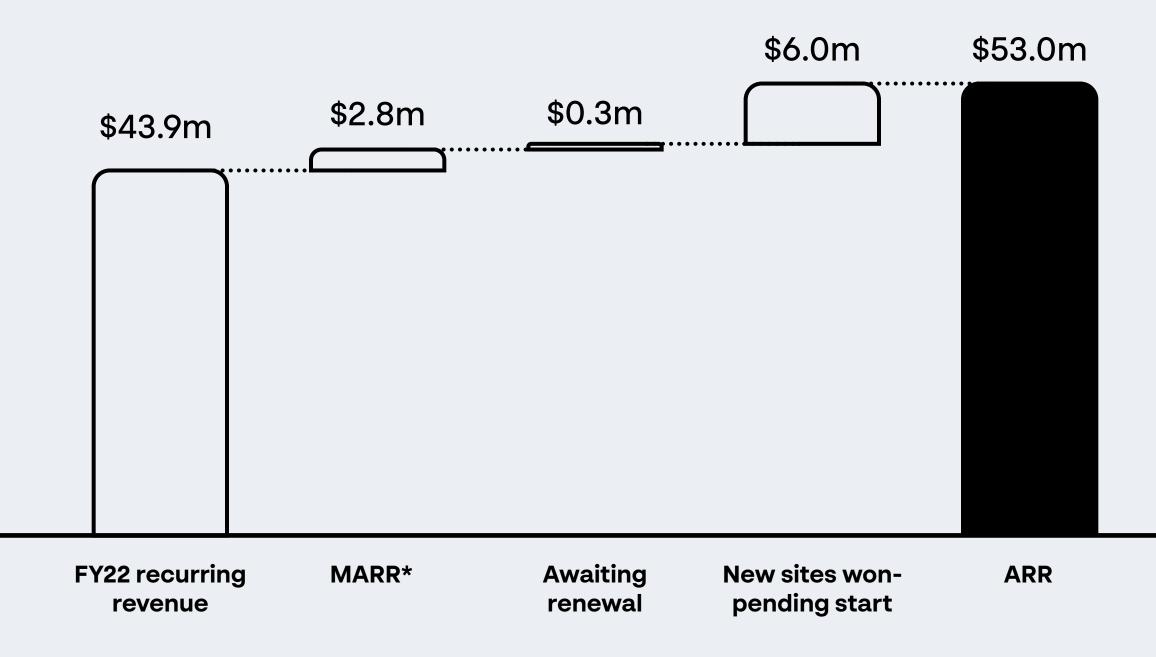
Significant growth opportunities across the product suites

A\$000	EVS Aviation	EVS Omnis	EVS Water
SAM ¹	194,000	1,200,000	2,800,000
ARR	33,908	18,139	997
# Sites	172	231	13 ²
ARPS	197	79	77 ²
Churn %	1.0%	6.6%	0.0%
ARR Growth %	6.7%	23.9%	1433.8%
Statutory revenue			
Recurring revenue	31,061	12,699	117
Non-recurring revenue	3,900	5,653	10
Total trading revenue	34,961	18,352	127
Recurring revenue as a % of total revenue	88.8%	69.2%	92.1%

Annual Recurring Revenue

ARR of \$53.0m

Sales growth in FY22 Q3 and Q4, along with effective inventory management has placed Envirosuite in a strong opening position for FY23



* MARR = Monthly Annualised Recurring Revenue represents the month-to-date recurring revenue booked in the P&L in June multiplied by 12.

