# 

# Farm Pride Foods Limited

ABN 42 080 590 030

and Controlled Entities

# **Financial Report**

For the year ended 30 June 2022

# **Corporate Information**

# Farm Pride Foods Ltd.

ABN 42 080 590 030

# **Directors**

Peter Bell (Non-Executive Chairman)
Malcolm Ward (Non-Executive Director)
Bruce De Lacy (Independent Non-Executive Director)
Beth Mathison (Independent Non-Executive Director)
Roland Roccioletti (Independent Non-Executive Director)

# **Management Team**

Daryl Bird (Chief Executive Officer)
Robin Donohue (Chief Financial Officer)

# **Company Secretary**

Robin Donohue

# Registered office and principal place of business

551 Chandler Road Keysborough, Victoria 3173 +61 3 9798 7077

# **Solicitors**

Gadens Level 25 Bourke Place 600 Bourke Street Melbourne, Victoria 3000

# **Financiers**

MC FP Pty Ltd Level 18, 90 Collins Street Melbourne, Victoria 3000

# **Share Registry**

Computershare Registry Services Pty. Ltd. Yarra Falls, 452 Johnston Street Abbotsford, Victoria 3067

# **ASX: FRM**

# **Auditors**

Pitcher Partners Level 13, 664 Collins Street Docklands, Victoria 3008

# **Internet Address**

www.farmpride.com.au

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# **Chairman's Report**

The Group's net revenue from contracts with customers increased by 1.0% to \$74.040 million (2021: \$73.316 million).

The loss after-tax was \$19.782 million (2021: \$11.971 million loss). Underlying EBITDA was a loss of (\$2.309 million) down from a gain of \$0.258 million in 2021. The after-tax loss included a deferred tax asset write down of \$5.827 million and an impairment to plant and equipment of \$4.754 million. If the financial performance of the Group exceeds certain thresholds, both these items are able to be bought back through the Consolidated Statement of Profit or Loss and Other Comprehensive Income.

The results reflect the continued disruption caused by re-flocking after the Avian Influenza (AI) event mid 2020, COVID19 and the broader cost of goods increases the Group faced in FY22.

While the unfavourable impacts of COVID19 and AI have stalled our progress during the past 12 months, the business continues to develop the farm network and capacity to meet market needs which continue to evolve to focus on cage free eggs. Relationships in the supermarket channel continue to be strong as we seek additional growth opportunities around the cage free transition. Organic and incremental sales growth in industrial ingredients continues to be a business priority. Internally, the Group continues to focus effort on accelerating new product development. New product launches are planned for FY23 and beyond.

In summary, FY22 has contained the most challenges the Group has ever had to face. These challenges in the main have been outside of the Group's control. The new financial year continues to present challenges in managing the impact of the post-COVID pandemic in Australia and the prevailing economic pressures as a result of global geopolitical disruption.

The Group and the wider egg industry face rising costs across all key aspects of business. Increased costs for feed, birds, utilities, fuel and transport and significant labour shortages are making our recovery from the pandemic difficult. In response, the business is increasing prices wherever possible and streamlining its operations in response to disrupted supply chains and reduced raw material availability. The business successfully completed new funding recently and continues to review its assets to ensure alignment with the developing market. The business looks to unlock value where available and to ensure the necessary working capital for future growth.

Save for unavoidable impact from COVID in the new financial year, the Board and management believe the underlying business operational and structural fundamentals remain resilient and that the Group will recover from the challenges experienced in FY22 and return to an upward trajectory in the coming twelve months.

The Board thanks all our customers for their continued support and especially to every one of our employees who have worked so hard to ensure our business could meet the challenges of FY22.

We look forward to continuing to supply high quality products to all our customers.

Peter Bell Chairman

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Farm Pride Foods Ltd

31 August 2022

# Farm Pride Foods Limited and Controlled Entities Director's Report

The directors present their report together with the financial report of the consolidated entity consisting of Farm Pride Foods Limited ('the Company') and the entities it controlled (the 'group'), for the financial year ended 30 June 2022 and auditor's report thereon.

# **Directors**

The names of directors in office at any time during or since the end of the year are:

Peter Bell Non-executive Director, Chair

Malcolm Ward Non-executive Director

Bruce De Lacy Independent Non-executive Director

Beth Mathison Independent Non-executive Director (appointed 25 August 2022)
Roland Roccioletti Independent Non-executive Director (appointed 25 August 2022)

The directors have been in office since the start of the year to the date of this report unless otherwise stated.

# Principal activities

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The principal activities of the group during the financial year were the production, processing, manufacturing and sale of eggs and egg products.

There has been no significant change in the nature of these activities during the financial year.

# Review of operations and financial results

Statutory consolidated net profit after tax attributable to the members of Farm Pride Foods Ltd ("Statutory Profit") for the year ended 30 June 2022 was a loss of \$19.782 million (2021: \$11.971 million loss). Underlying earnings before interest, tax, depreciation and amortisation ("Underlying EBITDA") was a loss of \$2.309 million (2021: \$0.258 million profit).

Underlying EBITDA represents statutory earnings before interest, tax, depreciation and amortisation adjusted for items that are material to revenue or expense that are unrelated to the underlying performance of the business ('significant items'). Farm Pride believes that presenting Underlying EBITDA provides a better understanding of its financial performance by facilitating a more representative comparison of financial performance between financial periods. The results are presented with reference to the Australian Securities and Investment Commission Regulatory Guide 230 "Disclosing non-IFRS financial information".

The following table reconciles the Statutory Profit to Underlying EBITDA for the year ended 30 June 2022:

	30 June 2022 \$'000	30 June 2021 \$'000
Statutory (loss)	(19,782)	(11,971)
Add back:		
- Interest (finance costs)	2,177	2,376
- Income tax (benefit) / expense	5,827	(2,547)
- Depreciation and amortisation	7,163	9,090
EBITDA	(4,615)	(3,052)
Significant items:		
Net result of Avian Influenza event	-	91
Impairment of property, plant and equipment	4,754	3,219
(Profit) on sale of Keysborough site	(2,448)	-
Underlying EBITDA	(2,309)	258

# Farm Pride Foods Limited and Controlled Entities Director's Report

For further discussion of the review and results of operations of the group reference should be made to the Chairman's Report dated 31 August 2022.

# Significant changes in the state of affairs

There have been no significant changes in the group's state of affairs during the financial year, other than as disclosed in this report.

# Subsequent events

On 17 August 2022, the Group signed a facility agreement for a secured uncommitted revolving loan with a limit of \$2.0m. The facility expires 31 August 2023. The facility provides working capital to drive the business recovery, develop the Group's cage free capacity and to support its innovation platform.

There are no matters or circumstances which have arisen since 30 June 2022 that have significantly affected or may significantly affect the operations of the Group, the results of those operations or the state of affairs of the group in future financial periods.

# **Environmental regulation**

The Group's operations are not subject to any significant environmental, Commonwealth or State regulations or laws. The group is not aware of any significant breaches of environmental regulations during the financial year.

# Dividend paid, recommended and declared

No dividends were paid, declared or recommended since the start of the financial year.

# **Share options**

No options over unissued shares or interests in the Company were granted during or since the end of the financial year and there were no options outstanding at the end of the financial year.

# Information on directors and company secretary

The qualifications, experience and special responsibilities of each person who has been a director of Farm Pride Foods Limited at any time during the year and up to the date of this report is provided below, together with details of the company secretary as at the year end.

### Peter Bell

Non-executive Chairman - Appointed 30 May 2008, Member of the Audit Committee until 22 November 2018

Peter has been involved at all levels of the egg industry for more than 50 years. He continues to be directly involved in the management of commercial egg farms as well as a contributor to industry and regulatory agencies.

He is a director of AAA Egg Company Pty Ltd and its subsidiary West Coast Eggs Pty Ltd, Days Eggs Pty Ltd and Pure Foods Eggs Pty Ltd. These companies are egg producers and marketers in Western Australia, South Australia and Tasmania.

# Malcolm Ward

Non-executive Director – Appointed 30 May 2008, Member of the Audit Committee

Malcolm has been in the egg industry for over 30 years having owned and operated cage and freerange farms and has served on industry related boards in the area of farm management and feed supply. He is also a director of AAA Egg Company Pty Ltd and its subsidiary West Coast Eggs Pty Ltd as well as being a director on a number of other private companies. Malcolm is the Managing Director of his family's independent supermarkets and also has commercial interests in property. He is also a director of Australian United Retailers Limited, appointed 17 November 2010.

# **Bruce De Lacy**

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Independent Non-executive director – Appointed 30 November 2018, Chair of the Audit Committee – Appointed 22 November 2018.

Bruce has over 35 years' experience in the egg industry and has previously been employed in a number of positions at the Company including Chief Executive Office, General Manager and Chief Operating Officer.

Bruce resigned as Company Secretary effective 25 August 2022.

# **Beth Mathison**

Independent Non-executive director – Appointed 25 August 2022

Beth has more than 35 years' Executive Management and Director experience in Australia, the UK and Asia. She has worked across a range of industry sectors including Telecommunications, Logistics, Aquaculture, Hospitality, Tourism, Manufacturing and Retail. Beth has held non-executive director positions across commercial and not for profit organizations. She is a Fellow of AICD, IML and GIA and in 2015, was named the Telstra Tasmanian Businesswoman of the Year and Entrepreneur of the Year.

# Roland Roccioletti GAICD ESCI

Independent Non-executive director – Appointed 25 August 2022

Mr Roccioletti has over 25 years corporate advisory experience in company growth, leadership, research, economic development, finance, digital transformation, business turnarounds, mergers and acquisitions. He is a former CEO and Managing Director influencing Australia's economic credentials across global industrial, commercial, FMCG, packaging, agriculture, wine, dairy, education, not-forprofit, tourism and racing.

# **Robin Donohue**

Company Secretary- Appointed 25 August 2022

Robin is an experienced senior executive in ASX listed entities. He is currently the Chief Financial Officer of the Group and a Chartered Accountant.

# **Directors' meetings**

	Board of I	Directors	Audit Committee		
	Eligible to attend	Attended	Eligible to attend	Attended	
Peter Bell	14	13	-	-	
Malcolm Ward	14	13	6	5	
Bruce De Lacy	14	14	6	6	

# Directors' interests in shares

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Directors' relevant interests in shares of Farm Pride Foods Limited or options over shares in the Company are detailed below:

Directors' relevant interests in:	Ordinary shares of Farm Pride Foods Limited	Options over shares in Farm Pride Foods Limited
Peter Bell	2,064,250	-
Malcolm Ward	2,031,772	-
Bruce De Lacy	195,502	-
Beth Mathison	-	-
Roland Roccioletti	-	-

Peter Bell and Malcolm Ward have an indirect interest in the 27,486,302 shares held by West Coast Eggs Pty Ltd (2021: 27,486,302 shares) and the 1,000 shares held by Southern Egg Pty Ltd (2021: 1,000).

# Indemnification and Insurance of directors and officers

During the financial year, the Company has paid premiums to insure each of the Directors and Officers against liabilities for costs and expenses incurred by them in defending any legal proceedings arising out of their conduct while acting in the capacity of Director or Officer of the Company.

