### **ASX CEO Connect**



Tuesday 28<sup>th</sup> October 2025

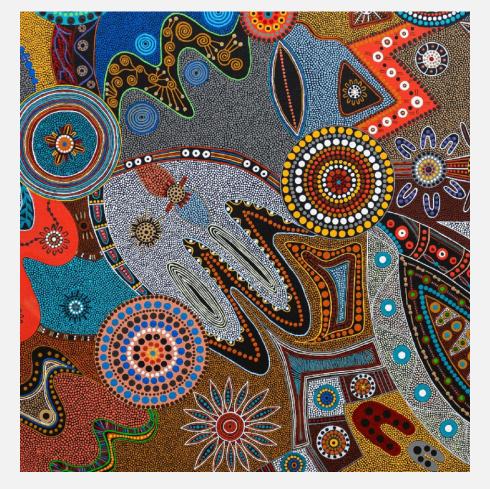
In partnership with nabtrade



# Acknowledging Country

ASX acknowledges the Traditional Owners of Country throughout Australia. We pay our respects to Elders past and present.

Artwork by Lee Ann Hall My Country My People



#### **ASX CEO Connect**

#### **Guest Speakers**



nabtrade / Market Update

Gemma Dale Director, SMSF and Investor Behaviour



Objective Corporation Ltd (ASX:OCL)

Tony Walls
Founder & Chief Executive Officer



Southern Cross Gold Consolidated Ltd (ASX:SX2)

Michael Hudson
President & Chief Executive Officer



Summerset Group Holdings Ltd (ASX:SNZ)

Scott Scoullar Chief Executive Officer



Qualitas Real Estate Income Fund (ASX:QRI)

Mark Power Head of Income Credit



Cleanaway Waste Management Ltd (ASX:CWY)

Mark Schubert Chief Executive Officer



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### Today's Agenda

10.00 am		ASX Introduction	lan Irvine	MC
10.05 am		Market Update, nabtrade	Gemma Dale	Director, SMSF & Investor Behaviour
10.20 am	SX2	Southern Cross Gold Consolidated Limited	Michael Hudson	President & Chief Executive Officer
10.40 am	QRI	Qualitas Real Estate Income Fund	Mark Power	Head of Income Credit
11.00 am	OCL	Objective Corporation Limited	Tony Walls	Founder & Chief Executive Officer
11.20 am	SNZ	Summerset Group Holdings Limited	Scott Scoullar	Chief Executive Officer
11.40 am	CWY	Cleanaway Waste Management Limited	Mark Schubert	Chief Executive Officer