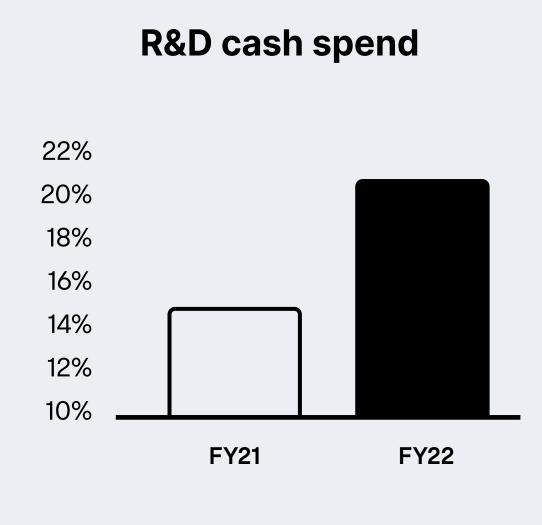
Operating leverage

Percentage of revenue



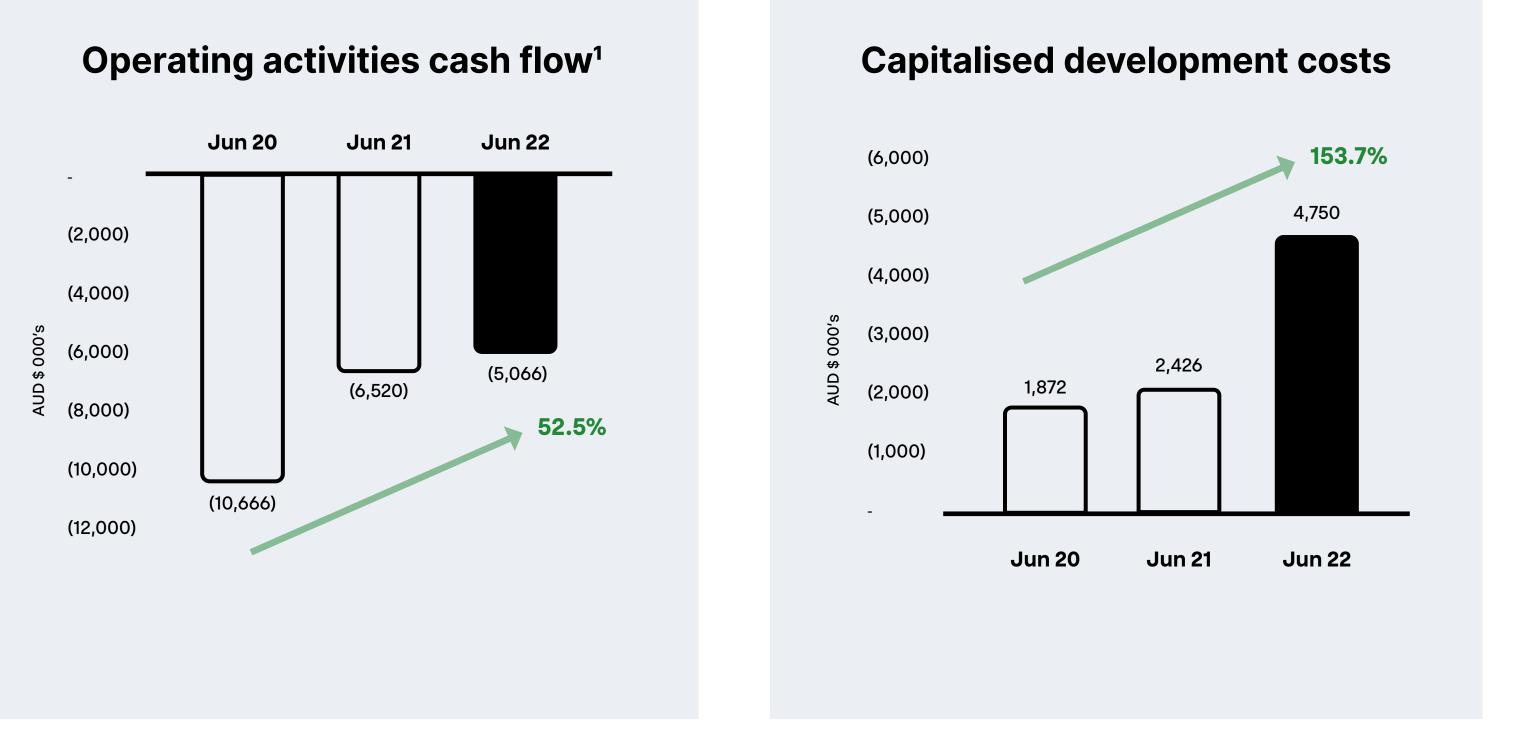
Leveraging global experience to successfully identify new industries with ESG solution requirements.

Built out global leadership team, with global Centre of Excellence in Philippines and infrastructure additions.