Under the Directors and Officers Liability Insurance Policy the company shall not release to any third party or otherwise publish details of the nature of the liabilities insured by the policy or the amount of the premium. Accordingly, the Group relies on section 300 (9) of the *Corporations Act 2001* to exempt it from the requirement to disclose the nature of the liability insured against and the premium amount of the policy

# Proceedings on behalf of the company

No person has applied for leave of Court to bring proceedings on behalf of Farm Pride Foods Limited or any of its subsidiaries.

# Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* in relation to the audit for the financial year is provided within this report.

# Indemnification of auditors

No indemnities have been given or insurance premiums paid during or since the end of the financial year for the auditors of the Group.

# Non-audit services

Non-audit services are approved by resolution of the Audit and Risk Committee and approval is provided in writing to the board of directors. Non-audit services were provided by the auditors of entities in the consolidated group during the year, namely Pitcher Partners (Melbourne), network firms of Pitcher Partners, and other non-related audit firms, as detailed below. The directors are satisfied that the provision of the non-audit services during the year by the auditor is compatible with the general standard of independence for auditors imposed by the *Corporations Act 2001* for the following reasons:

- all non-audit services were subject to the corporate governance procedures adopted by Farm Pride Foods Ltd and have been reviewed and approved by the Audit and Risk Committee to ensure they do not impact on the integrity and objectivity of the auditor; and
- the non-audit services provided do not undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants (including independence Standards), as they did not involve reviewing or auditing the auditor's own work, acting in a management or decision making capacity for Farm Pride Foods Ltd or any of its related entities, acting as an advocate for Farm Pride Foods Ltd or any of its related entities, or jointly sharing risks and rewards in relation to the operations or activities of Farm Pride Foods Ltd or any of its related entities.

Amounts paid and payable to Pitcher Partners (Melbourne) for non-audit services:

	2022 \$	2021 \$
Taxation services	21,940	23,737

# Rounding of amounts

In accordance with ASIC Corporations (Rounding in Financial/Director's Reports) Instrument 2016/191, the amounts in the Directors' report and in the Financial Report have been rounded to the nearest thousand dollars, or in certain cases, to the nearest dollar (where indicated).

# Remuneration Report (Audited)

The directors present the group's 2022 remuneration report which details the remuneration information for Farm Pride Foods Limited's key management personnel ('KMP') in accordance with the *Corporations Act 2001* and its Regulations ('Remuneration Report'). The Remuneration Report has been audited by Farm Pride Foods Ltd external auditors, Pitcher Partners.

# (a) Key management personnel

The Remuneration Report discloses the remuneration arrangements and outcomes for people listed in the table below who are those individuals who have been determined as KMP as defined by AASB 124 Related Party Disclosures.

Name	Position	Term as KMP
Non-Executive Directors		
Peter Bell	Non-executive Chairman	Full financial year
Malcolm Ward	Non-executive Director	Full financial year
Bruce De Lacy	Non-executive Director, Company Secretary (resigned Company Secretary 25 August 2022)	Full financial year
Beth Mathison	Non-executive Director	From 25 August 2022
Roland Roccioletti	Non-executive Director	From 25 August 2022
Senior Executives		
Daryl Bird	Group Chief Executive Officer	Full financial year
Robin Donohue	Group Chief Financial Officer, (appointed Company Secretary 25 August 2022)	Full financial year

# (b) Remuneration policy

The performance of the group depends upon the quality of its directors and executives. To be successful, the group must attract, motivate and retain highly skilled directors and executives. To this end, the group adopts the following principles in its remuneration framework:

- Provide competitive rewards to attract high caliber executives;
- Link executive rewards to the performance of the group and the creation of shareholder value;
- Establish appropriate performance hurdles for variable executive remuneration;
- Meet the Group's commitment to a diverse and inclusive workplace;
- Promote the Group as an employer of choice;
- Comply with relevant legislation and corporate governance principles.

In accordance with best practice corporate governance, the structure of non-executive director and executive remuneration is separate and distinct.

The board of directors are responsible for determining and reviewing compensation arrangements for directors and executives. The board of directors assess the appropriateness of the nature and amount of remuneration of directors and executives on a periodic basis by reference to relevant market conditions, as well as whether performance targets have been met, with the overall objective of ensuring maximum shareholder benefit from the retention of a high-quality board and executives.

# (c) Use of Remuneration Consultants

To ensure the board of directors are fully informed when making remuneration decisions, the group seeks external remuneration advice. Remuneration consultants are engaged by, and report directly to, the board of directors. In selecting remuneration consultants, the Board of directors considers potential conflicts of interest and requires independence from the group's key management personnel and other executives as part of their terms of engagement.

During the year ended 30 June 2022, the group did not engage external remuneration consultants.

# (d) Non-Executive Director Remuneration

# **Objective**

The board aims to set aggregate remuneration at a level which provides the group with the ability to attract and retain directors of the highest calibre, whilst incurring a cost which is acceptable to shareholders.

# Structure

The group's Constitution and the ASX Listing Rules specify the aggregate remuneration of non-executive directors shall be determined from time to time by a general meeting. An amount not exceeding the amount determined is then divided between the directors as agreed.

The cap on aggregate non-executive director's remuneration (which requires shareholder approval), and the manner in which it is apportioned amongst non-executive directors, is reviewed annually. The board will consider advice from external consultants as well as fees paid to non-executive directors of comparable companies when undertaking the annual review process.

Non-executive directors receive fees and do not receive share-based remuneration or bonus payments.

Superannuation contributions are made by the Group on behalf of non-executive directors in line with statutory requirements and are included in the remuneration package amount allocated to individual directors.

The remuneration of non-executive directors for the year ended 30 June 2022 is detailed in the table titled KMP Remuneration on page 14 (the 'Remuneration Table').

# (e) Executive Remuneration

# **Objective**

The group aims to reward executives with a level and mix of remuneration commensurate with their position and responsibilities within the group. This involves:

- Rewarding executives for company, business unit and individual performance against targets set by reference to appropriate benchmarks
- Aligning the interest of executives with those of shareholders
- Linking reward with the strategic goals and performance of the group
- Ensuring total remuneration is competitive by market standards.

# Structure

In determining the level and make-up of executive remuneration, the board of directors engage external consultants on market levels of remuneration for comparable roles. Remuneration consists of the following key elements:

- Fixed remuneration
- Variable remuneration.

The proportion of fixed remuneration and variable remuneration is established for each executive by the board of directors. The variable portion consists of a short-term cash bonus which is performance-based and is disclosed separately in the Remuneration Table.

The board of directors also considers current market conventions with regards to the splits between fixed, short-term and long-term incentive elements.

### **Fixed Remuneration**

# Objective

The level of fixed remuneration is set to provide an appropriate and market-competitive base level of remuneration. Fixed remuneration is reviewed annually by the board of directors consisting of a review of group, business and individual performance, relevant comparative remuneration in the market and internal and external advice on policies and practices where necessary.

### Structure

Total fixed remuneration ('TFR') is the non-variable component of an executive's annual remuneration. It consists of the base salary plus any superannuation contributions paid to a complying super fund on the executive's behalf, and the cost (including any component for fringe benefits tax) for other items such as novated vehicle lease payments.

# Linking remuneration to performance - variable remuneration

Remuneration is linked to performance to retain high calibre executives by motivating them to achieve performance goals which are designed to increase shareholders value.

# Variable remuneration

# **Objective**

The objective of executive variable remuneration is to link executive remuneration to the achievement of the group's annual operational and financial targets through a combination of both company and individual performance targets.

### Structure

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Variable remuneration is expressed as a percentage of a participant's TFR comprising base salary, superannuation contributions and may include other non-cash benefits, and are based on the achievement of group-wide budgeted revenue and profit targets each financial year and individual performance targets at the board's discretion.

For executives, the group provides a remuneration package that incorporates annual cash bonuses, payable at the discretion of the board of directors.

# Directors' remuneration

		Short Term Benefits	s	Long Term Benefits	Post- Employment		
76	Salary and fees	Performance Based Payment	Non-cash Benefits	Long Service Leave	Superannuation	Performance Based	Total remuneration
	\$	\$	\$	\$	\$	%	\$
2022							
Peter Bell	45,662	-	-	-	4,566	-	50,228
Malcolm Ward	45,662	-	-	-	4,566	-	50,228
Bruce De Lacy	51,308	-	-	-	5,131	-	56,439
7(0)	142,632	-	-	-	14,263	-	156,895
2021							
Peter Bell	45,662	-	-	-	4,338	-	50,000
Malcolm Ward	45,662	-	-	-	4,338	-	50,000
Bruce De Lacy	50,000	-	-	-	4,750	-	54,750
75	141,324	-	-	-	13,426	-	154,750

# (g) Executives' remuneration

				Short Term Benefits  Long Term Benefits  Employment				
		Salary and fees	Performance Based Payment	Non-cash Benefits	Long Service Leave	Superannuation	Performance Based	Total remuneration
		\$	\$	\$	\$	\$	%	\$
1	2022							
10	Daryl Bird	292,082	-	-	-	23,645	-	315,727
$\mathcal{J}_{i}$	Robin Donohue	220,000	-	-	-	21,938	-	241,938
		512,082	-	-	-	45,583	-	557,665
	2021							
$\mathbb{J}_{\varepsilon}$	Daryl Bird	287,272	60,000	-	-	21,694	16	368,966
	Geeta Kulkarni <sup>1</sup>	198,542	-	-	-	16,865	-	215,407
	Robin Donohue <sup>2</sup>	16,923	-	-	-	1,608	-	18,531
	2)	502,737	60,000	-	-	40,167	-	602,904

Appointed as Chief Financial Officer on 5 February 2019, Resigned 21 May 2021

<sup>2</sup> Appointed as Chief Financial Officer on 31 May 2021

# (h) Shareholdings of KMP

.,			Other				
	Balance 1 July 2021	Received as remuneration	Options exercised	On market purchases/ (sales)	Balance 30 June 2022		
Peter Bell	2,064,250	-	-	-	2,064,250		
Malcolm Ward	2,031,772	-	-	-	2,031,772		
Bruce De Lacy	195,502	-	-	-	195,502		
Beth Mathison	-	-	-	-	-		
Roland Roccioletti	-	-	-	-	-		
Daryl Bird	-	-	-	-	-		
Robin Donohue	-	-	-	-	-		
	4,291,524	-	-	-	4,291,524		

Peter Bell and Malcolm Ward have an indirect interest in the 27,486,302 shares held by West Coast Eggs Pty Ltd (2021: 27,486,302 shares) and the 1,000 shares held by Southern Egg Pty Ltd (2021: 1,000).

# (i) Other transactions with KMP

The value of transactions (inclusive of GST) and amounts receivable/(payable) between directors and their related entities and Farm Pride Foods Limited and its controlled entities.

Director related entities <sup>1</sup>	Transaction	Revenue		Expenditure		Balance Receivable / (Payable)		
		2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	
Days Eggs Pty Ltd (P. Bell)	Egg supply / Purchases	-	27	-	151	-	(10)	
Pure Foods Eggs Pty Ltd (P. Bell)	Egg sales	6	41	-	-	-	3	
West Coast Eggs Pty Ltd (P. Bell / M. Ward)	Egg sales / Purchases	803	854	138	164	62	77	

<sup>&</sup>lt;sup>1</sup> Peter Bell and Malcolm Ward through their related entities provide eggs and egg products to and acquire eggs, egg product and packaging from Farm Pride Foods Limited and its controlled entities. These transactions are on normal trading terms and conditions. Director's administrative expenses are reimbursed at cost.