Market Update
nabtrade



Gemma Dale

Director, SMSF and Investor Behaviour





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# Agenda





Sector breakdown

- Winners and losers



Key themes to watch



# **ASX Performance**

#### **Price Performance**

YTD 10.54%

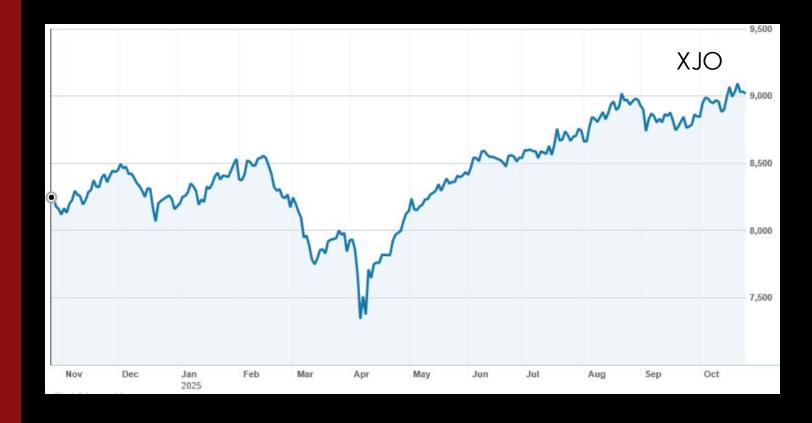
1 Yr 9.90%

5 Yr 46.25%

10 Yr 68.64%

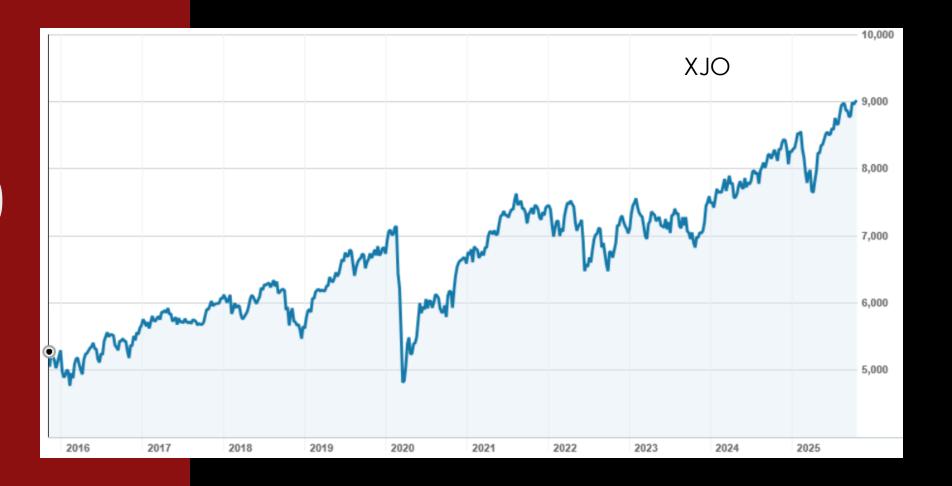
Div yield 4.16%

PE (hist) 20.28x



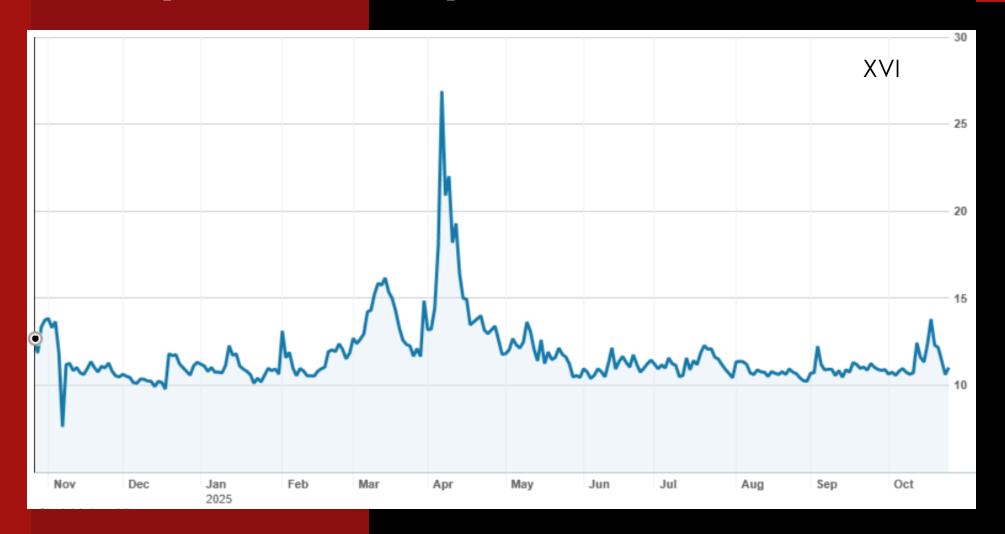


# S&P ASX200 over 10 years



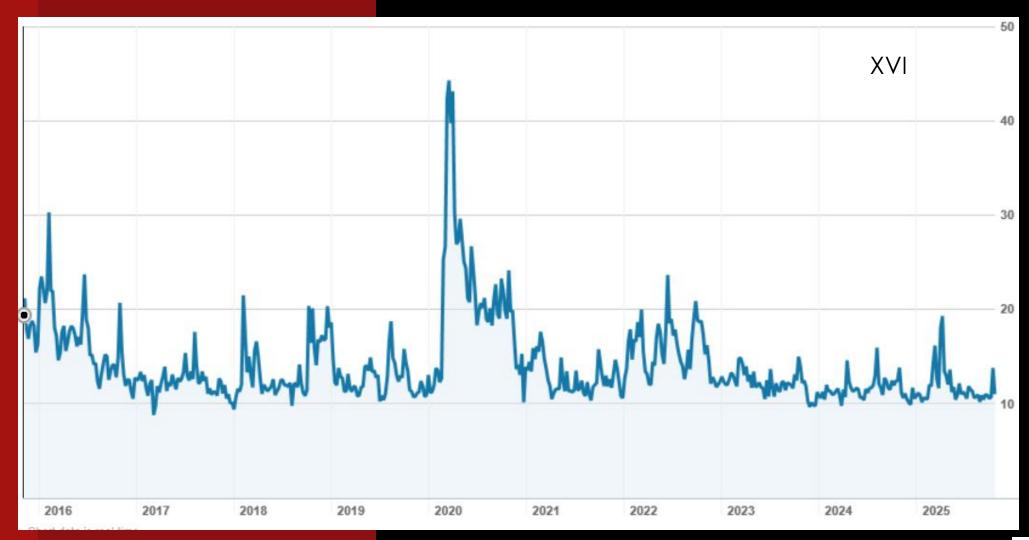


# Volatility is still very low



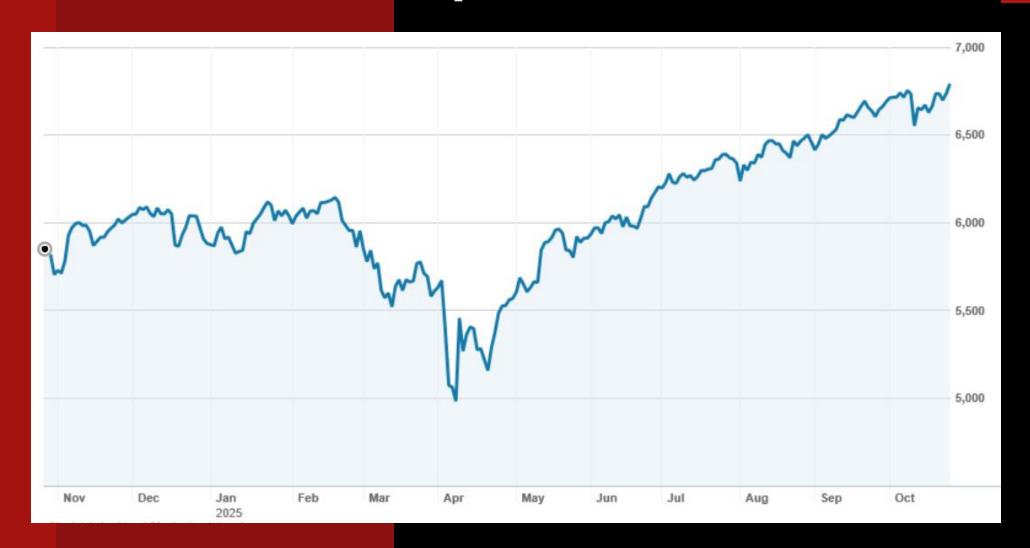


# Volatility over 10 years



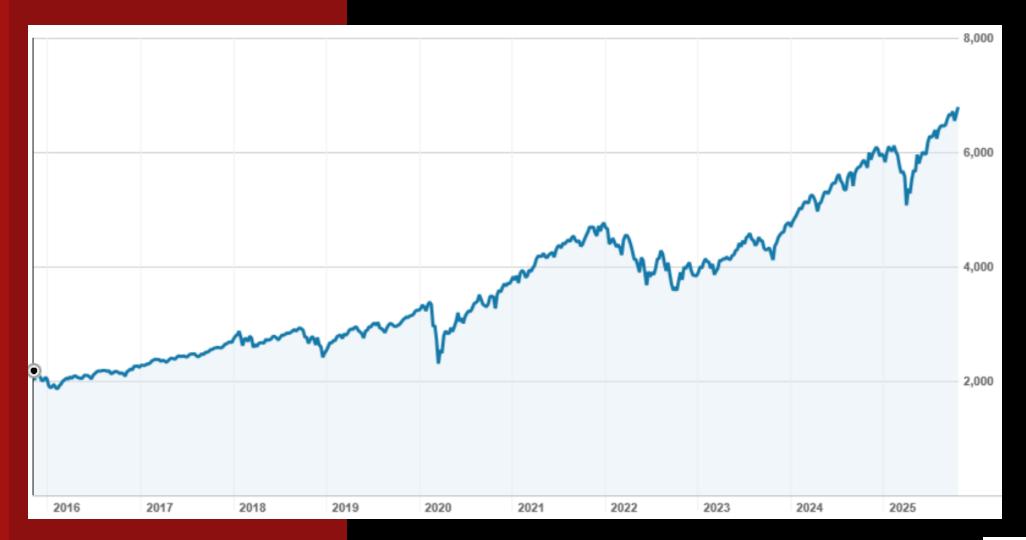


# S&P500 over one year



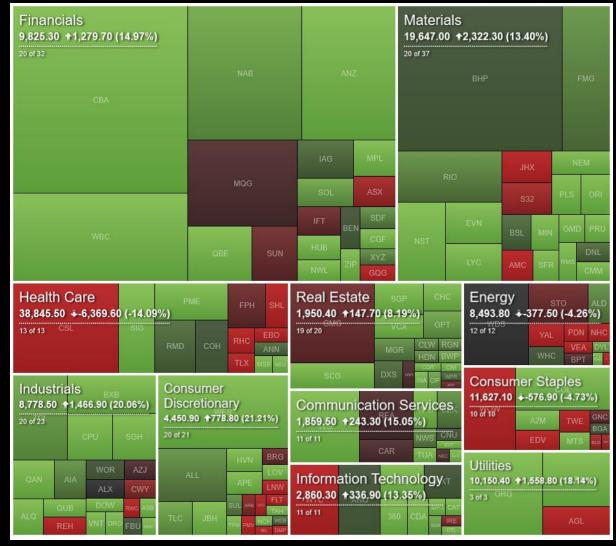


# S&P500 over ten years





# What has been driving the ASX?





# Financials

#### **Price Performance**

YTD 12.80%

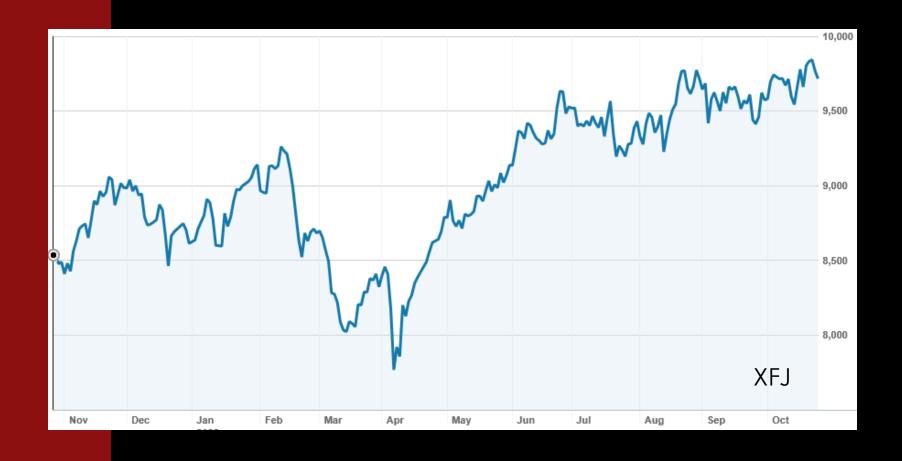
1 Yr 13.94%

5 Yr 97.30%

10 Yr 56.71%

Div yield 4.68%

PE (hist) 20.61x





# Materials

#### **Price Performance**

YTD 21.68%

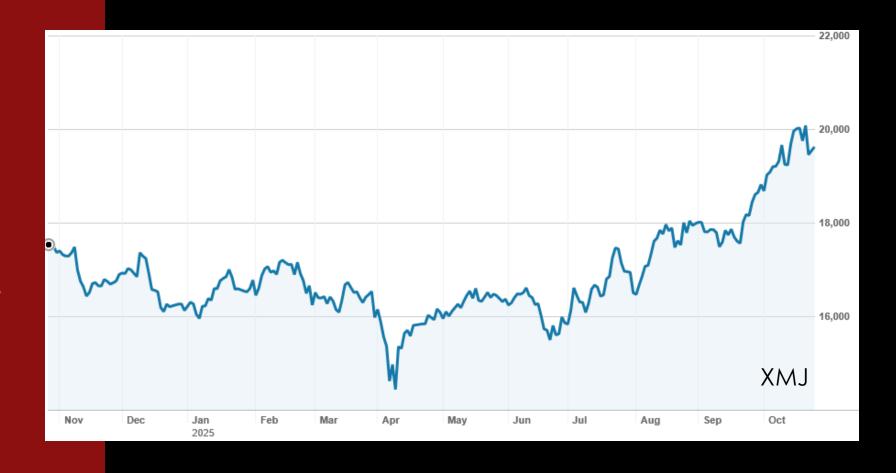
1 Yr 13.30%

5 Yr 39.68%

10 Yr 137.88%

Div yield 4.70%

PE (hist) 17.39x





# Healthcare

#### **Price Performance**

YTD -13.47%

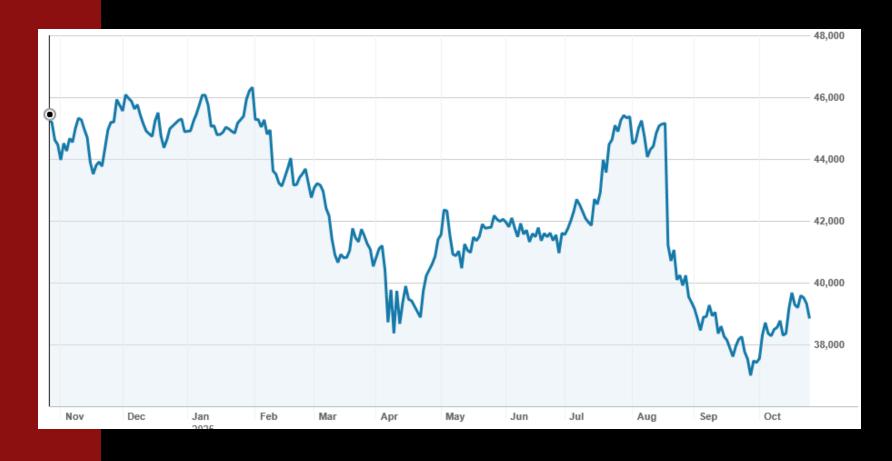
1 Yr -13.64%

5 Yr -11.55%

10 Yr 111.36%

Div yield 1.87%

PE (hist) 30.35x





# Energy

#### **Price Performance**

YTD -1.35%

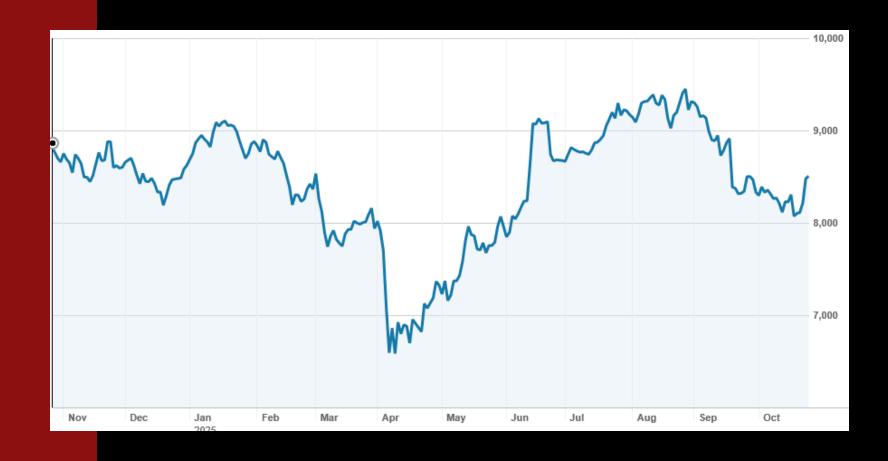
1 Yr -4.08%

5 Yr 25.40%

10 Yr -4.51%

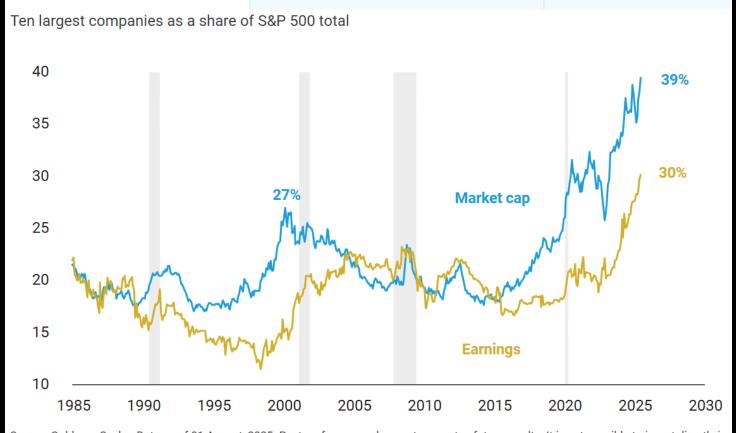
Div yield 8.02%

PE (hist) 5.86x





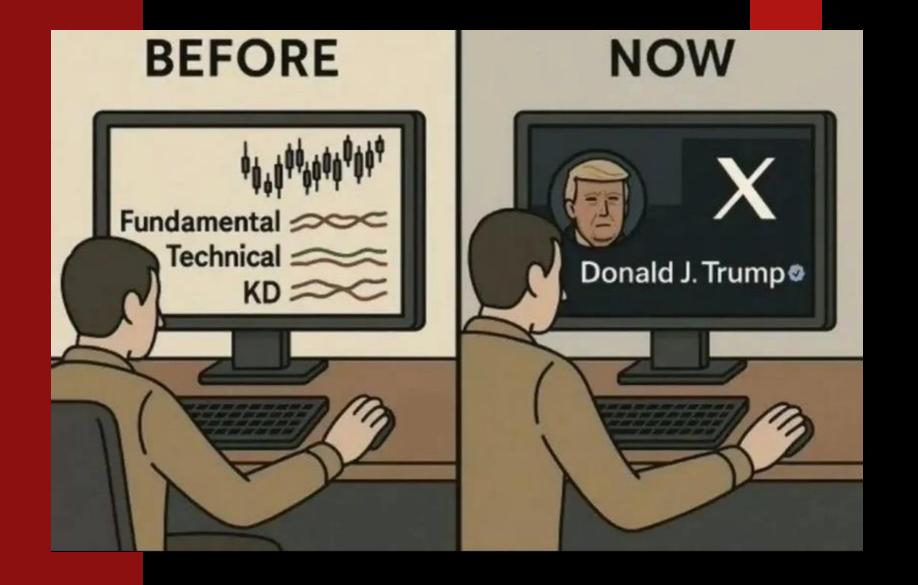
# One thing to watch...



Source: Goldman Sachs. Data as of 31 August, 2025. Past performance does not guarantee future results. It is not possible to invest directly in an index.



But does any of that matter?





# Thank you





# Southern Cross Gold Consolidated Limited

ASX: SX2



Michael Hudson

President & Chief Executive Officer



# **Sunday Creek**

An Expanding and Significant Global Gold Discovery

Michael Hudson Managing Director 28 October 2025





**ASX** 

ASX CEO Connect October 2025



### **Important Information**

**Overview:** This presentation (this "Presentation") dated October 28, 2025, has been prepared by Southern Cross Gold Consolidated Ltd ("SXGC" or the "Company") and is authorized for release by Managing Director, Michael Hudson.