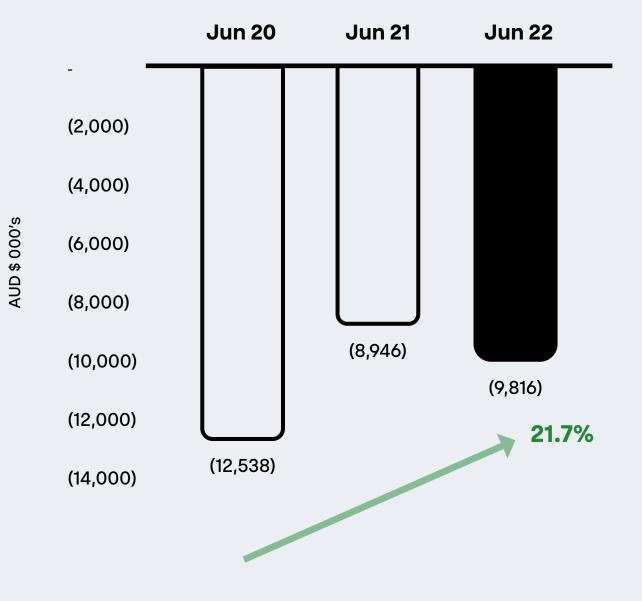


Growth in R&D cash spend supported by FY22 capital raise for EVS Water. Product suite roadmaps achieving deliverables.

Improvement in cash flow



Significant improvement in cash flows from operating activities, driven by sustainable revenue and gross margin growth. Innovation, customer driven improvements and strategic perspectives continue to drive investment in the product suite. Expansion of EVS Water benefitting from the capital raised during the year. Adjusted operating cash flow²



Improvements in Adjusted Operating Cash flow supporting the investment in product innovation.

Strong balance sheet

Strong cash management with no debt

Balance Sheet

A\$000	Jun 22	Jun 21	
Cash and cash equivalents	16,292	17,640	
Trade and other receivables	12,448	11,555	
Inventories	2,355	2,474	
Intangible assets	108,652	108,931	
Other	10,991	9,243	
Total Assets	150,738	149,843	
Trade and other payables	8,467	7,973	
Provisions	4,687	4,035	
Other	11,863	10,535	
Total Liabilities	25,017	22,543	
Net Assets	125,721	127,300	
Total Equity	125,721	127,300	
Current Ratio	1.78	2.03	
Quick Ratio	1.66	1.88	

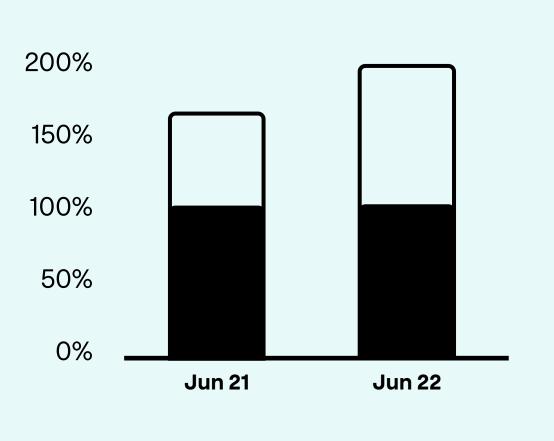
Pathway to profitability



- Global leading environmental intelligence technology provider
- Significantly improving revenue leverage
- Substantial operational cash flow improvement, positive trajectory
- Proven product strategy recognised as a leading provider in ESG
- Successful regional strategy Americas largest segment by ARR
- Established, experienced and focussed global leadership team
- Adjusted EBITDA positive during FY23