Transactions in the above table represent related party transactions for the full financial year from July '21 – June '22 and comparatives for July '20 - June '21.

# (j) Service Agreements

The contracts for service between the group and executives are on a continuing basis, the terms of which are not expected to change in the immediate future. Remuneration and other terms of employment for key management personnel are formalised in service agreements as follows:

# Chief Executive Officer

Daryl Bird is the Chief Executive Officer of the Company appointed on 1 December 2018. Daryl is employed under a standard employment contract with no defined length of tenure. Under the terms of his employment contract:

- Daryl may resign from his position by providing the group with three months written notice,
- The group may terminate this agreement by providing three months written notice or provide payment in lieu of the notice period, or the unexpired part of any notice period,
- The group may terminate at any time without notice if serious misconduct has occurred,
- Daryl's total remuneration includes \$20,000 car allowance per annum,
- For the financial years commencing 1 July 2019 onwards, Daryl will participate in the group's Short-Term Incentive and Long-Term Incentive programs.

Details of Daryl Bird's salary are detailed in the Remuneration Table.

# Chief Financial Officer

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Robin Donohue is the Chief Financial Officer of the Company appointed 31 May 2021. Robin is employed under a standard employment contract with no defined length of tenure.

- Robin may resign from his position by providing the group with three months written notice,
- The group may terminate this agreement by providing three months written notice or provide payment in lieu of the notice period, or the unexpired part of any notice period,
- The group may terminate at any time without notice if serious misconduct has occurred,
- For the financial years commencing 1 July 2021 onwards, Robin participates in the group's Short-Term Incentive program and is entitled to a performance bonus of up to 15% of the cash salary at the time of payment of the bonus.

Details of Robin Donohue's salary are detailed in the Remuneration Table.

# (k) Revenue and Other Income

The group's revenue, profit before tax and earnings per share for the last five financial years is presented in the table below:

	2022	2021	2020	2019	2018
_	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue	76,577	76,991	90,327	86,641	86,116
Net (loss)/profit before tax	(13,955)	(14,518)	(3,099)	(5,324)	858
Net (loss)/profit after tax	(19,782)	(11,971)	(2,169)	(3,858)	503
Share price at end of year in dollars	0.115	0.42	0.27	0.21	0.88
Basic (loss)/earnings cents per share	(35.85)	(21.69)	(3.93)	(6.99)	0.91
Diluted (loss)/earnings cents per share	(35.85)	(21.69)	(3.93)	(6.99)	0.91

# Voting and comments made at the company's 2021 Annual General Meeting (AGM)

At the company's most recent AGM, a resolution to adopt the prior year remuneration report was put to the vote and at least 75% of votes were cast as 'yes' for adoption of that report. No comments were made on the remuneration report that was considered at the AGM.

This is the end of the audited remuneration report.

Signed in accordance with a resolution of the directors.

Peter Bell Director Melbourne

31 August 2022

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# **FARM PRIDE FOODS LIMITED**

# AUDITOR'S INDEPENDENCE DECLARATION TO THE DIRECTORS OF FARM PRIDE FOODS LIMITED

In relation to the independent audit for the year ended 30 June 2022, to the best of my knowledge and belief there have been:

- (i) No contraventions of the auditor independence requirements of the Corporations Act 2001; and
- (ii) No contraventions of APES 110 Code of Ethics for Professional Accountants (including Independence Standards).

This declaration is in respect of Farm Pride Foods Limited and its controlled entities during the year.

STEPHEN SCHONBERG

Partner

Date: 31 August 2022

PITCHER PARTNERS Melbourne

# Farm Pride Foods Limited and Controlled Entities Consolidated Statement of Profit or Loss and Other Comprehensive Income

	Notes	2022 \$'000	2021 \$'000
Revenue and other income	•		
Revenue from contracts with customers	4	74,040	73,316
Interest revenue and other income	4	2,537	3,675
	•	76,577	76,991
Less: Expenses	•		
Changes in inventories of finished goods and work in progress	5	310	(1,470)
Raw materials and consumables used	5	(56,770)	(52,537)
Employee benefits expense	5	(16,568)	(15,305)
Depreciation	5	(7,163)	(9,090)
Impairment of property, plant and equipment	5	(4,754)	(3,219)
Loss on disposal of biological assets	5	-	(3,652)
Finance costs	5	(2,177)	(2,376)
Other expenses		(3,410)	(3,860)
(Loss)/Profit before income tax		(13,955)	(14,518)
Income tax benefit / (expense)	6	(5,827)	2,547
(Loss) from continuing operations		(19,782)	(11,971)
(Loss) for the year		(19,782)	(11,971)
	•		
Total comprehensive (loss) for the period		(19,782)	(11,971)
	,		
Basic (loss) per share (cents per share)	19	(35.85)	(21.69)
Diluted (loss) per share (cents per share)	19	(35.85)	(21.69)

# Farm Pride Foods Limited and Controlled Entities Consolidated Statement of Financial Position

No	otes	2022 \$'000	2021 \$'000
Current Assets	_	Ψ 000	Ψ 000
Cash and short-term deposits	20	2,150	1,285
Trade and other receivables	8	7,920	6,105
Inventories	9	4,851	4,541
Biological assets	10	5,897	7,603
Other current assets	11	1,919	778
Assets held for re-sale	12	-	2,868
Total current assets	_	22,737	23,180
Non-current assets			
Biological assets	10	403	414
Deferred tax assets	6	-	5,827
Lease assets	14	10,091	10,966
Property, plant and equipment	13	25,513	31,627
Total non-current assets	_	36,007	48,834
TOTAL ASSETS	_	58,744	72,014
Current liabilities			
Trade and other payables	15	12,560	10,610
Lease liabilities	14	4,535	3,959
Provisions	17	1,829	1,928
Total current liabilities		18,924	16,497
Non-current liabilities			
Borrowings	16	11,575	18,709
Lease liabilities	14	18,705	7,462
Provisions	17	177	201
Total non-current liabilities	_	30,457	26,372
TOTAL LIABILITIES	_	49,381	42,869
NET ASSETS	_	9,363	29,145
EQUITY			
Contributed equity	18	29,578	29,578
Retained earnings / (losses)	_	(20,215)	(433)
	_	9,363	29,145

The above statement should be read in conjunction with the accompanying notes.

# Farm Pride Foods Limited and Controlled Entities Consolidated Statement of Changes in Equity

	Contributed equity	Retained earnings / (losses)	Total
	\$'000	\$'000	\$'000
Balance as at 1 July 2021	29,578	(433)	29,145
(Loss) for the year	-	(19,782)	(19,782)
Other comprehensive income	-	-	-
Total comprehensive income	-	(19,782)	(19,782)
Balance as at 30 June 2022	29,578	(20,215)	9,363
Balance as at 1 July 2020	29,578	11,538	41,116
(Loss) for the year	-	(11,971)	(11,971)
Other comprehensive income	-	-	-
Total comprehensive income	-	(11,971)	(11,971)
Balance as at 30 June 2021	29,578	(433)	29,145

The above statement should be read in conjunction with the accompanying notes.

# Farm Pride Foods Limited and Controlled Entities Consolidated Statement of Cash Flows

	Notes	2022	2021
	110103	\$'000	\$'000
		Ψ 000	Ψ 000
Cash flow from operating activities			
Receipts from customers		72,475	78,731
Payments to suppliers and employees		(74,157)	(77,186)
Finance costs paid		(2,052)	(1,760)
Net cash (used in) operating activities	20	(3,734)	(215)
Cash flow from investing activities			_
Proceeds from sale of property, plant and equipment		18,117	3,115
Payment for property, plant and equipment		(1,342)	(400)
Net cash provided by investing activities		16,775	2,715
Cash flow from financing activities			
Repayment of borrowings		(7,277)	(1,348)
Repayment of lease liabilities		(4,899)	(4,279)
Net cash (used in) financing activities		(12,176)	(5,627)
Net (decrease)/increase in cash and cash equivalents		865	(3,127)
Cash and cash equivalents at beginning of the year		1,285	4,412
Cash and cash equivalents at end of the year	20	2,150	1,285

The above statement should be read in conjunction with the accompanying notes.

The following is a summary of significant accounting policies adopted by the consolidated entity in the preparation and presentation of the financial report. The accounting policies have been consistently applied, unless otherwise stated. Farm Pride Foods Limited (the Company or parent entity) is a for profit company limited by shares incorporated in Australia whose shares are publicly traded on the Australian Stock Exchange.

# (a) Basis of preparation of the financial report

This financial report is a general-purpose financial report, which has been prepared in accordance with the requirements of the Corporations Act 2001, Australian Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board (AASB).

The financial report has been prepared under the historical cost convention, as modified by revaluations to fair value for certain classes of assets as described in the accounting policies.

The financial report is presented in Australian dollars and all values are rounded to the nearest thousand (\$'000), except when otherwise indicated.

The financial report was authorised for issue by the directors as at 31 August 2022.

Compliance with International Financial Reporting Standards (IFRS)

The consolidated financial statements of Farm Pride Foods Ltd also comply with the International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB).

# Significant accounting estimates

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The preparation of the financial report requires the use of certain estimates and judgements in applying the consolidated entity's accounting policies. Those estimates and judgements significant to the financial report are disclosed in Note 2.

# (b) New and revised accounting standards effective at 30 June 2022

# AASB 2018-7 Amendments to Australian Accounting Standards – Definition of Material

AASB 2018-7 principally amends AASB 101 Presentation of Financial Statements and AASB 108 Accounting Policies, Changes in Accounting Estimates and Errors. The amendments refine the definition of material in AASB 101. The amendments clarify the definition of material and its application by improving the wording and aligning the definition across AASB Standards and other publications. The amendment also includes some supporting requirements in AASB 101 in the definition to give it more prominence and clarifies the explanation accompanying the definition of material.

The application of AASB 2018-7 has not materially impacted the financial statements of the group.

# AASB 2019-3 Amendments to Australian Accounting Standards – Interest Rate Benchmark Reform

AASB 2019-3 has been issued to respond to the effects of Interbank Offered Rates (IBOR) reform on financial reporting. The amendments provide temporary reliefs which enable hedge accounting to continue during the period of uncertainty before the replacement of an existing interest rate benchmark with an alternative nearly risk-free interest rate.

The reliefs apply to all hedging relationships that are directly affected by the interest rate benchmark reform. A hedging relationship is affected if the reform gives rise to uncertainties about the timing and/or amount of benchmark-based cash flows of the hedged item or the hedging instrument.

The application of AASB 2019-3 has not materially impacted the financial statements of the group.

# (c) Accounting standards issued but not yet effective

# AASB 2020-6: Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current – Deferral of Effective Date

AASB 2020-6 amends AASB 101 Presentation of Financial Statements to clarify requirements for the presentation of liabilities in the statement of financial position as current or non-current.