**Accuracy of Information:** Readers are directed to the public disclosure of Southern Cross Gold Consolidated Ltd ("SXGC") available under SXGC's profile on SEDAR+ ("SEDAR+") at <a href="https://www.sedarplus.ca">www.sedarplus.ca</a>. Information contained in this presentation was believed to be accurate at the time it was posted but may be superseded by more recent public disclosure of SXGC. SXGC makes no representations or warranties as to the accuracy, reliability, completeness or timeliness of the information in this presentation.

Forward-Looking Information: Some of the statements contained in this presentation may be forward-looking statements or forward-looking information within the meaning of applicable securities laws (collectively, "forward-looking statements"). Forward-looking statements are typically identified by words such as: believe, expect, anticipate, intend, estimate, postulate and similar expressions, or which by their nature refer to future events. SXGC cautions investors that any forward-looking statements by SXGC are not quarantees of future performance, and that actual results may differ materially from those in forward looking statements as a result of various factors, including, but not limited to, risks and uncertainties associated with exploration and development; uncertainties relating to estimates of mineral resources including uncertainty that mineral resources may never be converted into mineral reserves, capital and other costs varying significantly from estimates, changes in world metal markets, changes in equity markets, that the political environment in which SXGC operates will continue to support the development and operation of mining projects, the threat associated with outbreaks of viruses and infectious diseases may affect SXGC, whether directly or through effects on employee health, workforce productivity and availability (including the ability to transport personnel to where SXGC has operations), travel restrictions, risks related to negative publicity with respect to SXGC or the mining industry in general; planned drill programs and results varying from expectations, delays in obtaining results, equipment failure, unexpected geological conditions, local community relations, dealings with non-governmental organizations, delays in operations due to permit grants, environmental and safety risks, SXGC's ability to identify one or more economic deposits on its properties, to produce minerals from its properties successfully or profitably, to continue its projected growth, to raise the necessary capital or to be fully able to implement its business strategies.

Although the Company believes its expectations are based upon reasonable assumptions and has attempted to identify important factors that could cause actual actions, events or results to differ materially from those described in forward-looking statements, there may be other factors that cause actions, events or results not to be as anticipated, estimated or intended. There can be no assurance that forward-looking information will prove to be accurate, as actual results and future events could differ materially from those anticipated in such information. As such, these risks are not exhaustive; however, they should be considered carefully. If any of these risks or uncertainties materialize, actual results may vary materially from those anticipated in the forward-looking statements found herein. Due to the risks, uncertainties, and assumptions inherent in forward-looking statements, readers should not place undue reliance on forward-looking statements.

Forward-looking statements contained herein are presented for the purpose of assisting investors in understanding the Company's business plans, potential financial performance and condition and may not be appropriate for other purposes.

The forward-looking statements contained herein are made only as of the date hereof. The Company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except to the extent required by applicable law. The Company qualifies all of its forward-looking statements by these cautionary statements.

**Qualified/Competent Person:** Mr. Michael Hudson, President, CEO and Managing Director of SXGC, a Qualified Person as defined by National Instrument 43-101, and Competent Person as defined by JORC, and a Fellow in good standing with the Australasian Institute of Mining and Metallurgy, has reviewed, verified and approved the technical information in this Presentation.

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### **Important Information**

For the purposes of JORC, certain information in this Presentation that relates to exploration results is extracted from the Independent Geologist's Report dated December 11, 2024, which was issued with the consent of the Competent Person, Mr. Steven Tambanis. The Technical Report is included the Company's prospectus dated December 11, 2024, which was lodge with the Australian Securities and Investments Commission (ASIC) on December 11, 2024, for the purpose of compliance with ASX Listing Rules, as part of the Company's application for admission to the Official List. The Technical Report is available for download at www2.asx.com.au under code "SX2". The Company confirms that it is not aware of any new information or data that materially affects the information related to exploration results included in the prospectus. The Company confirms that the form and context of the Competent Persons' findings in relation to the report have not been materially modified from the prospectus filing.

For the purposes of NI 43-101, certain information in this Presentation that relates to exploration results is extracted from the independent technical report titled NI 43-101 Technical Report, Sunday Creek Gold-Antimony Project, Victoria, Australia" and dated August 10, 2025 (the "Technical Report") prepared for the Company by Mark Saxon, a quailed person under NI 43-101. The Technical Report is available for download under the Company's profile on <a href="https://www.sedarplus.ca">www.sedarplus.ca</a> and on the Company's website at <a href="https://www.southerncrossgold.com">www.sedarplus.ca</a> and on the Company's website at <a href="https://www.southerncrossgold.com">www.southerncrossgold.com</a>

Information in this Presentation relates to the Exploration Target for the Sunday Creek Project is based on information compiled by Mr Kenneth Bush and Mr Michael Hudson. Mr Bush is a Member of Australian Institute of Geoscientists and Mr Hudson is a Fellow of The Australasian Institute of Mining and Metallurgy. Mr Bush and Mr Hudson each have sufficient experience relevant to the style of mineralization and type of deposit under consideration, and to the activities undertaken, to qualify as a Competent Person as defined in the 2012 Edition of the Joint Ore Reserves Committee (JORC) Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves. Mr Bush is Exploration Manager and Mr Hudson is Managing Director of Southern Cross Gold Limited and both consent to the inclusion in the report of the matters based on their information in the form and context in which it appears. For further exploration target information see historic SXG News Release Dated 23/01/24: <a href="https://www.southerncrossgold.com/investor/historical-announcements-asx-sxg">https://www.southerncrossgold.com/investor/historical-announcements-asx-sxg</a>. The Company confirms that it is not aware of any new information or data that materially affects the information included in the original document/announcement and the Company confirms that the form and context in which the Competent Person's findings are presented have not materially modified from the original market announcement.

Certain information in this Presentation also relates to prior exploration results reported by Southern Cross Gold Ltd, are extracted from the following announcements, which are available to view on <a href="https://www.southerncrossgold.com">www.southerncrossgold.com</a> under historical announcements:

4 October, 2022 <u>SDDSC046</u>, 20 October, 2022 <u>SDDSC049</u>, 5 September, 2023 <u>SDDSC077B</u>, 12 October, 2023 <u>SDDSC092</u>, 5 March, 2024 <u>SDDSC107</u>, 27 May, 2024 <u>SDDSC117</u>, 13 June, 2024 <u>SDDSC118</u>, 28 October, 2024 <u>SDDSC137W2</u>, 10 December, 2024 <u>SDDSC145</u>, 18 December, 2024 <u>SDDSC129 & 144</u>

#### Au Equivalent Calculation

SXGC considers that both gold and antimony that are included in the gold equivalent calculation ("AuEq") have reasonable potential to be recovered and sold at Sunday Creek, given current geochemical understanding, historic production statistics and geologically analogous mining operations. Historically, ore from Sunday Creek was treated onsite or shipped to the Costerfield mine, located 54 km to the northwest of the project, for processing during WW1. The Costerfield mine corridor, now owned by Mandalay Resources Ltd contains two million ounces of equivalent gold (Mandalay Q3 2021 Results), and in 2020 was the sixth highest-grade global underground mine and a top 5 global producer of antimony. SXGC considers that it is appropriate to adopt the same gold equivalent variables as Mandalay Resources Ltd in its 2024 End of Year Mineral Reserves and Resources Press Release, dated February 20, 2025. The gold equivalence formula used by Mandalay Resources was calculated using Costerfield's 2024 production costs, using a gold price of US\$2,500 per ounce, an antimony price of US\$19,000 per tonne and 2024 total year metal recoveries of 91% for gold and 92% for antimony, and is as follows:  $AuEq = Au (g/t) + 2.39 \times Sb$  (%)

Based on the latest Costerfield calculation and given the similar geological styles and historic toll treatment of Sunday Creek mineralization at Costerfield, SXGC considers that a  $AuEq = Au (g/t) + 2.39 \times Sb$  (%) is appropriate to use for the initial exploration targeting of gold-antimony mineralization at Sunday Creek.



# Simple Business Model Creating the Highest Margin Gold Business Globally



#### Rare Global Discovery

- 1 Grade
- 2 Scale
- 3 Strategic



#### **Global Best Hit Rate**

70 in 98 km > 100g/t AuEq \* m



Major western antimony project



#### **Building Quickly**

200 km program Pathway to Production





#### Funded with permits

**A\$150m** cash

3,440 acres (1,392 ha) freehold

**100% owned projects**, no royalties



#### **Numbers that Matter**

#### **CAPITALIZATION SUMMARY**

Share Price (TSX:SXGC, ASX:SX2 - Oct 24, 2025)	C\$8.09/A\$8.57
Shares Issued	221.6M
Fully Diluted	238.0M
Basic Market Capitalization	C\$2.1B
Cash	A\$150M

#### **MAJOR SHAREHOLDER SUMMARY**

TOTAL	100.0%
Other	42.1%
Board and Management	3.0% (8.6% FD)
Institutions (Franklin Templeton, State Street, Konwave, Cbus, IFM, ADIA, Ruffer, Merk, BlackRock Index, Paradice, AIMS, Sprott AM, Pendal, CQS, Schroders, Mackenzie, Incrementum, Firetrail, US Global, Earth Resource, Serafin, Kaplan, Wincrest, CalSTRS)	23.7%
UHNW (Darren Morcombe, Pierre Lassonde, Kiril Sokoloff ++)	31.2%

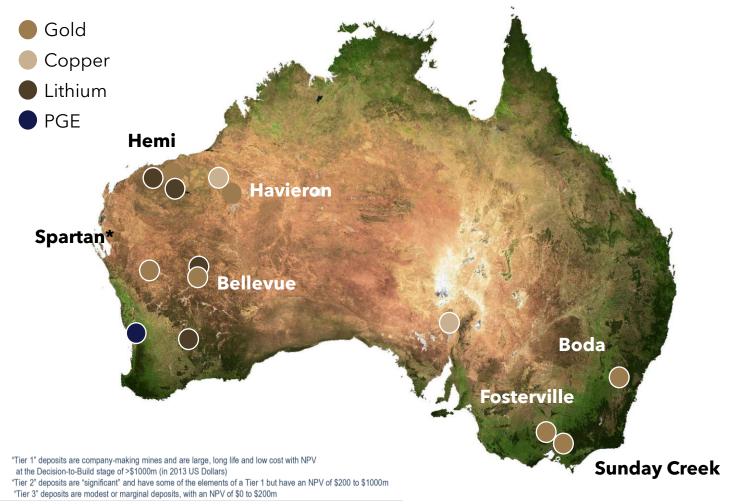
#### **SHARE PRICE PERFORMANCE - 1 YEAR & COVERAGE**





Management and shareholders focussed on per share metrics

### Reality: Last Decade Key Discoveries in Australia





**Sunday Creek is rare** and ranked as such in industry



One of few global Tier 1 independently owned, high grade, multi-million greenfield global project that is **growing quickly** 

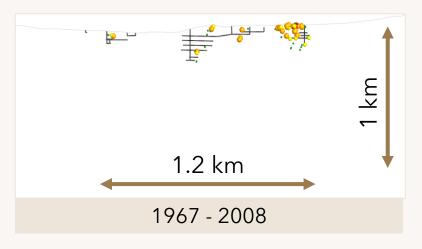


Global **investors are seeking consolidatio**n and are supportive of growth via high-quality acquisitions.

https://minexconsulting.com/wp-content/uploads/2024/06/MinEx-AIG-Presentation-June-2024.pdf

<sup>\*</sup> Spartan precedes 2023 list

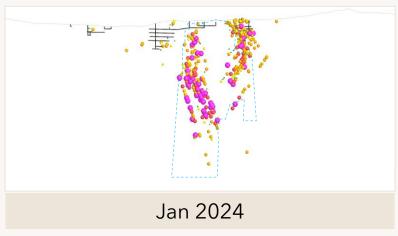
### Drill Bit Momentum, Deeper, Higher Grade, More Frequent