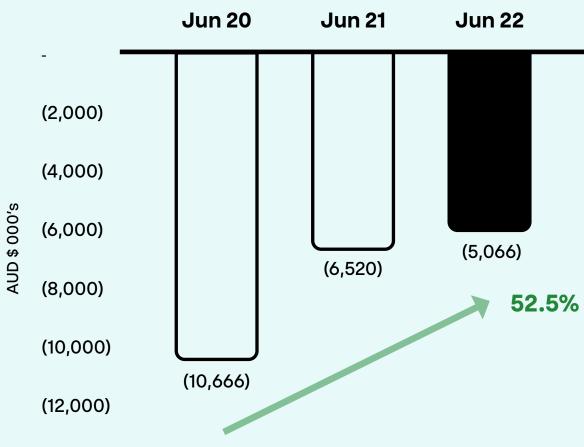
REVENUE LEVERAGE

OPERATING ACTIVITIES CASH FLOW

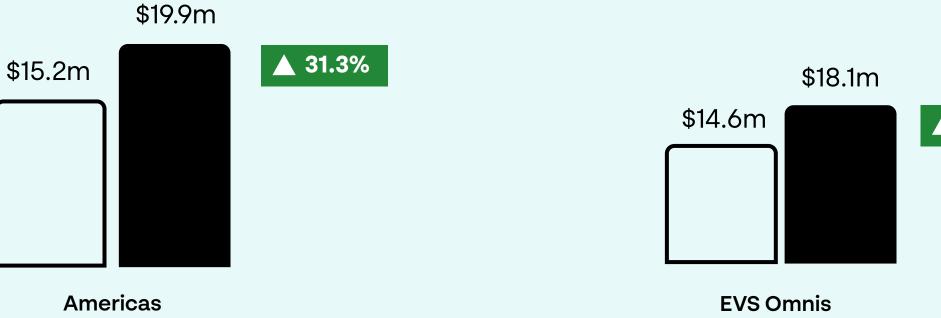


ARR BY REGION

Revenue Gross Profit

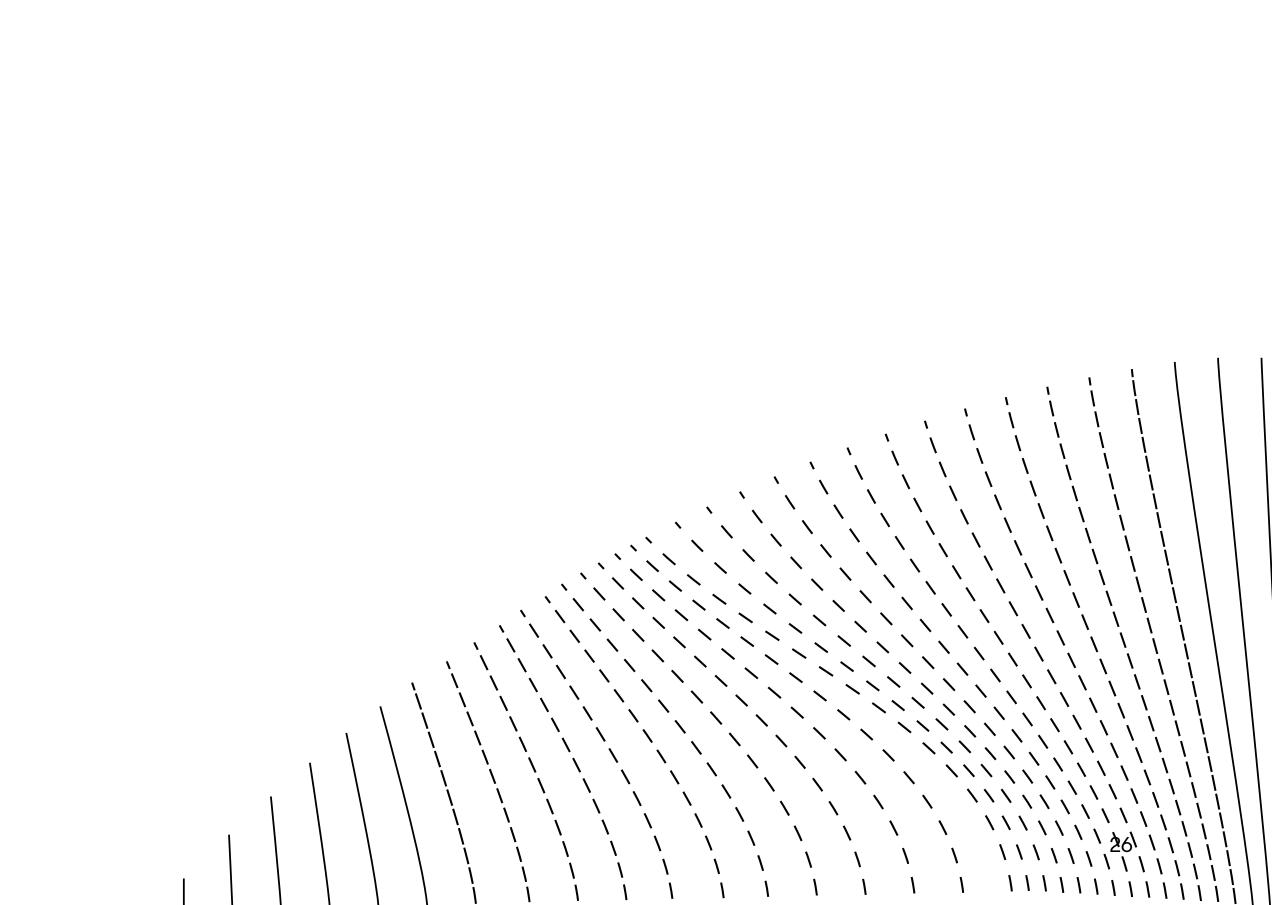






Jun 21 Jun 22

Outlook



Strategic priorities

Growth

Drive growth through customer site acquisition.