AASB 2020-6 mandatorily applies to annual reporting periods commencing on or after 1 January 2022 and will be first applied by the Group in the financial year commencing 1 July 2022.

# AASB 2020-3 Amendments to Australian Accounting Standards – Annual Improvements 2018 – 2020 and Other Amendments

AASB 2020-3 amends AASB 1 First-time Adoption of Australian Accounting Standards, AASB 3 Business Combinations, AASB 9 Financial Instruments, AASB 116 Property, Plant and Equipment, AASB 137 Provisions, Contingent Liabilities and Contingent Assets and AASB 141 Agriculture as a consequence of the recent issuance by IASB of the following IFRS: Annual Improvements to IFRS Standards 2018-2020, Reference to the Conceptual Framework, Property, Plant and Equipment: Proceeds before Intended Use and Onerous Contracts – Cost of Fulfilling a Contract.

AASB 2020-3 mandatorily applies to annual reporting periods commencing on or after 1 January 2022 and will be first applied by the Group in the financial year commencing 1 July 2022.

# (d) Going concern

The financial report has been prepared on the basis that the Group is a going concern, which assumes continuity of normal business activities and the realisation of assets and the settlement of liabilities in the ordinary course of business.

During the year ended 30 June 2022 the Group incurred a net loss after tax of \$19.782 million (2021: loss \$11.971 million). Net cash flow from operating activities was an outflow of \$3.734 million (2021: cash outflow \$0.215 million). As at 30 June 2022 current assets of \$22.737 million exceeded current liabilities of \$18.924 million by \$3.813 million. (2021: current assets of \$23.180 million exceed current liabilities of \$16.497 million by \$6.683 million). Borrowings of \$11.575 million (2021 \$18.709 million) are classified as non-current.

As described in Note 16 the Group has debt facilities at 30 June 2022 providing funding of up to \$14.342 million. This facility was drawn to \$11.575 million as at 30 June 2022. The facility agreement expires on 31 August 2024.

As described in Note 26, the Group has subsequent to year end signed an additional working capital facility for \$2.0m with an expiry date of 31 August 2023.

The Group continues to actively manage its cash flows through management of inventory levels, debtors and creditors within strict terms and limits. The Group continues to refine its internal controls and governance. This includes targeted capital expenditure to improve asset life, quality and safety with a view to support the Group's focus on diversified revenue sources to adapt to changing market conditions.

The significant net cash outflows over the past financial years were largely driven by the Group's internal egg production constraints resulting from the prior year's Avian Influenza impact on flocks, which was further exacerbated by industry shortage of egg supply limiting the Group's ability to source alternative egg supplies. Expectations over the next 12 months are that internal egg production will progressively return to maximum capacity and that the current industry undersupply will correct itself. Forecast cashflows are also assisted by continued increase in product sales and price increases wherever possible in accordance with the Group's business plan.

The directors in their consideration of the appropriateness of the going concern basis for the preparation of the financial report have reviewed the Group's cash flow forecasts and revenue projections based on current market conditions and business plans.

On this basis no adjustments have been made to the financial report relating to the recoverability and classification of the carrying amount of assets or the amount and classification of liabilities that might be necessary should the Group not continue as a going concern. Accordingly, the financial report has been prepared on a going concern basis.

Should the Group be unsuccessful with the initiatives detailed above then, the Group may in the future not be able to continue as a going concern and may therefore be required to realise assets and extinguish liabilities other than in the ordinary course of business with the amount realised being different from those shown in the financial statement.

# (e) Biological assets

Biological assets comprise flocks of hens. As there is no active market for flocks of hens, the biological assets are recorded based upon the capitalised cost of the flock less accumulated amortisation. The cost is amortised over the productive life of the flock. This is between 50 and 60 weeks. The flocks are held for the purposes of producing eggs.

# (f) Borrowing costs

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Borrowing costs are expensed as incurred, except for borrowings directly incurred as part of the cost of the construction of a qualifying asset, in which case the costs are capitalised until the asset is ready for its intended use or sale.

Borrowing costs include interest expense calculated using the effective interest method, finance charges in respect of finance leases and exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs and other costs that an entity incurs in connection with its borrowing of funds.

## (g) Cash and cash equivalents

Cash and cash equivalents include cash on hand and at banks short term deposits with an original maturity of three months or less held at call with financial institutions, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the consolidated statement of financial position.

# (h) Employee benefits

# Short term employee benefit obligations

Liabilities arising in respect of wages and salaries, annual leave, accumulated sick leave and any other employee benefits (other than termination benefits) expected to be settled wholly before twelve months after the end of the annual reporting period are measured at the (undiscounted) amounts based on remuneration rates which are expected to be paid when the liability is settled.

The expected cost of short-term employee benefits in the form of compensated absences such as annual leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables in the consolidated statement of financial position.

# Other long-term employee benefit obligations

The provision for other long-term employee benefits, including obligations for long service leave and annual leave, which are not expected to be settled wholly before twelve months after the end of the reporting period, are measured at the present value of the estimated future cash outflow to be made in respect of the services provided by employees up to the reporting date. Expected future payments incorporate anticipated future wage and salary levels, duration of service and employee turnover, and are discounted at rates determined by reference to market yields as the end of the reporting period on high quality corporate bonds that have maturity dates that approximate the terms of the obligations. Any re-measurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the period in which the change occurs.

# (h) Employee benefits (continued)

Other long-term employee benefit obligations are presented as current liabilities in the balance sheet if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting date, regardless of when the actual settlement is expected to occur. All other long-term employee benefit obligations are presented as non-current liabilities in the statement of financial position.

# (i) Events after the reporting period

Events after the reporting period are those events, favourable or unfavourable, that occur between the end of the reporting period and the date when the financial report is authorised for issue.

The amounts recognised in the financial statements reflect events after the reporting period that provide evidence of conditions that existed at the reporting date. Whereas events after the reporting period that are indicative of conditions that arose after the reporting period (i.e. which did not exist at the reporting date) are excluded from the determination of the amounts recognised in the financial statements.

# (j) Financial instruments

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# Initial recognition and measurement

Financial assets and financial liabilities are recognised when the group becomes party to the contractual provisions of the instrument. For financial assets, this is equivalent to the date that the group commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value adjusted for transaction costs, except where the instrument is classified as fair value through profit or loss, in which case transaction costs are immediately recognised as expenses in profit or loss.

# Classification of financial assets

Financial assets recognised by the group are subsequently measured in their entirety at either amortised cost or fair value, subject to their classification and whether the group irrevocably designates the financial asset on initial recognition at fair value through other comprehensive income (FVtOCI) in accordance with the relevant criteria in AASB 9.

Financial assets not irrevocably designated on initial recognition at FVtOCI are classified as subsequently measured at amortised cost, FVtOCI or fair value through profit or loss (FVtPL) on the basis of:

- (a) The group's business model for managing the financial assets; and
- (b) The contractual cash flow characteristics of the financial asset.

# Classification of financial liabilities

Financial liabilities classified as held-for-trading, contingent consideration payable by the group for the acquisition of a business, and financial liabilities designated at FVtPL, are subsequently measured at fair

All other financial liabilities recognised by the group are subsequently measured at amortised cost.

# Trade and other receivables

Trade and other receivables arise from the group's transactions with its customers and are normally settled within 30 days.

Consistent with both the group's business model for managing the financial assets and the contractual cash flow characteristics of these assets, trade and other receivables are subsequently measured at amortised cost.

Impairment of financial assets

The following financial assets are tested for impairment by applying the 'expected credit loss' impairment model:

- (a) debt instruments measured at amortised cost;
- (b) debt instruments classified at fair value through other comprehensive income; and receivables from contracts with customers, contract assets and lease receivables.

The group applies the simplified approach under AASB 9 to measuring the allowance for credit losses for receivables from contracts with customers, contract assets and lease receivables. Under the AASB 9 simplified approach, the group determines the allowance for credit losses for receivables from contracts with customers, contract assets and lease receivables on the basis of the lifetime expected credit losses of the financial asset. Lifetime expected credit losses represent the expected credit losses that are expected to result from default events over the expected life of the financial asset.

The group determines expected credit losses based on the group's historical credit loss experience, adjusted for factors that are specific to the financial asset as well as current and future expected economic conditions relevant to the financial asset. When material, the time value of money is incorporated into the measurement of expected credit losses. There has been no change in the estimation techniques or significant assumptions made during the reporting period.

The group has identified contractual payments more than 365 days past due as default events for the purpose of measuring expected credit losses. These default events have been selected based on the group's historical experience. Because contract assets are directly related to unbilled work in progress, contract assets have a similar credit risk profile to receivables from contracts with customers. Accordingly, the group applies the same approach to measuring expected credit losses of receivables from contracts with customers as it does to measuring impairment losses on contract assets.

The measurement of expected credit losses reflects the group's 'expected rate of loss', which is a product of the probability of default and the loss given default, and its 'exposure at default', which is typically the carrying amount of the relevant asset. Expected credit losses are measured as the difference between all contractual cash flows due and all contractual cash flows expected based on the group's exposure at default, discounted at the financial asset's original effective interest rate.

Financial assets are regarded as 'credit-impaired' when one or more events have occurred that have a detrimental impact on the estimated future cash flows of the financial asset. Indicators that a financial asset is 'credit-impaired' include observable data about the following:

- (a) significant financial difficulty of the issuer or the borrower;
- (b) breach of contract;

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- (c) the lender, for economic or contractual reasons relating to the borrower's financial difficulty, has granted concessions to the borrower that the lender would not otherwise consider; or
- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation.

The gross carrying amount of a financial asset is written off (i.e. reduced directly) when the counterparty is in severe financial difficulty and the group has no realistic expectation of recovery of the financial asset. Financial assets written off remain subject to enforcement action by the group. Recoveries, if any, are recognised in profit or loss.

# (k) Foreign currency translations and balances

Functional and presentation currency

The financial statements are presented in Australian dollars which is the group's functional and presentation currency.

Transactions and balances

Transactions undertaken in foreign currencies are recognised in the group's functional currency, using the spot rate at the date of the transaction.

# (k) Foreign currency translations and balances

Foreign currency monetary items that are outstanding at the reporting date (other than monetary items arising under foreign currency contracts where the exchange rate for that monetary item is fixed in the contract) are restated to the spot rate at the reporting date.

Except for certain foreign currency hedges, all resulting exchange gains or losses are recognised in profit or loss for the period in which they arise.

# (I) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST.

Revenues, expenses and purchased assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the taxation authority. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Cash flows are presented in the consolidated statement of cash flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

# (m) Impairment of non-financial assets

For impairment assessment purposes, assets are generally grouped at the lowest levels for which there are largely independent cash flows ('cash generating units'). Accordingly, most assets are tested for impairment at the cash-generating unit level. Because it does not generate cash flows independently of other assets or groups of assets, any goodwill recognised by the entity is allocated to the cash generating unit or units that are expected to benefit from the synergies arising from the business combination that gave rise to the goodwill.

An impairment loss is recognised where the carrying amount of the asset or cash generating unit exceeds the asset's or cash generating unit's recoverable amount. The recoverable amount of an asset or cash generating unit is defined as the higher of its fair value less costs to sell and value in use.