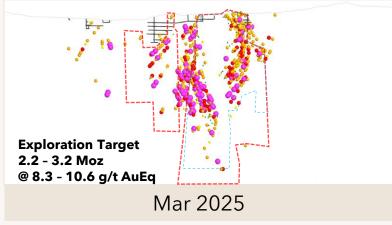












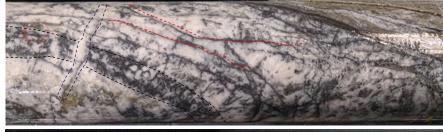
### **Changes with Depth at Sunday Creek**

#### **Dominant brittle features**

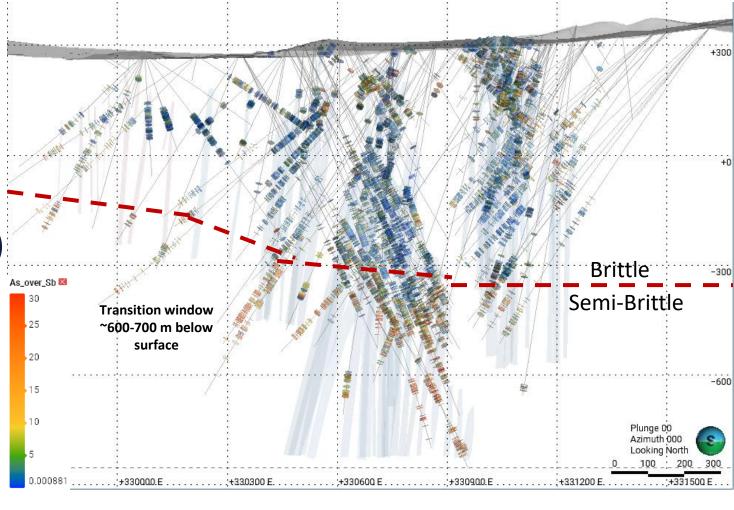


Quartz-carbonate-stibnite extension veins in altered dyke

#### Decreasing Antimony Fibrous Sulphosalts Shear veins



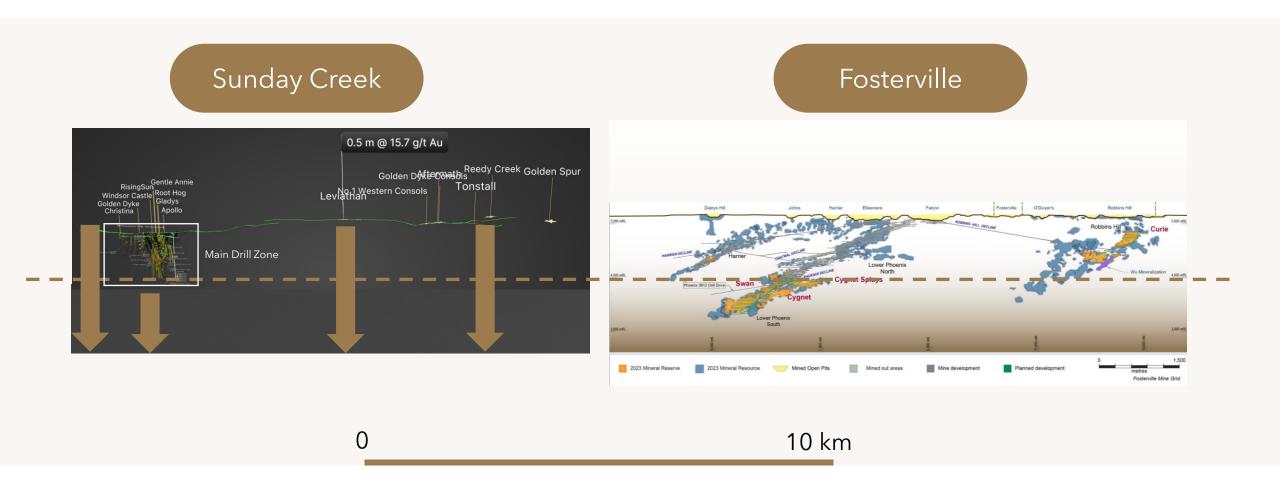






### **Exploration Optionality**

#### Depth Extension is Likely, Could Double. 90% of Trend Remains to be tested





### **Timeline and Strategy/Milestones - Fully Funded**



### DRILLING PROGRAM LAUNCH

200 km of drilling operations to establish significant inferred resource.

Q3 2025 - Q1 2027

C\$53M Budget

**200km**Total Drilling



### DECLINE DEVELOPMENT

1.0 km decline construction to accelerate drill out and mineralization access.

Q1 2026 - Q3 2026

C\$27M Budget

1km

Decline Length



### REGIONAL EXPLORATION

Comprehensive 2-year regional exploration drill programs including G&A costs.

Q3 2025 - Q4 2027

C\$59M Budget

C\$143M

Total Investment



### ECONOMIC ASSESSMENT

Preliminary Economic Assessment following resource establishment. Financial modeling and feasibility analysis.

Q2 2027

**C\$4M Budget** 

Years Duration

# **Economic Renaissance The Data Shows Over Last 6 months Victoria is #1**

Four major Victorian mines permitted since Dec 2024



- Critical Minerals Priority Development Zones
- "Victoria is open for business that's why we're unlocking industrial land, streamlining investment pathways, slashing red tape and backing new and existing industries," concluded Premier Jacinta Allan.
- Environmental effects statement (EES) cut assessment review to a maximum of 18 months.

# Victoria green lights two mineral sands projects



### Fosterville gets the green tick



# Donald project gains final regulatory approval

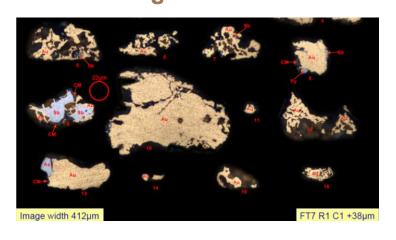




#### Metallurgy

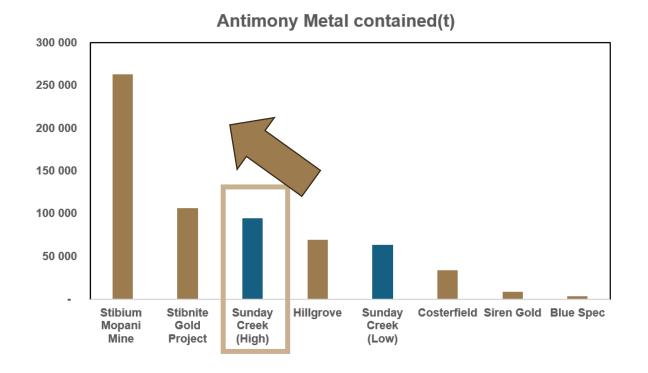
#### Non-refractory, simple gravity-flotation flow sheet

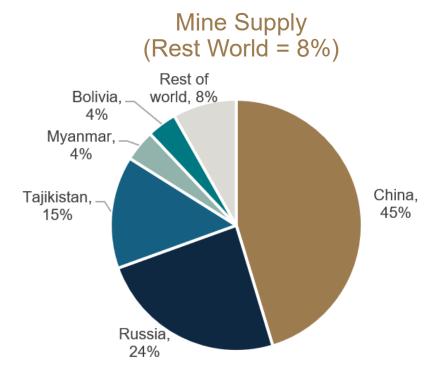
#### **Metallurgical Test Work**



- Non-refractory native gold (82% 84%).
- Overall gold recovery of 92.3% to 95.6% across three product streams:
  - 1. Gravity gold concentrate (37.3 51.4% recovered gold).
  - 2. Antimony-gold concentrate (28.8 36.5% recovered gold): Antimony grades 48.2 53.1%, gold grades up to 93.2 g/t and arsenic grades 0.1% to 0.2% (well below 0.6% thresholds). Antimony recovery 83.2% to 92.7%.
  - 3. Sulphide concentrate (15.5-18.0% recovered gold)

#### **Antimony – Defence Strategic, US and Europe Need**





- China holds ~1/3 of global antimony reserves and ~50% of world supply
- China restricted exports in September 2024 (97% drop in exports)
- Prices have spiked 4-5x since supply restrictions

- Sunday Creek is 3rd largest in the Western World and increasing
- US defense stockpile: only 1,100 tons vs. 23,000 tons of industrial consumption (2023)
- Major national security implications

#### **Progress**

- Rare Global Asset
- Highest hit rate globally, few high-grade global deposits, Tier 1 location, growing
- Large (and growing) Western Sb Deposit (defence critical)
- Large exploration upside, only 10% of trend tested
- Government Open For Business
- Seasoned team focussed on value creation per share, supportive shareholders to underpin value creation lifecycle

#### **Contact Us**



info@southerncrossgold.com



www.southerncrossgold.com



#### **Corporate Secretary**

Mariana Bermudez <u>mbermudez@chasemgt.com</u> +1 604 685 9316

#### **Corporate Development**

Nicholas Mead nm@southerncrossgold.com

+61 415 153 122

Registered Office

1305 1090 West Georgia St Vancouver V6E3V7 BC Canada

#### **Subsidiary Office**

Level 21 459 Collins St Melbourne 3000 Victoria Australia





#### Qualitas Real Estate Income Fund

ASX: QRI

### **QUALITAS**

Mark Power

Head of Income Credit



#### **QUALITAS**

#### Qualitas Real Estate Income Fund

ASX: QRI October 2025



#### QRI overview

#### **QUALITAS**

Deliver income to investors through a portfolio of predominantly senior real estate loans across Australia and New Zealand

#### **KEY OBJECTIVES**

#### **Monthly distribution**

Monthly risk adjusted returns while providing daily ASX liquidity for a traditionally illiquid asset class

#### **Capital preservation**

Net asset value per unit maintained at \$1.60 or above since inception in 2018, defensive exposure to the resilient residential sector through private credit

#### Portfolio diversification

Short term commercial real estate (CRE) loan portfolio diversified by investment type, loan type, geography, property sector and borrower

7.68%
Last 12-month rolling distribution<sup>1</sup>

\$0.008587/unit

Current month distribution<sup>1</sup>

\$987m/\$975m

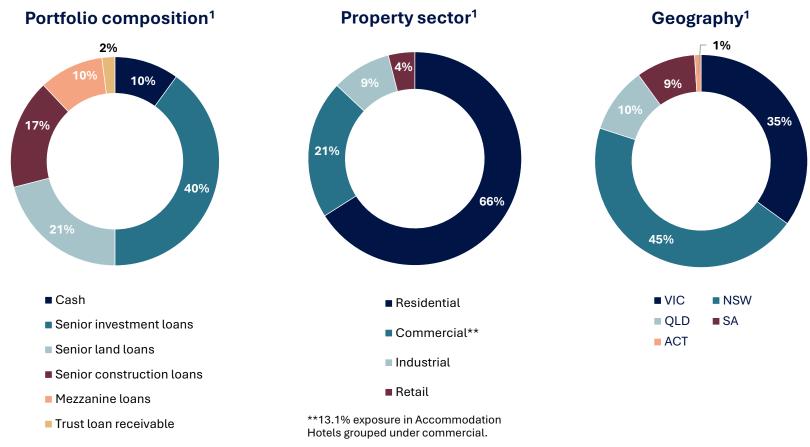
Market cap/Trust NAV<sup>1</sup>

\$1.62/\$1.6003

Unit price/Unit NAV1

#### Investment quality remains our priority

#### High performing portfolio with no workouts or interest in arrears and no impairments since inception<sup>1</sup>



<sup>1.</sup> Data presented as at 30 September 2025. Represents total loans in the portfolio on a look through basis, via investments in direct loans and Qualitas wholesale funds. The classifications of underlying sector exposure are determined by QAL (QRI's manager). Figures stated are subject to rounding. 2. Senior Loans includes first ranking loans (77%), and Senior Subordinated loans (12%). Senior Subordinated Loans are subordinated in repayment priority to the senior note holders under a common first ranking debt facility but rank ahead of any mezzanine facility. 3. Excludes Trust loan receivable and cash. 4. Represents total LVR of loans in the portfolio, via investments in direct loans and Qualitas wholesale funds.