Product

Innovative science-driven Environmental Intelligence and cloud-based platforms.

Customer

 \mathbf{O}

Focus on measurable value creation.



Reinvest in people, technology and processes to rapidly scale.

Q&A

Definitions

ARPS ARR	Average ARR Per Site which is calculated by taking the ARR divided by the number of sites. Annual Recurring Revenue represents the monthly recurring revenue at the reporting date that the company expects to receive from customers based on sales orders received net of any churn.	Adjusted EBITDA	Earnings Before Interest, Tax and Depreciation and Amortisation adjusted to (a) exclude share-based compensation, which is a non-cash expense; (b) exclude foreign exchange gains/losses, transformation and transition expenses (redundancy payments and integration costs connected with acquisitions) which are deemed to be non-recurring in nature, and (c) add back depreciation and interest connected with leases recognised under IFRS 16 Leases as these are deemed to be recurring operating cash expenses.
Churn %	The decrease in ARR over the last 12 months as a result of contract cancellations as a percentage of ARR at the beginning of the prior corresponding period. This does not include contracts where the underlying project has been completed.	Current ratio	Measures the ability of the group to pay current liabilities with its current assets. It's calculated by current assets divided by current liabilities.
Site	A separate and distinguishable site (e.g., airport, mine site, waste and wastewater facility, construction site, etc.) at which Envirosuite's environmental monitoring software and/or solutions are deployed. A single customer may have multiple sites which can be through separate contracts or under one master contract with Envirosuite. A site is only counted once it is included within the calculation of ARR.	Quick ratio	Measures the ability of the group to meet short-term obligations with the most liquid assets. It's calculated by current assets less inventory divided by current liabilities.
Recurring revenue	Revenue that the company expects to continue for 12 months or more based on the term of the contract entered into with the customer or experience with the customer on other similar sites. Once revenue is treated as recurring revenue, it will continue to be accounted for as recurring revenue until the contract is terminated.	Serviceable Addressable Market (SAM)	The serviceable addressable market is the portion of the Total Addressable Market (TAM) that can be meaningfully reached by Envirosuite's software and solutions. It is calculated by taking the applicable global Sites (mines, wastewater treatment plants etc.) where Envirosuite's software and solutions could meaningfully apply and multiplied by the current market Annual Recurring Revenue (ARR) price for that software/solution.
Environmental Intelligence	Environmental Intelligence harnesses the power of environmental data through proprietary technology to provide analytics, real-time visualisations, predictive modelling and actionable insights so that industry and government can make fast, confident decisions that optimise operational outcomes and improve the liveability of their communities.	Total Addressable Market (TAM)	The Total Addressable Market (TAM) refers to the total market demand for EVS products if 100% of the available market is addressed. It is calculated by multiplying the total number of global Sites (mines, waste water treatment plants etc) by the theoretical market ARR for that Site type.

Thank you

Appendix

Net loss after tax to Adjusted EBITDA reconciliation

A\$000

Net loss after tax

Add back: Tax ex

Add back: Net fina

Add back: Depred

EBITDA

Less: AASB 16 De

Add back: Share-

Add back: Foreigr

Add back: Transa

Add back: Philippi

Add back: Proper

Adjusted EBITDA

Movement

	FY22	FY21	\$	%
X	(13,195)	(12,497)	(698)	(5.6%)
xpense	410	468	(58)	(12.4%)
nance expense	210	287	(77)	(26.8%)
eciation and amortisation	8,157	6,996	1,161	16.6%
	(4,418)	(4,746)	328	6.9%
epreciation & interest	(1,688)	(1,578)	(110)	(7.0%)
-based payments	1,477	946	531	56.1%
gn currency (gains) / losses	(202)	293	(495)	(68.9%)
action and integration costs	112	593	(481)	(81.1%)
pines set up costs	245	-	245	-
rty make good provisions	512	-	512	-
ł	(3,962)	(4,492)	530	11.8%

Operating cash flow

A\$000

Cash use

Plus: Repa

Less: Trar

Cash use capitalise

Plus: Capi

Adjusted

	FY22	FY21	FY20
ed in operating activities (statutory)	(3,188)	(8,510)	(10,699)
payment of AASB 16 lease payments	(1,878)	(1,521)	(560)
ansition costs	_	3,511	593
ed in operating activities excluding ed development costs	(5,066)	(6,520)	(10,666)
pitalised development costs	(4,750)	(2,426)	(1,872)
d operating cash flow	(9,816)	(8,946)	(12,538)