Impairment losses in respect of individual assets are recognised immediately in profit or loss. Impairment losses in respect of cash generating units are allocated first against the carrying amount of any goodwill attributed to the cash generating unit with any remaining impairment loss allocated on a pro rata basis to the other assets comprising the relevant cash generating unit.

# (n) Income tax

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Current income tax expense or revenue is the tax payable on the current period's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities.

Deferred tax assets and liabilities are recognised for temporary differences at the applicable tax rates when the assets are expected to be recovered or liabilities are settled. Deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from the initial recognition of an asset or liability in a transaction, other than a business combination, that at the time of the transaction did not affect either accounting profit nor taxable profit or loss.

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Current and deferred tax balances attributable to amounts recognised directly in equity are also recognised directly in equity.

# (o) Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of manufactured products includes direct material, direct labour and a proportion of manufacturing overheads based on normal operating capacity but excluding borrowing costs.

Costs are assigned on a standard cost basis which approximates actual cost. The standard cost basis is reviewed by management regularly and adjusted to reflect current conditions, where necessary.

Net realisable value is an estimated selling price in the ordinary course of business less estimated costs of completion and estimated costs necessary to make the sale.

# (p) Leases

At the commencement date of a lease (other than leases of 12-months or less and leases of low value assets), the group recognises a lease asset representing its right to use the underlying asset and a lease liability representing its obligations to make lease payments.

### Lease assets

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Lease assets are initially recognised at cost, comprising the amount of the initial measurement of the lease liability, any lease payments made at or before the commencement date of the lease, less any lease incentives received, any initial direct costs incurred by the group, and an estimate of costs to be incurred by the group in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories.

Subsequent to initial recognition, lease assets are measured at cost (adjusted for any remeasurement of the associated lease liability), less accumulated depreciation and any accumulated impairment loss.

Lease assets are depreciated over the shorter of the lease term and the estimated useful life of the underlying asset, consistent with the estimated consumption of the economic benefits embodied in the underlying asset.

# Lease liabilities

Lease liabilities are initially recognised at the present value of the future lease payments (i.e. the lease payments that are unpaid at the commencement date of the lease). These lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined, or otherwise using the group's incremental borrowing rate.

Subsequent to initial recognition, lease liabilities are measured at the present value of the remaining lease payments (i.e. the lease payments that are unpaid at the reporting date). Interest expense on lease liabilities is recognised in profit or loss (presented as a component of finance costs). Lease liabilities are remeasured to reflect changes to lease terms, changes to lease payments and any lease modifications not accounted for as separate leases.

Variable lease payments not included in the measurement of lease liabilities are recognised as an expense when incurred.

Leases of 12-months or less and leases of low value assets

Lease payments made in relation to leases of 12-months or less and leases of low value assets (for which a lease asset and a lease liability has not been recognised) are recognised as an expense on a straight-line basis over the lease term.

# (q) Other revenue

Interest revenue is recognised using the effective interest method.

Other revenue is recognised when the right to receive income or other distribution has been established.

# (r) Principles of consolidation

The consolidated financial statements are those of the consolidated entity, comprising the financial statements of the parent entity and of all entities, which the parent entity controls. The parent entity controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

The financial statements of subsidiaries are prepared for the same reporting period as the parent entity, using consistent accounting policies. Adjustments are made to bring into line any dissimilar accounting policies, which may exist.

All inter-company balances and transactions, including any unrealised profits or losses have been eliminated on consolidation. Subsidiaries are consolidated from the date on which control is established and are derecognised from the date that control ceases.

# (s) Property held for development and sale

Property held for development and sale is measured at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Borrowing costs and holding costs incurred after the completion of development are expensed as incurred.

# (t) Property, plant and equipment

# Cost and valuation

Property, plant and equipment are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Repairs and maintenance are recognised in profit or loss as incurred.

# Depreciation

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Land is not depreciated. The depreciable amounts of all other property, plant and equipment are calculated using the straight-line method over their estimated useful lives commencing from the time the asset is held ready for use.

Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

2022

2024

The useful lives for each class of assets are:

		2022	2021
-	Buildings	Up to 40 years	Up to 40 years
_	Plant and equipment	1 to 20 years	1 to 20 years
_	Leased plant and equipment	5 to 20 years	5 to 20 years

# (u) Research and development expenditure

Expenditure on research activities is recognised as an expense when incurred.

Development costs are capitalised when the group can demonstrate all of the following: the technical feasibility of completing the asset so that it will be available for use or sale; the intention to complete the asset and use or sell it; the ability to use or sell the asset; how the asset will generate probable future economic benefits; the availability of adequate technical, financial and other resources to complete the development and to use or sell the asset; and the ability to measure reliably the expenditure attributable to the asset during its development. Capitalised development costs are amortised over their estimated useful lives commencing from the time the asset is available for use. The amortisation method applied to capitalised development costs is consistent with the estimated consumption of economic benefits of the asset. Subsequent to initial recognition, capitalised development costs are measured at cost, less accumulated amortisation and any accumulated impairment losses.

# (v) Revenue from contracts with customers

### Sales

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The Group's contracts with customers for the sale of egg products include one performance obligation. The Group recognises revenue from sale of products at the point in time when control of the asset is transferred to the customer on delivery of the goods. The normal credit terms are 30 to 60 days.

# Variable consideration

Some contracts for the sale of products provide customers with rebates and promotional discounts which give rise to variable consideration. The variable consideration is estimated at contract inception using the expected value method based on forecast, timing of settlement and/or volumes and is constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty is subsequently resolved.

The amount of revenue reflects the consideration to which the Group expects to be entitled to in exchange for those goods.

# Trade receivables

A receivable represents the Group's right to an amount of consideration that is unconditional (i.e. only the passage of time is required before payment of the consideration is due).

# Contract assets

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group performs by transferring products to a customer before payment is due, a contract asset is recognised for the right to the earned consideration that is conditional.

# Contract liabilities

A contract liability is the obligation to transfer products to customers for which the Group has received consideration from the customer in advance. If a customer pays consideration before the Group transfers products to the customer, a contract liability is recognised when the payment is made, or the payment is due. Contract liabilities are recognised as revenue when the Group provides the product under the contract.

# (w) Provisions

Provisions are recognised when the consolidated entity has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result, and that outflow can be reliably measured.

The amount recognised as a provision is the best estimate of the expenditure required to settle the present obligation at the end of the reporting period.

# (x) Segment reporting

Management has determined the operating segments based on the reports reviewed by the board of directors (the chief operating decision maker as defined under AASB 8) that are used to make strategic and operating decisions. The board of directors considers the business primarily from a geographic perspective. On this basis the Group has identified one reportable segment, Australia. The Group does not operate in any other geographic segment.

# (y) Comparatives

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Where necessary the comparative information has been reclassified and repositioned for consistency with current year disclosures.

# (z) Rounding of amounts

The group have applied the relief under ASIC Corporates (Rounding in Financial/Directors' Reports) Instrument 2016/191 and accordingly, the amounts in the Financial Reports and in the Directors' Report have been rounded to the nearest thousand dollars, or in certain cases, to the nearest dollar (where indicated).

# Note 2: Significant accounting estimates and judgements

Estimates and assumptions based on future events have a significant inherent risk, and where future events are not as anticipated there could be a material impact on the carrying amounts of the assets and liabilities discussed below:

# (a) Impairment of non-current assets other than goodwill

All assets are assessed for impairment at each reporting date by evaluating whether indicators of impairment exist in relation to the continued use of the asset by the Group. Impairment triggers include declining product or manufacturing performance, technology changes, adverse changes in the economic or political environment or future product expectations. If an indicator of impairment exists, the recoverable amount of the asset is determined. Refer to Note 13(b) for further details.

# (b) Income tax

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Deferred tax assets and liabilities are based on the assumption that no adverse change will occur in the income tax legislation and the anticipation that the Group will derive sufficient future assessable income to enable the benefit to be realised and comply with the conditions of deductibility imposed by the law.

Deferred tax assets are recognised for deductible temporary differences and tax losses to the extent that management considers that it is probable that future taxable profits will be available to utilise those temporary differences.

# (c) Fair value measurements

Certain financial assets and liabilities are measured at fair value. Fair values have been determined in accordance with fair value measurement hierarchy. Refer to Note 3(d): Fair Value Measurements for the details of the fair value measure key assumptions and inputs.

## (d) Estimation of useful lives of assets

The Group determines the estimated useful lives and related depreciation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation charge will increase where the useful lives are less than previously estimated lives, and technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

# (e) Biological assets

The cost of flocks of hens are amortised over the productive life of the flock, which is between 50 and 60 weeks. This is based on the characteristics of the flock and the Group's historical operating experience.

# (f) Provision for expected credit losses of trade receivables and contract assets

The Group uses a provision matrix to calculate expected credit losses (ECLs) for trade receivables and contract assets. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns. The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

# Note 2: Significant accounting estimates and judgements (continued)

# (g) Rebates and promotional discounts liabilities

Rebates and promotional discounts are either settled monthly on settlement of invoice or accrued at balance sheet date depending on the exact timing of the customer claim. The Group estimates the rebate and promotional discount based on the percentage specified in the customer contract and the timing of settlement and/or volumes sold taking into account previous claims made.

# (h) Inventory provisions

Management's judgement is applied in determining the inventory provisions for obsolescence and net realisable value, where the estimated selling price of inventory is lower than the cost to sell based on historical observations and management expectations.

# Note 3: Financial instruments risk management objectives and policies

The Group's activities expose it to a variety of financial risks, including market risk (commodity prices, foreign currency and interest rate risk), liquidity risk and credit risk.

The Group's senior management oversees the management of these risks by using various financial instruments, including derivative financial instruments. It is the Group's policy that no trading in derivatives for speculative purposes may be undertaken. The use of financial derivatives is subject to approval by the Board of Directors.

The Group's principal financial liabilities, other than derivatives, comprise loans and borrowings, and trade and other payables. The main purpose of these financial liabilities is to finance the Group's operations. The Group's principal financial assets include trade receivables, and cash and short-term deposits that derive directly from its operations. The Group is exposed to some foreign currency risk as the purchase of plant and equipment from time to time is denominated in foreign currencies.

The Group holds the following financial assets and financial liabilities at reporting date:

	2022	2021
	\$'000	\$'000
Financial assets		
Cash and cash equivalents	2,150	1,285
Receivables	7,920	6,105
	10,070	7,390
Financial liabilities		
Payables	12,560	10,610
Lease liabilities	23,240	11,421
Borrowings	11,575	18,709
	47,375	40,740

# (a) Market risk

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# (i) Commodity price risk

The Group is affected by the price variability of certain commodities. The Group's main sales product is shell eggs which is a commodity that is subject to market conditions. Where possible the Group enters longer term relationships with key customers that create more certainty around volumes and price.

The Group's activities also require the ongoing purchase of grain and/or feed stock and is therefore affected by fluctuations in the price of feed ingredients, primarily wheat and soy. The Group manages this exposure utilising forward grain and/or feed stock purchase commitments through its key suppliers, within certain price parameters agreed by the Board of Directors.

# (ii) Foreign exchange risk

The majority of the Group's operations are denominated in Australian dollars, therefore minimising the impact of foreign currency risk. The Group undertakes some transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise. Exchange rate exposures are managed utilising forward foreign exchange contracts, subject to approval by the Board of Directors.