#### **QUALITAS**

53

Loans in portfolio<sup>1</sup>

89%

Senior loans in portfolio<sup>2,3</sup>

1.17 year

Weighted average loan maturity<sup>1</sup>

68%

Weighted average LVR<sup>4</sup>

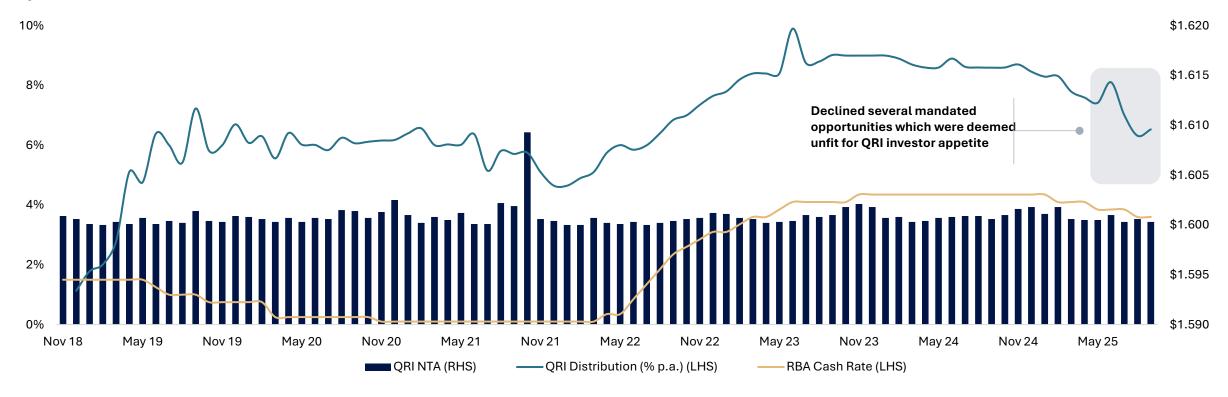
79%

of portfolio underlying real estate securities valued within the last 12 months

### Monthly risk-adjusted returns with capital preservation characteristics

#### **QUALITAS**

#### QRI Annualised distributions<sup>1</sup>



Two primary risks to the Trust's performance are a loss of loan principal and a loss of loan income. The loss of loan principal is the risk that a borrower cannot repay the loan and the security property value declines and is insufficient to meet the full repayment of the loan. The loss of loan income is the risk that cash flow from property or other borrower sources will be insufficient to pay loan interest and fees that are due to the lender.<sup>2</sup>

**QRI** highlights

#### **QUALITAS**

#### One of the pioneers of listed MREITs in Australia, broadening the access of CRE private credit to all investors

FY25 distribution returns of 8.20%<sup>1</sup> Managed by an ASX-listed alternative asset while providing daily liquidity on the manager with 17 years' of experience and experienced management team ASX to a traditionally illiquid asset class 7-year track record as a listed entity<sup>1</sup> Short term loans enable agility in portfolio management (1.17 years weighted average loan maturity<sup>2,3</sup>) Extensive due diligence process Asset backed portfolio, with 89% in senior loans<sup>2,4</sup>, weighted average LVR and ongoing risk management with of 68%<sup>2</sup> and no external leverage each loan reviewed every six weeks Invests alongside Qualitas institutional QRI is the only MREIT in ASX300 and ASX300 A-REIT Indices, offering a diverse investor mandates in large investments with base and greater trading liquidity<sup>3</sup> high quality borrowers

#### Private credit regulatory review

#### QUALITAS

#### Qualitas upholds a strong governance framework but also recognises the importance of continual improvement

#### ASIC FOCUS AREAS<sup>1</sup>

#### **QRI CURRENT POSITION**

Conflicts management and governance

- No related party loans between QRI and Qualitas, other than:
  - Disclosed manager loan used solely for capital raising costs, capped at 3.5%, will not be drawn down to finance costs associated with the Offer
  - Warehouse facility provided by Qualitas to QRI aims to maximise invested capital and investor returns with terms outlined in the ASX announcement and no line fees charged by Qualitas on unutilised limit, different to external leverage
- QRI does not undertake equity transactions or hold any ownership interest in Qualitas
- QRI is managed by an independent external Responsible Entity
- As an institutional fund manager, Qualitas has a strong governance and policy framework

Remuneration and fees

- · Qualitas does not charge borrowers any additional fees, brokerage, or administrative costs for QRI
- · No salary recharges or overhead costs are allocated to QRI
- No interest margin earned apart from disclosed fees
- QRI's fee structure is transparent:
  - 1.5% Base Management Fee on NAV
  - 33%-50% share of arrangement fees received by QRI, in line with our institutional mandates
  - Performance fee 20.5% of the monthly net income that is above a return hurdle of 8% over the 3-year performance calculation period
- · Same fees on AUM and NAV given no external leverage used
- All properties securing QRI loans are independently valued by third-party valuers
- Qualitas does not conduct in-house valuations but may dispute a valuer's opinion typically when a lower valuation is appropriate based on internal teams' views
- Loan and portfolio reviews are conducted regularly and approved by an independent internal risk team, separate from the deal and origination teams
- In the absence of industry-wide reporting standards, ASIC's private credit paper<sup>1</sup> provides an opportunity for QRI to ensure the fund aligns with best-practice reporting
- Qualitas will adopt additional reporting metrics outlined by ASIC<sup>1</sup> to strengthen transparency and further differentiate QRI

Valuations

Reporting

#### Strong deployment in income credit strategy



Total pipeline of \$1.5bn investment opportunities in income credit strategy with \$700m being investment committee approved or closed since the start of the financial year and \$840m mandated<sup>1</sup>. QRI warehouse facility of \$50m is expected to be fully drawn by 30 October 2025

#### MANDATED / IC APPROVED INVESTMENTS

Residential / Commercial	
Facility	Investment loan
Investment amount	\$48m
Sponsor details	Ultra high net worth investor, household name in Australia with deep experience in development
Tenor	24 months
Location	Inner Sydney
LVR and security	75% / first mortgage over property and standard supporting securities including personal recourse
Collateral	A childcare centre with mixed-used retail and residential assets

Residential	
Facility	Residual stock loan
Investment amount	\$21m
Sponsor details	Experienced developer and repeat sponsor
Tenor	15 months
Location	Port Melbourne
LVR and security	70% / first mortgage over property and standard supporting securities including personal recourse
Collateral	22 townhouses soon to be completed and Qualitas financed construction phase

Residential / Commercial	
Facility	Investment loan
Investment amount	\$110m
Sponsor details	Experienced investment group with interest in property and hospitality
Tenor	36 months
Location	Gold Coast
LVR and security	50% / first mortgage over property and standard supporting securities including personal recourse
Collateral	One luxury hotel and 170 service apartments, two penthouses and 390 sqm of retail



### Thank you

P: +61 3 9612 3939

E: qri@qualitas.com.au

#### Melbourne

Level 41, 101 Collins Street Melbourne VIC 3000

#### Sydney

Level 5, 1 Bligh Street Sydney NSW 2000

#### Brisbane

Level 54, 111 Eagle Street Brisbane QLD 4000

qualitas.com.au



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Objective Corporation Limited

ASX: OCL

### **Objective**

Tony Walls

Founder & Chief Executive Officer





# Objective

# Objective (ASX:OCL)

ASX Connect – 28 October 2025

### OBJECTIVE.COM

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# Outstanding GovTech driving stronger communities and nations



# About Objective

### Transformative public sector software

Our software enables governments and regulators to make faster, smarter, and more accountable decisions — building public trust in every action they take.

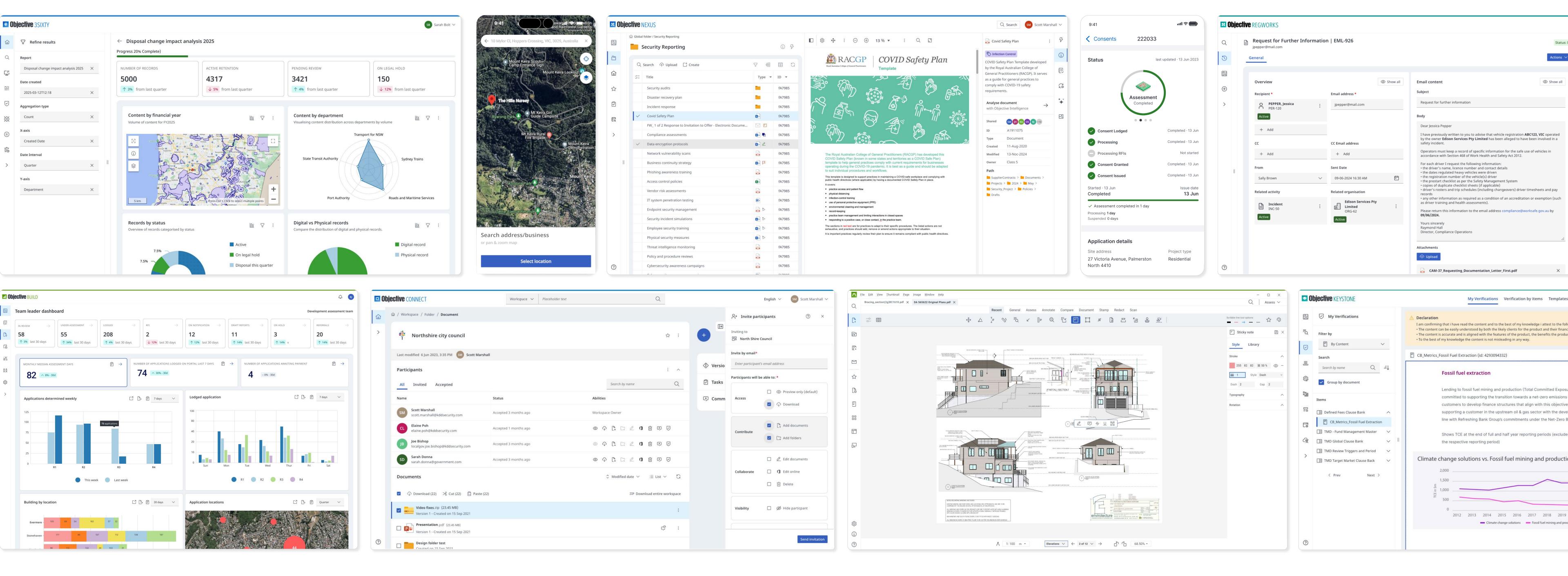


build outstanding software to solve complex challenges. are domain experts that delight our customers. are leaders in the markets we target. deliver profitable growth.



### GovTech software

Driving digital government with a suite of integrated solutions, that enables them to deliver better outcomes to their communities.





# Making a difference in the community

Information Intelligence

### Accountability that builds trust in government

Empowering a digital government to develop policies with impact, accelerate processes and deliver innovative services.







Planning & Building

### Creating tomorrow's communities, today

Encouraging responsible development through efficient and effective assessment with engaged communities.







Regulatory Solutions

### Protecting what matters

Enabling best-practice regulation for fair, safe and sustainable community outcomes.