# Note 3: Financial instruments risk management objectives and policies (continued)

Forward foreign exchange contracts

It is the policy of the Group to enter into forward foreign exchange contracts to cover specific foreign currency payments (normally Euro) for future purchases of plant and equipment.

# (iii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's external debt facilities and cash at bank held at variable rates.

The Group's exposure to interest rate risks in relation to future cash flows and the weighted average effective interest rates on classes of financial assets and financial liabilities is shown in the table below.

# Sensitivity

The following sensitivity analysis is assessed on the interest rate risk exposures in existence at reporting date. At 30 June 2022, if interest rates had moved as illustrated in the table below, with all other variables held constant, the post-tax profit and equity would have been impacted as follows:

	Impact on post-tax profit and equity		
	2022 \$'000	2021 \$'000	
Interest rates – increase by 100 basis points	-	(121)	
Interest rates – decrease by 100 basis points	-	121	

# (b) Liquidity risk

Ultimate responsibility for liquidity risk management rests with the Board of Directors, who assess the Group's short, medium and long-term funding and liquidity management requirements. The Group manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities and by continuously monitoring forecast and actual cash flows. Refer to the Group's funding arrangements disclosed in Note 16.

## Note 3: Financial instruments risk management objectives and policies (continued)

#### Maturities of financial liabilities

The following tables detail the Group's remaining contractual maturity for its financial liabilities. The tables have been prepared based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay.

The table includes both principal and estimated interest cash flows. Cash flows for financial liabilities without fixed amount or timing are based on the conditions existing at reporting date.

2022	<6 months	6-12 months	1-5 years	Over 5 years	Total	Fixed/ Floating
Financial liabilities	\$'000	\$'000	\$'000	\$'000	\$'000	
· manorar maomino						
Trade and other payables	(12,560)	-	-	-	(12,560)	-
Loans	-	-	(11,575)	-	(11,575)	Floating 9%
Lease liability	(2,488)	(2,047)	(7,942)	(10,763)	(23,240)	Fixed at 3%
	(15,048)	(2,047)	(19,517)	(10,763)	(47,375)	
2021	<6	6-12	1-5 years	Over 5	Total	Fixed/
2021	months	months	-	years		Fixed/ Floating
2021 Financial liabilities			1-5 years \$'000		Total \$'000	
	months	months	-	years		
Financial liabilities  Trade and other	months \$'000	months	-	years	\$'000	
Financial liabilities  Trade and other payables	months \$'000	months	\$'000 -	years	<b>\$'000</b> (10,610)	Floating

### (c) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations under a financial instrument or customer contract, resulting in financial loss to the Group. The Group manages its credit risk by dealing with creditworthy counterparties. The Group's exposure and the credit ratings of its counterparties are continuously monitored, and the aggregate value of transactions concluded is spread amongst approved counterparties.

The Group does not have any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics.

The aging analysis of trade and other receivables is provided in Note 8(b). As the Group undertakes transactions with a large number of customers and regularly monitors payment in accordance with credit terms, the financial assets that are neither past due nor impaired, are expected to be received in accordance with credit terms.

The carrying amount of financial assets recorded in the financial statements, net of any allowance for impairment, represents the Group's maximum exposure to credit risk.

## Note 3: Financial instruments risk management objectives and policies (continued)

#### (d) Fair value of financial instruments

The only financial assets or financial liabilities carried at fair value are forward foreign currency contracts from time to time. These instruments are considered to be Level 2 financial instruments as their measurement is derived from inputs other than quoted prices that are observable for the assets or liabilities, either directly (as prices) or indirectly (derived from prices).

The fair value of forward foreign currency is obtained from third party valuations derived from discounted cash flow forecasts of forward exchange rates at the end of the reporting period and contract exchange rates.

There were no transfers between levels 1, 2 and 3 for recurring fair value measurements during the financial year.

The carrying amount of other financial assets and financial liabilities recorded in the financial statements approximate their fair values.

#### Note 4: Revenue

# Disaggregation of revenue

In the following table, revenue is disaggregated by major product.

	Cons	olidated
	2022	2021
	\$'000	\$'000
Type of product <sup>1</sup>		
Shell egg	48,058	52,420
Egg product	24,660	20,020
Other	1,322	876
Total revenue from contracts with customers	74,040	73,316
Compensation due to Avian Influenza event	-	3,561
Profit on sale of Keysborough site <sup>2</sup>	2,448	-
Other income	89	114
Total revenue	76,577	76,991

<sup>&</sup>lt;sup>1</sup> The majority of sales (99.5%) are made in Australia. Revenue is recognised at a point in time, upon satisfaction of the Group's performance obligation, being delivery of the products to the customer.

<sup>&</sup>lt;sup>2</sup>The sale of Keysborough generated cash inflows of \$18.500m less transaction costs of \$0.383m. With the sale subject to a long-term lease of fifteen years with an additional five-year option, the proceeds from the sale have been accounted for in accordance with AASB 16 Leases. As a result, a significant amount of the proceeds from sale are offset against the right of use asset for the Keysborough site instead of being recognised as profit on sale of an asset in the current period. This results in the recognition of a right of use asset of \$1.866m, a lease liability of \$14.998m and a gain on sale of \$2.448m.

# Note 5: Loss from continuing operations

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Loss from continuing operations before income tax has been determined after the following specific expenses:

	Consolidated	
	2022 \$'000	2021 \$'000
Cost of goods sold		•
Changes in inventories of finished goods and work in progress	(310)	1,470
Raw materials and consumables used	56,770	52,537
	56,460	54,007
Employee benefits expenses		
Salaries and wages	15,251	14,097
Employee superannuation contributions	1,317	1,208
Total employee benefits expenses	16,568	15,305
Depreciation of non-current assets and leased assets		
Land and buildings	1,058	1,636
Plant & equipment	1,644	3,076
Right of use asset	4,461	4,378
Total depreciation of non-current assets	7,163	9,090
Foreign exchange translation loss	1	1
Flock amortisation (note 10)	10,058	9,456
Finance costs – interest expense	2,177	2,376
Impairment of property, plant and equipment	4,754	3,219
Loss on disposal of biological assets		3,652

### Note 6: Income tax

	Consolidated	
	2022 \$'000	2021 \$'000
(a) Components of tax expense:	<u> </u>	·
Deferred tax (benefit) / expense	5,827	(2,786)
Under/(over) provision in prior years	-	239
Income tax expense	5,827	(2,547)
(b) Income tax reconciliation		
(Loss) / profit before income tax	(13,955)	(14,518)
At the statutory income tax rate of 30% (2021: 30%)	(4,187)	(4,355)
Derecognition of carry forward losses and timing differences	5,827	1,569
Under/(over) provision in prior years	-	239
Non-deductible expenses	1,427	-
Tax losses not bought to account	2,760	-
Income tax (benefit) / expense	5,827	(2,547)
(c) Deferred tax assets and (liabilities) relate to the following:		
Employee benefits	-	639
Provisions and accruals	-	201
Fixed assets and leases	-	4,987
Gross deferred tax assets		5,827
(d) Movement in deferred tax assets and (liabilities)		
Balance at beginning of year	5,827	3,280
Recognised in profit or loss	-	2,547
Derecognition of carry forward losses and timing differences	(5,827)	-
Balance at the end of the year	-	5,827
(e) Deferred tax assets not bought to account		
Operating losses at 30%	5,274	1,569
Deductible temporary differences not recognized	4,783	-
Total deferred tax assets not bought to account	10,057	1,569

## Note 7: Dividends

	Consolidated		
	2022 \$'000	2021 \$'000	
(a) Dividends proposed and recognised as a liability	Nil N		
(b) Franking credit balance			
Balance of franking account at year end	11,485	11,485	

#### Note 8: Receivables

	Consolidated	
	2022 \$'000	2021 \$'000
Trade receivables	7,465	5,657
Allowance for expected credit losses	(6)	(6)
	7,459	5,651
Other receivables	461	454
	7,920	6,105

### (a) Terms and conditions

Trade receivables are non-interest bearing and generally on 30-to-60-day terms.

Other receivables are non-interest bearing and have repayment terms between 30 and 60 days.

## (b) Allowance for expected credit losses

	Consolidated	
	2022 20	
	\$'000	\$'000
Movements in the allowance for expected credit losses were:		
Opening balance as at 1 July	6	6
Decrease in allowance for expected credit losses	_	-
	6	6

# Note 8: Receivables (continued)

Trade and other receivables ageing analysis as at 30 June is:

	Gross 2022	Loss Allowance 2022	Gross 2021	Loss Allowance 2021
	\$'000	\$'000	\$'000	\$'000
Not past due	7,923	-	6,083	-
Past due 31-60 days	(42)	-	17	-
Past due 61-90 days	45	-	2	-
Past due more than 91 days		6	9	6
	7,926	6	6,111	6

Due to the short-term nature of these receivables, their carrying value approximates their fair value. The maximum exposure to credit risk is the fair value of receivables. Collateral is not held as security.

#### Note 9: Inventories

	Consolidated		
CURRENT	2022 \$'000	2021 \$'000	
Raw materials	3,366	3,137	
Finished goods	1,485	1,404	
Total inventories	4,851	4,541	

2,868

## Note 10: Biological assets

	Consol	lidated
	2022 \$'000	2021 \$'000
Current	5,897	7,603
Non-current	403	414
Total	6,300	8,017
Flocks		
Cost	14,409	17,473
Less: Accumulated amortisation	(8,109)	(9,456)
	6,300	8,017
Opening written down value	8,017	9,528
Additions	8,341	11,597
Amortisation	(10,058)	(9,456)
Disposal		(3,652)
Closing written down value	6,300	8,017

The number of birds held by the Group as at 30 June 2022 was 872,354 (2021: 1,212,953).

The average output per bird is approximately 5 eggs per week during their productive period.

#### Note 11: Other current assets

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	Consolidated	
	2022 \$'000	2021 \$'000
Prepayments and deposits	1,919	778
Note 12: Assets held for re-sale		
	Consolidated	
	2022 \$'000	2021 \$'000
	-	

#### Assets held for re-sale

Assets held for re-sale

The Group announced on 29 June 2021 that after completing an open market Expression of Interest (EOI) sale process conducted by CBRE Melbourne it entered into an unconditional agreement to sell its Keysborough manufacturing site. The settlement process was completed on the 9th of July 2021.

Note 13: Property, plant and equipment

2022	Land and buildings	Plant and equipment	Capital works in progress	Total
_	\$'000	\$'000	\$'000	\$'000
Cost	25,893	47,796	195	73,884
Accumulated depreciation and impairment	(7,993)	(40,378)	-	(48,371)
Net book value	17,900	7,418	195	25,513
Opening net book value as at 1 July 2021	18,632	12,011	984	31,627
Additions	4	521	817	1,342
Impairment losses	-	(4,754)	-	(4,754)
Disposal	-	-	-	-
Transfers	322	1,284	(1,606)	-
Depreciation	(1,058)	(1,644)	-	(2,702)
Net book value as at 30 June 2022	17,900	7,418	195	25,513
2021				
Cost	25,780	45,789	984	72,553
Accumulated depreciation	(7,148)	(33,778)	-	(40,926)
Net book value	18,632	12,011	984	31,627
Opening net book value as at 1 July 2020	24,926	14,834	5,260	45,020
Reclassifications to 'lease assets'	-	(78)	-	(78)
Additions	-	19	514	533
Impairment losses	(94)	(69)	(3,056)	(3,219)
Disposal	(2,453)	(431)	(165)	(3,049)
Transfers	488	1,081	(1,569)	-
Depreciation	(1,636)	(3,076)	-	(4,712)
Transfer to assets held for resale	(2,599)	(269)	-	(2,868)
Net book value as at 30 June 2021	18,632	12,011	984	31,627

## Note 13: Property, plant and equipment (continued)

### (a) Assets pledged as security

Included in the balances of freehold land and buildings and plant and equipment are assets over which first mortgages have been granted as security over loans (see note 16). The terms of the first mortgage preclude the assets from being sold or being used as security for further mortgages without the permission of the first mortgage holder. The mortgage also requires buildings that form part of the security to be fully insured at all times.

## (b) Impairment testing of non-current assets

The Group performed an impairment test as at June 2022. The Group considers the relationship between its market capitalisation and its book value, among other factors, when reviewing for indicators of impairment. As at 30 June 2022, the market capitalisation of the Group was below the book value of its equity, indicating a potential impairment of the Group's non-current assets. In addition, the unfavourable trading conditions and grain prices have unfavourably impacted the Group.

The recoverable amount of the Group's property, plant and equipment has been determined on a value-in-use basis, using cash flow forecasts covering a 5-year period and perpetual cash flow projections beyond the 5-year budget period using a growth rate of 3.0% (2021: 2.5%) that approximates the long term average growth rate for the sector, and a post-tax discount rate of 10.0% (2021: 8.0%). Based on this determination, management concluded that the recoverable amount of the Group's property, plant and equipment was less than its carrying amount at 30 June 2022 and accordingly an impairment loss of \$4.754m was identified.

## (c) Fair value of farm property

As part of the re-finance process of the Group's debt facilities, an independent valuation of three owned farm properties was completed. This valuation indicated the fair value of these farms at balance date was \$27.500 million. The carrying amount of these farms of \$22.463 million is recognised within 'land and buildings' and 'plant and equipment'.

## Note 14: Lease assets and liabilities

_		
l eas	ass e	ets

2022	Land and buildings	Plant and equipment	Total
	\$'000	\$'000	\$'000
Cost	21,680	1,408	23,088
Accumulated depreciation	(12,040)	(957)	(12,997)
Net book value	9,640	451	10,091
Opening net book value as at 1 July 2021	10,203	763	10,966
Recognition of leased assets - additions	3,586	-	3,586
Depreciation	(4,149)	(312)	(4,461)
Net book value as at 30 June 2022	9,640	451	10,091

#### Lease assets

2021	Land and buildings	Plant and equipment	Total
_	\$'000	\$'000	\$'000
Cost	18,094	1,408	19,502
Accumulated depreciation	(7,891)	(645)	(8,536)
Net book value	10,203	763	10,966
Opening net book value as at 1 July 2020	14,603	978	15,581
Reclassifications from PPE	-	78	78
Recognition of leased assets as at 1 July 2020	-	53	53
Recognition of leased assets – additions	(368)	-	(368)
Depreciation	(4,032)	(346)	(4,378)
Net book value as at 30 June 2021	10,203	763	10,966

# Note 14: Lease assets and liabilities (continued)

### Lease liabilities

	2022	2021
Lease liabilities	\$'000	\$'000
Current lease liabilities	4,535	3,959
Non-current lease liabilities	18,705	7,462
Total carrying amount of lease liabilities	23,240	11,421
Lease expenses and cashflows		
Depreciation expense on lease assets	4,461	4,378
Interest expense on lease liabilities	746	400
Repayment of lease liability	4,899	4,279
Total cash outflow relating to leases	5,645	4,679

# Note 15: Payables

	Consolidated	
	2022 \$'000	2021 \$'000
Trade creditors	7,735	8,822
Other payables and accruals	4,825	1,788
	12,560	10,610

# (i) Terms and conditions

Our standard terms are 30 days from the end of month.

Note 16: Borrowings

	Consolidated	
	2022 \$'000	2021 \$'000
Non-current		
Secured		
Borrowings:		
Long term loan <sup>2</sup>	11,575	-
Long term loan <sup>2</sup> – Tranche A	-	13,651
Working capital loan – Tranche B¹		5,058
	11,575	18,709

<sup>&</sup>lt;sup>1</sup> In line with AASB 9, Working capital loan – Tranche B is measured net of transaction costs of \$223k.

At the reporting date, the consolidated entity's financing are as follows.

	Consolidated	
	2022 \$'000	2021 \$'000
(i) Long Term Loan		
Facilities available	14,342	-
Facilities used	11,575	-
Facilities unused	2,767	-
(ii) Long Term Loan – Tranche A		
Facilities available	-	13,651
Facilities used	-	13,651
Facilities unused	-	-
(iii) Working capital Ioan – Tranche B		
Facilities available	-	8,500
Facilities used	-	5,280
Facilities unused		3,220

The debt facility was renewed on 30 June 2022. The term of the facility is for 26 months to 31 August 2024.

<sup>&</sup>lt;sup>2</sup> Secured by fixed charge over selected property and company assets.

#### Note 17: Provisions

	Cons	Consolidated	
	2022 \$'000	2021 \$'000	
Current			
Employee benefits			
Annual leave	1,018	1,008	
Long service leave	811	920	
	1,829	1,928	
Non-current			
Employee benefits			
Long service leave benefits	177	201	
Total employee benefits provisions	2,006	2,129	

## Note 18: Contributed Equity

	Consol	Consolidated	
	2022 \$'000	2021 \$'000	
Issued and paid-up capital			
55,180,175 (2021: 55,180,175) Ordinary shares fully paid	29,578	29,578	
	29,578	29,578	

Each share is entitled to 1 vote per share.

## (a) Capital management

The Board reviews the capital structure on an ongoing basis. The Group's objective is to maintain an optimal capital structure which seeks to reduce the cost of capital and safeguard the Group's ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders. In order to maintain or adjust the capital structure the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders or issue new shares.

## (b) Dividends

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During the year ended 30 June 2022 no dividends were paid, declared or recommended (2021: Nil).

# Note 19 (Loss)/Earnings per share

The following reflects the income and share data used in calculations of basic and diluted (loss)/earnings per share computations:

	Consolidated	
	2022 \$'000	2021 \$'000
Net (loss) / profit from continuing operations	(19,782)	(11,971)

# Weighted average

	2022 No. of shares	2021 No. of shares
Weighted average number of ordinary shares used in calculating basic (loss)/earnings per share	55,180,175	55,180,175
Weighted average number of shares used to calculate diluted (loss)/earnings per share	55,180,175	55,180,175

## Note 20: Cash Flow Information

Note 20: Cash Flow Information	Consol	idated
	2022 \$'000	2021 \$'000
(a) Reconciliation of cash flow from operations with profit after tax:		
(Loss)/profit from ordinary activities after tax	(19,782)	(11,971)
Non-cash items		
Depreciation	7,163	9,090
Impairment of property, plant and equipment	4,754	3,219
Loss on disposal of biological assets	-	3,652
Flock amortisation	10,058	9,456
Net profit on disposal of property, plant and equipment	(2,439)	-
Non-cash movement on loan	488	616
Non-cash movement on property, plant and equipment and leases	(23)	(212)
Changes in operating assets and liabilities net of effects from acquisition of businesses:		
(Increase) / decrease in trade and other receivables	(1,815)	1,334
(Increase) / decrease in inventory	(310)	1,470
(Increase) / decrease in biological assets	(8,341)	(11,597)
(Increase) / decrease in deferred tax asset	5,827	(2,547)
(Increase) / decrease in other assets	(1,141)	34
Increase / (decrease) in trade and other creditors	1,950	(2,693)
Increase / (decrease) in employee entitlements	(123)	(66)
Net cash flow from operating activities	(3,734)	(215)
-		

# Note 20: Cash Flow Information (continued)

(b) Reconciliation of cash and cash equivalents for the purposes of the Consolidated Statement of Cash Flows		
Cash at bank	2,150	1,285
	2,150	1,285

# (c) Reconciliation of liabilities arising from financing activities

			Non-Cash Changes	
	As at	Financing cash flows	Other	As at
2022	1 July	casii ilows		30 June
	\$'000	\$'000	\$'000	\$'000
Bank loans	18,709	(7,277)	143	11,575
Lease liabilities	11,421	(4,899)	16,718	23,240
Total liabilities from financing activities	30,130	(12,176)	16,861	34,815
2021				
Bank loans	19,441	(1,348)	616	18,709
Lease liabilities	16,028	(4,279)	(328)	11,421
Total liabilities from financing activities	35,469	(5,627)	288	30,130

### Note 21: Commitments

### Farm cost commitments

Farm commitments relate to commitments for flock replenishment and other farm operating expenditure commitments:

	Conso	Consolidated	
	2022 \$'000	2021 \$'000	
st commitments	4,163	1,156	

#### Note 22: Controlled Entities

The consolidated financial statements include the financial statements of Farm Pride Foods Limited and its controlled entities listed below:

List of companies in the group	Country of incorporation	Percentage owned	
		2022	2021
Parent entity:			
Farm Pride Foods Limited	Australia	100%	100%
Controlled entities of Farm Pride Foods Limite	d		
Big Country Products Pty Ltd	Australia	100%	100%
Farm Pride Property Pty Ltd	Australia	100%	100%
Mooroopna Farm Trading Pty Ltd	Australia	100%	100%
Farm Pride North Pty Ltd	Australia	100%	100%
Carton Packaging Pty Ltd	Australia	100%	100%

# Note 23: Related party disclosures

## (a) Parent entity and equity interests in related parties

The parent entity of the Group is Farm Pride Foods Limited, a listed public company, incorporated in Australia.

Details of the percentage of ordinary share held in subsidiaries are disclosed in Note 22.

### (b) Ultimate parent entity

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The ultimate parent entity of the Group is AAA Egg Company Pty Limited, a private company, incorporated in Australia.

### (c) Key management personnel

Disclosures relating to key management personnel are set out in the Directors' report.

## (d) Key management personnel compensation

The aggregate compensation of the key management personnel of the Group is set out below:

	Consolidated		
	2022 20		
	\$'000	\$'000	
Short-term employee benefits	655	704	
Long term employee benefits	-	-	
Post-employment benefits	60	54	
	715	758	

Detailed remuneration disclosures are provided in the Remuneration Report on page 13 and 14.

## Note 23: Related party disclosures (continued)

#### (e) Transactions with directors and director-related entities

The value of transactions (inclusive of GST) and amounts receivable / (payable) between Directors and their related entities and Farm Pride Foods Limited and its controlled entities.