# Our global presence aligns with our customers



450 EMPLOYEES GLOBALLY

DEVELOPMENT LABS

14 LOCATIONS 2000+
ORGANISATIONS
WORLD-WIDE

604 COUNTRIES



# 2000+ customer relationships

20+ **YEARS** 

A SELECTION













Government of South Australia





















































































state trustees









**Australian Government** 

**Veterinary Medicines Authority** 

**Australian Pesticides and** 









Council

Comhairle na Gaidhealtachd















Port of Melbourne



WHAKATĀNE
District Council
Kia Whakatāne au i ahau

Far North District Council









1 Ipswich





COMMONWEALTH OMBUDSMAN



Metropolitan Redevelopment Authority





















REAMVIZ



















Colonial

First State



# Objective Flywheel of Innovation





# Objective Intelligence

Trust is paramount - Objective is uniquely positioned to deliver Al within public sector information security environments.

Objective Intelligence leverages proprietary and open-source Al models to deliver a wide range of privacy-compliant public sector Al solutions.



- Objective BUILD
- Objective REGWORKS
- **Objective NEXUS**
- Objective 35IXTY
- Objective CONNECT



- Objective BUILD
- Objective KEYSTONE
- The state of the s
- **Objective** NEXUS
- Objective 3SIXTY
- **Objective** CONNECT



- Objective BUILD
- Objective TRAPEZE
- **Objective REGWORKS**



- Objective BUILD
- Objective KEYSTONE
- Objective REGWORKS
- **Objective NEXUS**
- Objective 3SIXTY
- Objective CONNECT

**Objective Intelligence** 



**GENERATIVE AI** 



# FY2025 Financial Highlights

**REVENUE** 

\$124m +5% vs FY2024 ANNUALISED
RECURRING REVENUE

\$120m + 15% vs FY2024 **ADJUSTED EBITDA** 

\$46m +5% vs FY2024 NET PROFIT AFTER TAX

\$35m + 13% vs FY2024

RESEARCH + DEVELOPMENT

\$31m 30% of SOFTWARE REVENUE OPERATING CASH FLOW

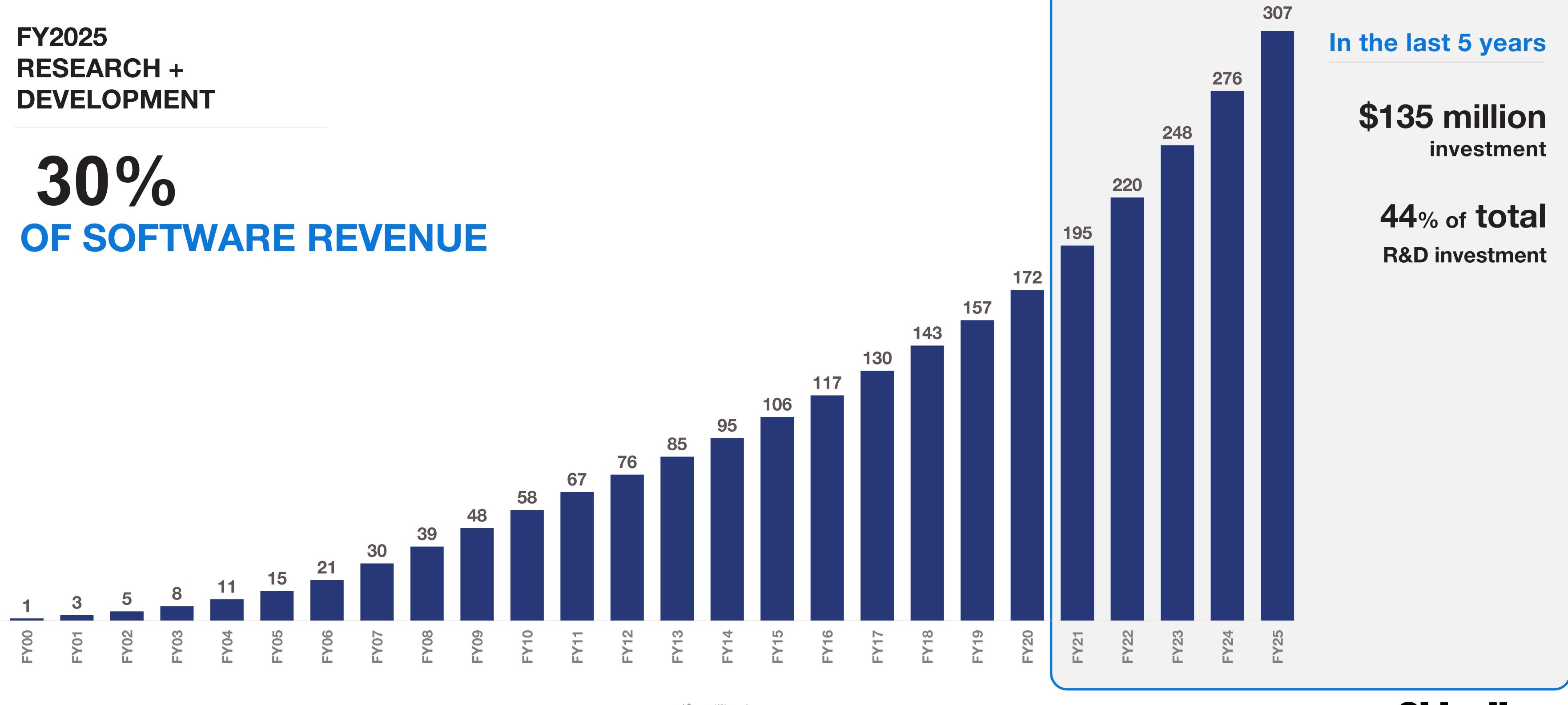
\$46m 100% of ADJUSTED EBITDA **CASH** 

\$99m +3% vs FY2024 DIVIDEND

22CpS
UNFRANKED

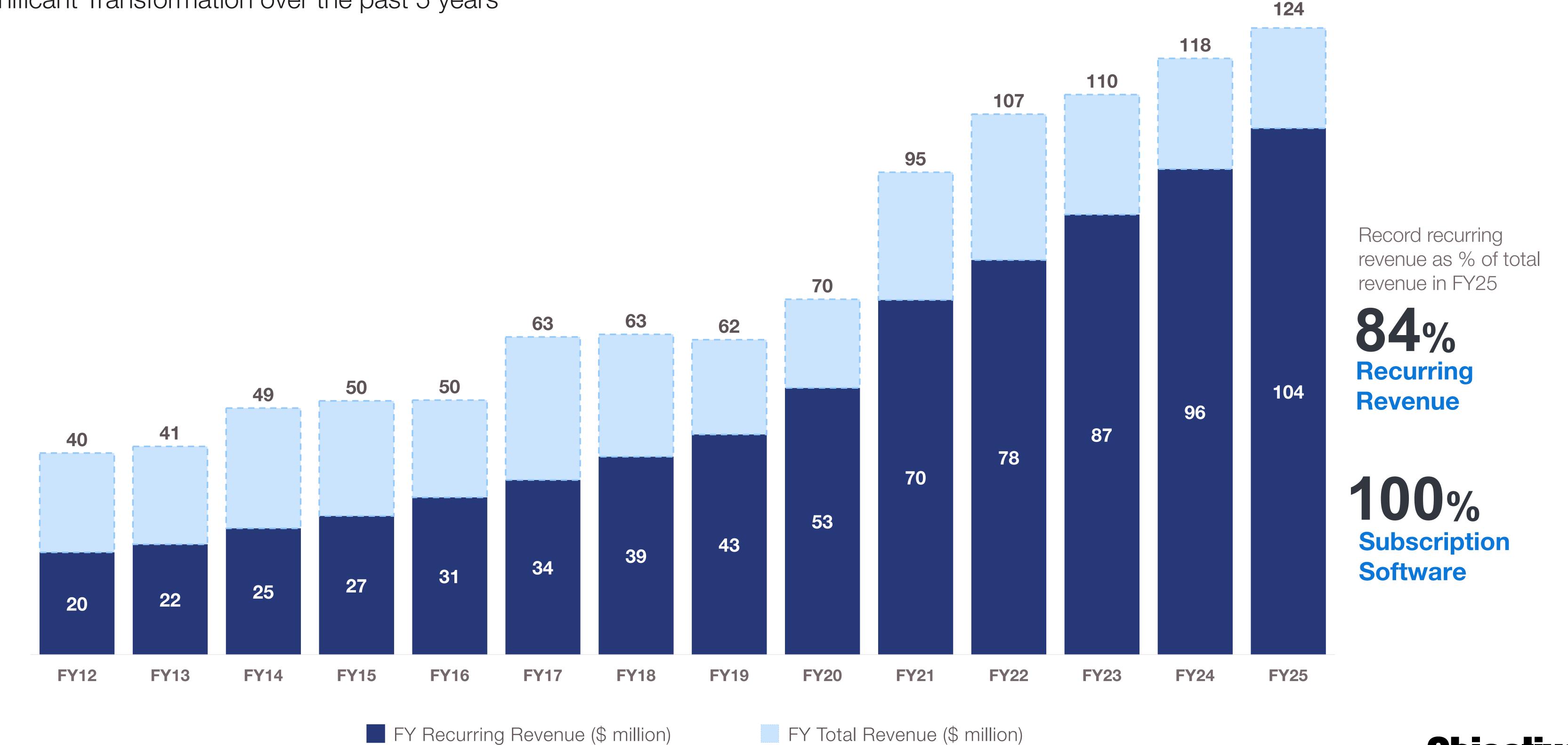


# Consistent + significant innovation investment



# Transition to subscription revenue

Significant Transformation over the past 5 years



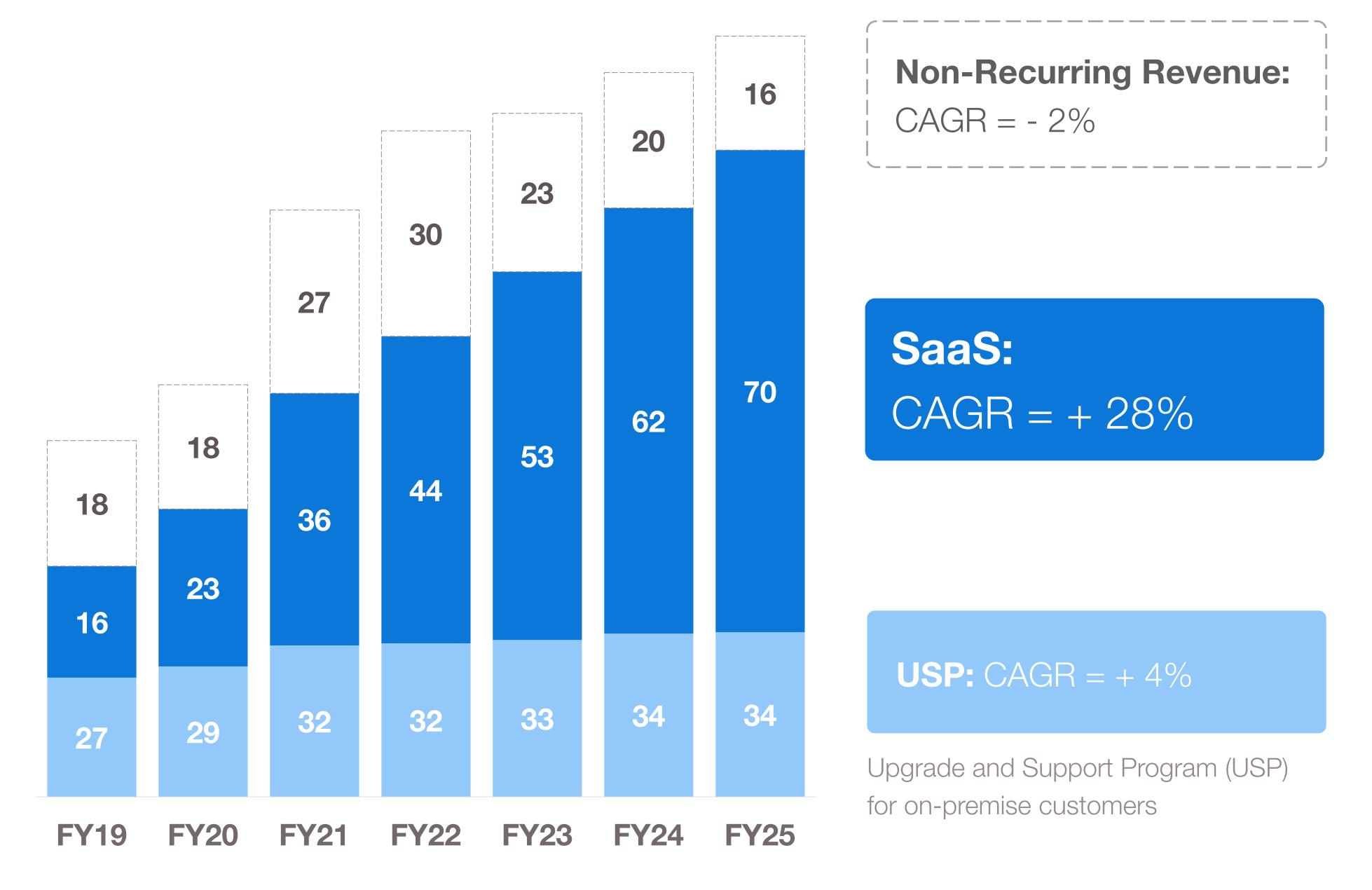


# SaaS revenue drives growth

Strong ARR growth over 5 years...

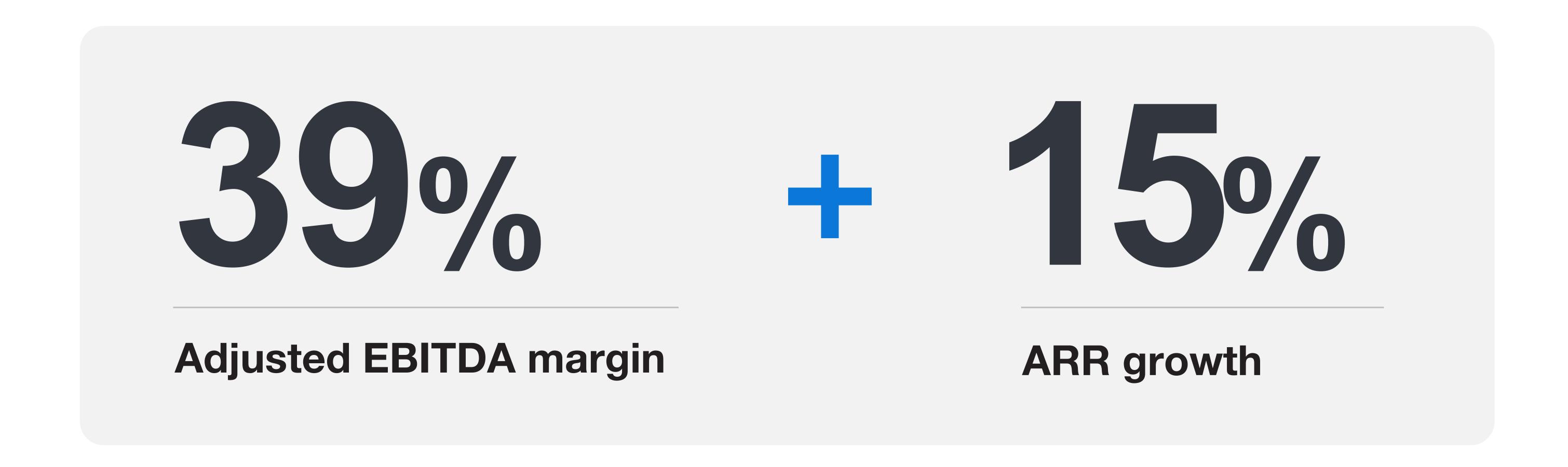
### **17% CAGR** (FY19-FY25) 120 105 85 74 57 47 **FY22 FY23 FY24 FY25 FY19 FY20 FY21**

### ...driving SaaS growth





# Profitable growth, in line with our strategic plan





### FY2026 Objective Strategic Plan

Outstanding GovTech driving stronger communities and nations Mission Unparalleled Domain Expertise #1 in Our Markets - New Business **Ambition Profitable Growth Energy** Target ARR growth of 15% BUILD **ACHIEVE BE READY DELIGHT** Strategic **PRODUCTS Pillars** Invest our time and effort to Hire, retain, and invest in our Work efficiently and cross-Deliver great customer Prepare for scale through functionally to win new experiences through deep organic growth or M&A by great people. foster and nurture an defining and implementing the domain knowledge and customers and expand across environment of constant Objective playbook across our innovation. our base. customer success business. frameworks. **GREAT PEOPLE ENTREPRENEURIAL Enduring Values INTEGRITY EXPERTISE TENACITY RESULTS MATTER GREAT TEAMS SPIRIT** 



### FY2026 Outlook



### **GROW ARR**

Target 15% ARR growth.

### **SCALE PROFITABLY**

Balance investment to achieve ARR growth target with increased profitability.

### **R&D INVESTMENT**

Expand use cases for Objective Intelligence across the product portfolio.

### ORGANIC OPPORTUNITIES

Execute organic growth projects across LOB, with growth accelerated by M&A opportunities.





# Objective

OBJECTIVE.COM

#### Summerset Group Holdings Limited

ASX: SNZ



Scott Scoullar

Chief Executive Officer







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## Welcome

## Agenda

- 1. Summerset today
- 2. Value creation
- 3. Track record
- 4. NTA growth
- 5. Trading update
- 6. Outlook
- 7. Summary

3

## **Summerset today**

#### About Summerset

#### Who we are

- Builds, owns and operates integrated retirement villages
- We are the fastest growing and second largest retirement village operator in New Zealand
- Our existing portfolio has 6,900+ retirement units and 1,300+ care units, including 55 units in Australia
- A focus on **broad acre** development
- · Market leaders in Sustainability
- NZX and ASX listed multinational

## Strong balance sheet and investment capacity

- **Total assets** \$8.7b, up 18%
- The business has no core debt, with development assets exceeding net debt by \$320m
- Disciplined capital allocation and ability to deliver sustainable growth for shareholders
- Land bank of over 7,100 units supports doubling of NTA over next 10 years

## Growing recurring earnings

- Record annual underlying profit of \$206.4m\*, up 8% on FY23
- Record annual operating cash flows of \$443.2m\*, up 11% on FY23
- Record **new sale settlements** of 767\*\* units, 27% up on pcp
- Embedded value within portfolio of \$1.8b, up 7% on 1H24

#### Why we are confident

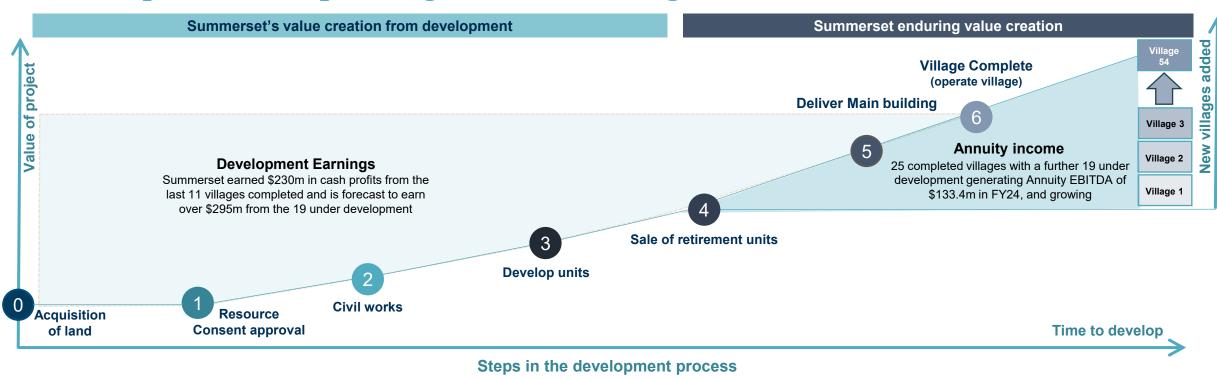
- High demand: 19%\*\* settlement growth over past 12 months, 111% growth over five years
- Favourable demographics: Growing market supported by favourable demographics
- Competition: High barriers to entry
- Land bank: Land bank already supports a decade of sustained growth
- Proven track record: NTA growth of 8x over the past ten years
- Customer satisfaction: Excellent resident satisfaction score of 97%

<sup>\*</sup> Underlying profit and operating cash flows relate to the most recent financial year ended 31 December 2024

<sup>\*\* 12</sup> month rolling settlements for the period ended 30 September 2025

## The path to value creation

## Land acquisition to operating retirement villages and care centres











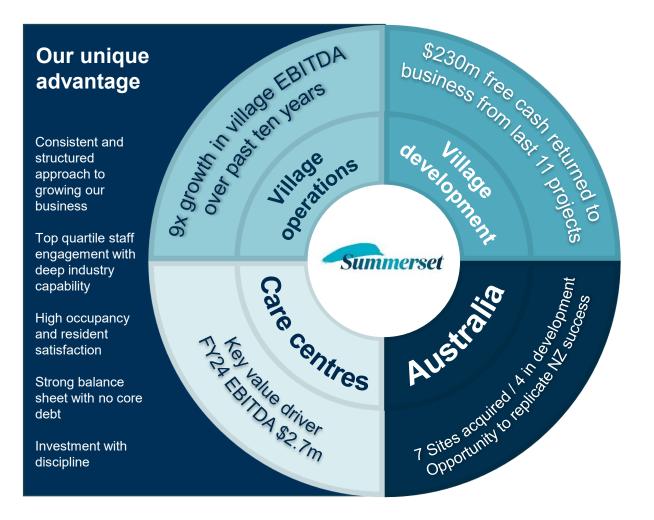


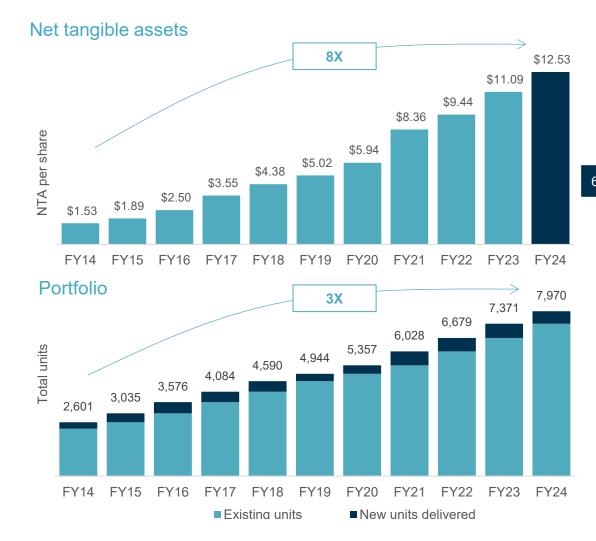




## Track record of accretive growth

## Four distinct areas of value growth





Outlook

## Pathway to future NTA growth

## Value unlocked as village cash flows mature and additional units delivered

#### Village Development

- Development of **new villages** continues
- Significant land bank already in place
- \$295m free cash flow forecast from 19 villages under construction