Director related entities <sup>1</sup>	Transaction	Reve	enue	Expen	diture	Bala Receiv (Paya	/able /
		2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000	2022 \$'000	2021 \$'000
Days Eggs Pty Ltd (P. Bell)	Egg supply / Purchases	-	27	-	151	-	(10)
Pure Foods Eggs Pty Ltd (P. Bell)	Egg sales	6	41	-	-	-	3
West Coast Eggs Pty Ltd (P. Bell / M. Ward)	Egg sales / Purchases	803	854	138	164	62	77

<sup>&</sup>lt;sup>1</sup>Peter Bell and Malcolm Ward through their related entities provide birds, eggs and egg products to and acquire eggs, egg product and packaging from Farm Pride Foods Limited and its controlled entities. Director's administrative expenses are reimbursed at cost. These transactions are on normal trading terms and conditions.

Transactions in the above table represent related party transactions for the full financial year from July '21 – June '22 and comparatives for July '20 - June '21.

#### Note 24: Parent entity information

Information relating to Farm Pride Foods Limited:

	2022	2021
	\$'000	\$'000
Summarised statement of financial position		
Current assets	22,738	23,180
Total assets	58,744	70,641
Current liabilities	18,288	15,172
Total liabilities	48,660	40,966
Total equity of the Parent comprises of the following:		
Share capital	29,578	29,578
Retained earnings	(19,494)	97
Total shareholder's equity	10,084	29,675
Summarised statement of comprehensive income		
(Loss) of the parent entity	(19,591)	(11,441)
Total comprehensive (loss) of the parent entity	(19,591)	(11,441)

Farm Pride Foods Limited as parent has provided security over the loans of its subsidiaries by a fixed and floating charge (see note 16).

#### Note 25: Auditor's remuneration

	Consolida	Consolidated Entity	
	2022 \$	2021 \$	
Audit and other assurance services			
Audit and review of the financial report of the entity and			
any other entity in the consolidated entity	137,900	131,000	
Additional Audit procedures	49,790	44,175	
Other services			
Taxation services	21,940	23,737	
	209,630	198,912	

## Note 26: Subsequent Events

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On 17 August 2022, the Group signed a facility agreement for a secured uncommitted revolving loan with a limit of \$2.0m. The facility expires 31 August 2023. The facility provides working capital to drive the business recovery, develop the Group's cage free capacity and to support its innovation platform.

Apart from the facility agreement no other circumstance, has arisen since 30 June 2022 that has significantly affected or may significantly affect:

- the operations, in financial years subsequent to 30 June 2022, of the group, or
- the results of those operations, or
- the state of affairs, in financial years subsequent to 30 June 2022, of the group.

# **Directors' Declaration**

The Directors declare that the financial statements and notes set out on pages 18 to 53 in accordance with the *Corporations Act 2001*:

- (a) Comply with Australian Accounting Standards and the *Corporations Regulation 2001*, and other mandatory professional reporting requirements;
- (b) As stated in Note 1(a) the consolidated financial statements also comply with International Financial Reporting Standards; and
- (c) Give a true and fair view of the financial position of the Group as at 30 June 2022 and of its performance for the year ended on that date.

In the Directors' opinion there are reasonable grounds to believe that Farm Pride Foods Limited will be able to pay its debts as and when they become due and payable.

This declaration has been made after receiving the declarations required to be made by the Chief Executive Officer and Chief Financial Officer to the Directors in accordance with sections 295A of the Corporations Act 2001 for the financial year ending 30 June 2022.

This declaration is made in accordance with a resolution of the Directors.

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Director 31 August 2022 Melbourne



## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FARM PRIDE FOODS LIMITED

# Report on the Audit of the Financial Report

### Opinion

We have audited the financial report of Farm Pride Foods Limited "the Company" and its controlled entities "the Group", which comprises the consolidated statement of financial position as at 30 June 2022, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the Group is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the Group's financial position as at 30 June 2022 and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

## Basis for Opinion

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We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* "the Code" that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Material Uncertainty Related to Going Concern

Without modifying our opinion expressed above, attention is drawn to the matters set out in Note 1(d) – Going Concern in the financial report.

The conditions, as set forth in Note 1(d), indicate the existence of a material uncertainty that may cast significant doubt about the Group's ability to continue as a going concern and therefore, the Group may be unable to realise its assets and discharge its liabilities in the normal course of business.

## Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

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# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FARM PRIDE FOODS LIMITED

## **Key Audit Matter**

### How our audit addressed the key audit matter

#### Valuation of flock assets

Valuation of flock assets - \$6,300,000

Refer to Note 10: Biological Assets

The Group has \$6.3 million (\$8.0 million as at 30 June 2021) of biological assets, "the flock assets".

The flock assets should be valued at market value consistent with AASB 141 Agricultural assets, however, the lack of an active or liquid market for flock assets means the flock assets are measured at cost less accumulated amortisation and impairment losses. The amortisation rate is based on the estimated life of an individual flocks within the flock assets, and consequently the valuation of the flock assets as a whole is subject to judgement.

We have focused on this balance given it is based on significant estimates involving subjective judgements and uncertainties over the estimated flock assets life due to the impact of factors such as disease and productive capacity of the individual flocks.

Our testing of the flock assets valuation focused on assessing the appropriateness of management's judgements when determining the flock assets' estimated life.

Our procedures included, amongst others:

- Obtained client schedule for total flock assets as at 30 June 2022 and agreeing to the general ledger;
- Assessed valuation of flock assets by performing a recalculation of the written down value of the flock assets as at 30 June 2022 based on the total capitalised cost, age and production life of each flock asset as at 30 June 2022;
- Assessed the valuation of flock assets by verifying a sample of flock assets capitalised back to supporting invoices/documentation;
- Held discussions with management and analysed the key assumptions used to determine productive life for each flock asset as at 30 June 2022.
- Assessed the adequacy of the presentation and disclosure of the flock assets in the financial report as at 30 June 2022.
- Obtained an understanding and evaluating of the design and implementation of the controls in relation to the valuation of the flock assets.



# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FARM PRIDE FOODS LIMITED

# Valuation of Property, plant and equipment

Valuation of Property, plant and equipment - \$25,513,000

Refer to Note 13: Property, plant and equipment

The Group has \$25.5 million (\$31.6 million as at 30 June 2021) of Property, plant and equipment, which represents approximately 43% of total assets.

Australian Accounting Standards require the Group to assess, at the end of each reporting period, whether there is any indication of impairment to assets.

An impairment of \$4.8 million has been recorded against plant and equipment.

We have focused on this balance due to the significance of the balance and the determination that Property, plant and equipment is a single cash-generating unit.

The assumptions and methodologies used in the discounted cash-flow for the impairment assessment are complex judgements made by management and include revenue growth rate, terminal growth rate and discount rate. Our testing of Property, plant and equipment valuation focused on assessing the appropriateness of management's judgements in relation to its determination of cash-generating units and the associated discounted cash flow forecast.

Our procedures included, amongst others:

- Evaluated the assumptions and methodologies utilised in the discounted cash flow prepared by management, including determination of discount rate, revenue growth rate, terminal growth rate and other key assumptions;
- Evaluated the determination of cashgenerating units;
- Assessed the Group's results in comparison to historical actuals and forecasts as part of assessing the reasonableness of the discounted cash flow forecast:
- Compared forecast future cash flows to Board approved budgets;
- Tested the mathematical accuracy of the discounted cash flow model;
- Assessed the impact of sensitivities to sales and discount rate.
- Assessed the adequacy of the presentation and disclosure of Property, plant and equipment in the financial report as at 30 June 2022.
- Obtained an understanding and evaluating of the design and implementation of the controls in relation to the valuation of Property, plant and equipment.

#### Other Information

The directors are responsible for the other information. The other information comprises the information included in the Group's annual report for the year ended 30 June 2022, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

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# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FARM PRIDE FOODS LIMITED

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
  detecting a material misstatement resulting from fraud is higher than for one resulting from error,
  as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override
  of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

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# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FARM PRIDE FOODS LIMITED

 Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### Report on the Remuneration Report

Opinion on the Remuneration Report

We have audited the Remuneration Report included in pages 9 to 16 of the directors' report for the year ended 30 June 2022. In our opinion, the Remuneration Report of Farm Pride Foods Limited and controlled entities, for the year ended 30 June 2022, complies with section 300A of the *Corporations Act 2001*.

### Responsibilities

The directors of the Company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

STEPHEN SCHONBERG PITCHER PARTNERS

Partner

Melbourne

Date: 31 August 2022

### **ASX Additional Information**

Additional information required by the Australian Stock Exchange Ltd and not shown elsewhere in this report is as follows. The information is current as at 31 July 2022.

# (a) Distribution of equity security

The number of shareholders, by size of holding, in each class of share are:

	No. of shareholders	No. of shares
1 - 1,000	406	242,176
1,001 - 5,000	710	2,007,961
5,001 - 10,000	259	1,906,459
10,001 - 100,000	290	7,893,808
100,001 +	47	43,129,771
The number of shareholders holding less than a marketable parcel of shares are:	861	1,140,405

# (b) Twenty largest shareholders

The names of the twenty largest holders of quoted shares are:

		Listed ordinary shares held	Percentage of ordinary shares
1	West Coast Eggs Pty Ltd	27,487,302	49.81
2	Normpat Pty Ltd	2,064,250	3.74
3	Oakmeadow Pty Ltd	2,011,772	3.65
4	Markcamp No 2 Pty Ltd	1,071,716	1.94
5	Glenmon No 2 Pty Ltd	1,003,057	1.82
6	David Ricardo Asset Management Pty Ltd	738,888	1.34
7	Merrill Lynch (Australia) Nominees Pty Limited	603,000	1.09
8	Mr Clinton James Quay	500,000	1.09
9	Mr Raymond John Chamberlain	488,000	0.88
10	Mrs Jenny Hoa Le Callagher	400,000	0.72
11	Harley N Pty Limited	330,000	0.60
12	Mr David Grant Messent	319,419	0.58
13	Mr Tomasso Montalto + Estate Late Mauro Montalto	316,861	0.57
14	Hayes Reserve Holdings Pty Ltd	300,159	0.54
15	Fusion Electrics (Aust) P/L	300,000	0.54
16	Zero Nominees Pty Ltd	294,547	0.53
17	BNP Paribas Noms Pty Ltd	269,898	0.49
18	Mr Edward Michael Glennon + Mrs Margeurite Mary Glennon	260,000	0.47
19	Dr Harry Hirschowitz + Mrs Fariba Yeroshalmi	255,295	0.46
20	Neweconomy Com Au Nominees Pty Limited	252,454	0.46
		39,265,618	71.16

## **ASX Additional Information (continued)**

### (c) Substantial shareholders

The names of substantial shareholders listed in the Company's register.

	No. of shares held	Percentage of ordinary shares
West Coast Eggs Pty Ltd	27,486,302	49.81

# (d) Voting rights

The voting rights are set out in Article Number 10 of the Company's Articles of Association. In summary, voting by or on behalf of members at a meeting shall be by show of hands or upon poll exercised by one vote for each fully paid ordinary share held or proportionate to the amount paid on each partly paid ordinary share held.

## (e) Unquoted securities

Nil share options are on issue (2021: Nil).

### (f) Stock Exchange listing

Quotation has been granted for all the ordinary shares of the Company on all members Exchanges of the Australian Stock Exchange Limited.

### **Publicly accessible information**

For information on corporate governance policies adopted by Farm Pride Foods Ltd refer to our website:

www.farmpride.com.au

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