#### Village Operations

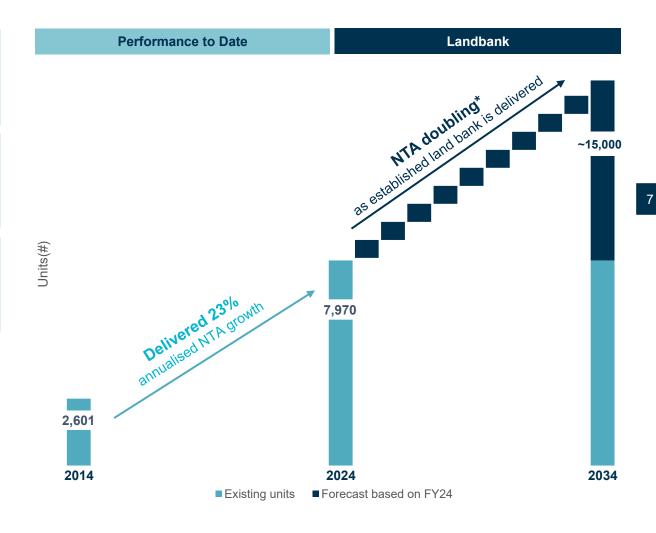
- Resales cash flows increasing as new villages sell down & established ones mature
- Embedded value within portfolio of \$1.8b that will unwind as units rollover

#### **Care centres**

- Continuum of care a key pillar of our model
- Financial returns improving by moving to ORA
- High occupancy continuing with supply constrained in New Zealand

#### **Australia**

- Ability to replicate New Zealand success
- Four villages under construction, one of which is open
- Land bank of **seven villages**, targeting more
- Continuum of care a strategic advantage
- Opportunity to move to in house construction and procurement model, improving returns



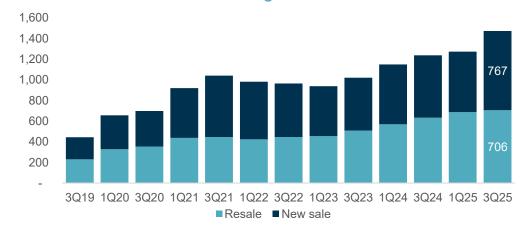
<sup>\*</sup>Forecast based on historical 10 year property cycle NTA growth and FY24 build rates

## **Trading update**

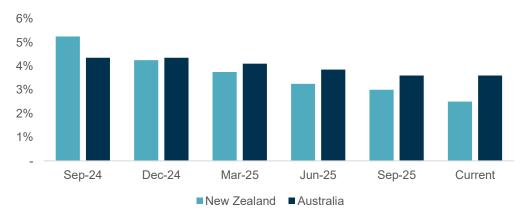
## Record settlements in 3Q25, 45% higher than same period last year

- Summerset achieved an **89% increase in new sales on 3Q24**, resales were up 10% year on year
- Care bed conversions continue to see high uptake, driving improved profitability. Care comprised 38% of ORA sales during 3Q25
- Strong settlement momentum at St Johns and Boulcott
- Maintain a solid pipeline with almost 500 units under contract, up from 430 at FY24, providing a platform for strong 4Q25 settlements
- Gearing expected to reduce from 1H25, driven by strong settlements and capital intensive projects nearing completion
- Fastest growing retirement village developer in New Zealand
- The RBNZ reduced the OCR from 5.50% to 2.50%, in just over a year.
   Reducing borrowing costs and providing stimulus for house price growth

#### Settlement volume – 12m rolling



#### Official cash rates



Source: RBNZ and RBA

## **Outlook**

## Favourable conditions for sustained growth

#### **Short term:**

- On track to deliver FY25 forecast of 650-730 homes
- First care centre in Australia to be delivered in 4Q25, opening 2026
- First deliveries at Chirnside Park, our second Australian village, in 4Q25
- Development at Oakleigh South, our fourth Australian village, commenced in October

#### Long term:

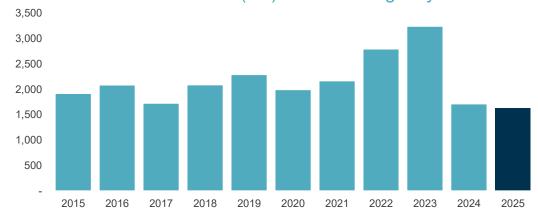
- New Zealand's 75+ population forecast to increase 190% by 2070
- Similarly strong growth forecast for Australian target markets
- Consented retirement units in NZ falling, reducing future supply
- NZ residential housing market forecast to return to sustained growth
- Summerset maintains a land bank of 7,100+ units, and an in-house development function with a strong track record of delivery

#### Residential house prices (NZ) - forecast



Source: ANZ, ASB, BNZ and Westpac publications

#### Consented retirement units (NZ) – 12m ending May



9

## Summary

### Why invest in Summerset

- Compelling demographics in the retirement village and aged care sector, driven by an ageing population and increasing market penetration
- Well **positioned for growth**. New Zealand's largest retirement village land bank positioning us to double NTA. **Successful track record** of delivering new units, a focus on **broad acre** development
- Australia is a substantial opportunity to replicate the growth and success in NZ with capacity to build over 2,100 units across seven villages. Queensland identified as the next logical step for expansion
- Strong corporate governance and **experienced management** team with a 25+ year track record of both operational and development capability
- Strong balance sheet with quality assets, a prudent approach to capital allocation and a focus on positive capital recycling from developments, and no core debt investment is for growth

1

Cleanaway Waste Management Limited

ASX: CWY



Mark Schubert

Chief Executive Officer





## Australia's leading total waste solutions provider

A vertically integrated national network of assets providing sustainable customer solutions

- Largest network of prized and irreplaceable waste infrastructure assets across Australia
- Prioritising the safety and well-being of our 10,000+ strong workforce
- Resilient and recurring revenue streams creating a platform for sustainable GDP+ growth
- Disciplined capital management strategy to drive long term shareholder value





COLLECTIONS





RESOURCE RECOVERY





ENERGY RECOVERY



RESPONSIBLE DISPOSAL

## Diversified across waste streams and customer types

Revenue linked to GDP & population growth, and underpinned by largely contracted base

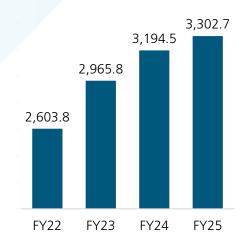
OPERATING SEGMENTS	Solid Waste Services (approx. two thirds of revenue)				Environmental and Technical Solutions (approx. one third of revenue)		
REPORTING SEGMENTS	Solid Waste Services				Oils and Technical Services (OTS) and Health Services		Industrial Services (Including
SUB- SEGMENTS	Collections		Post-collections		OTS - Liquids & Hydrocarbons	Health Services	Contract Resources)
FOCUS AREAS	Commercial & Industrial (C&I)	Municipal	Landfills & Transfer Stations	Resource Recovery	Collections, treatment, handling and disposal	Collections , treatment and disposal	Resources, Oil & Gas, Infrastructure and Industrial customers

## Track-record of delivering double-digit EBIT growth & improving ROIC

FY25 financials highlighted the strength of our resilient, recurring revenue base and operating leverage

#### Net Revenue (\$m)1

\$3,302.7m ^ 3.4% on FY24

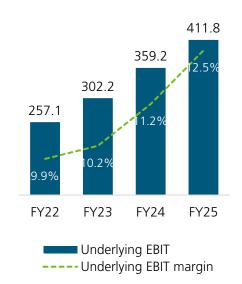


#### EBIT (\$m)<sup>2</sup>

\$411.8m 14.6% on FY24

#### **EBIT** margin

12.5% 130 bps on FY24

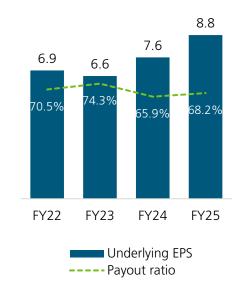


#### **EPS** (cents)

8.8cps 15.8% on FY24

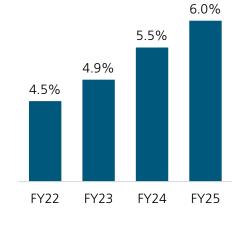
#### **Payout ratio**

68.2% vs 65.9% in FY24



#### **ROIC (%)**

6.0% **↑** 50bps on FY24

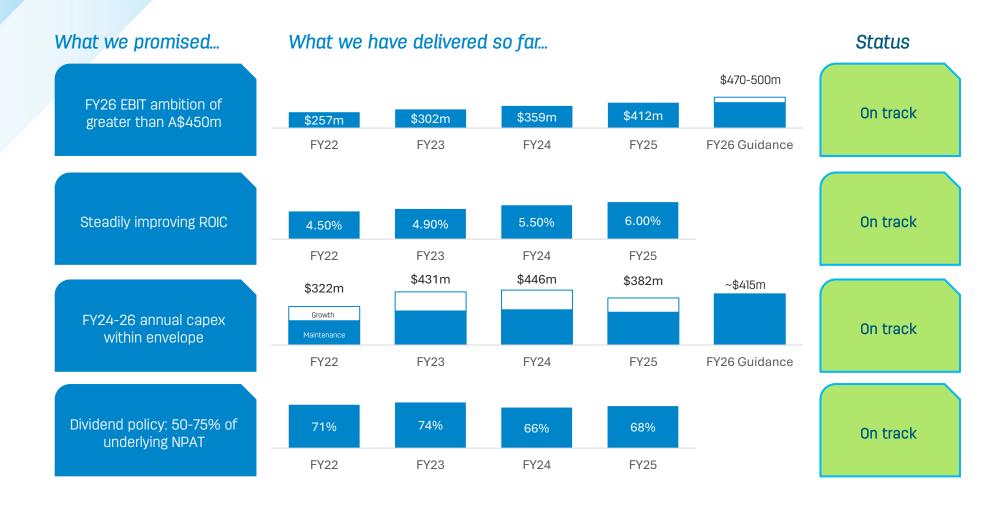


Net revenue excludes landfill levies collected.

<sup>2.</sup> All figures are underlying unless stated otherwise. Underlying is a non-IFRS measure that excludes significant, non-recurring items.

## On track to deliver our Blueprint 2030 financial targets

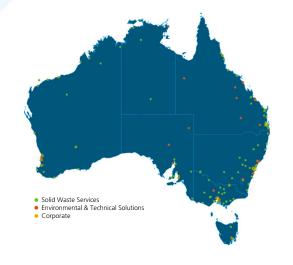
FY26 is a year of delivery and integration of our recent acquisitions



## A resilient business with a platform for sustainable growth

Delivering defensive earnings while leveraging our growth platform built through Blueprint 2030 execution

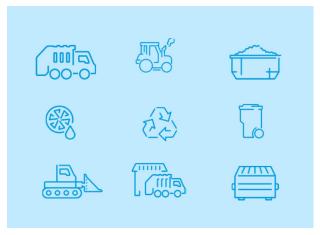
Australia's leading waste management company



Driving sustainable EBIT margin expansion



Leveraging our scale to our advantage





## **CONTACTS**

#### **Investor contacts:**

Josie Ashton
Head of Investor Relations &
Sustainability
+ 61 416 205 234
josie.ashton@cleanaway.com.au

Registered office: Level 4, 441 St Kilda Road, Melbourne VIC 3004, Australia

CLEANAWAY WASTE MANAGEMENT LIMITED ABN 74 101 155 220

Bruce Song

Senior Manager, Investor Relations & Sustainability + 61 426 386 006 bruce.song@cleanaway.com.au

P +61 03 8397 5100 F +61 03 8397 5180 cleanaway.com.au

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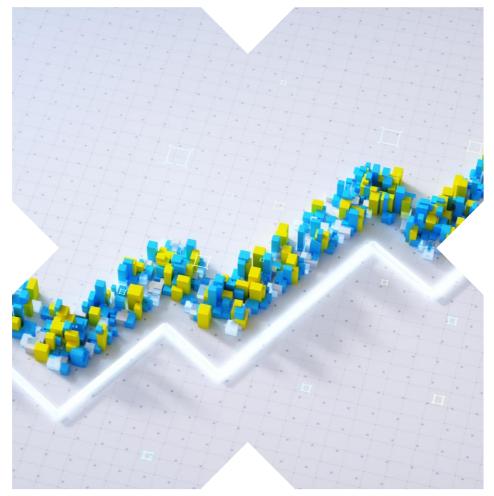
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