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What are we trying to do?

01

Recognise what a business does

Apple

02

Identify how it makes money

Westfield

03

What are the cash flows worth

• Best valuation approach



High Margins?

JB Hifi

5% net margin

Woolies

2.5% net margin

A competitive moat?

Aussie Broadband

beat 100 competitors to 10% market share

Monster Beverage

share price up 260,000% since listing

Great products

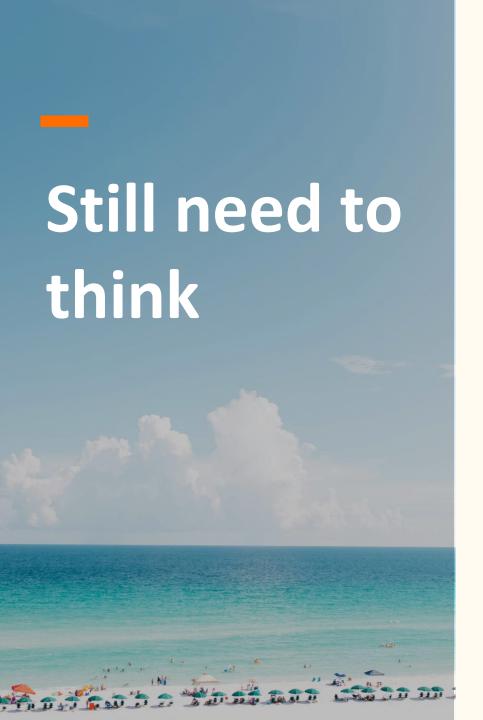
Microsoft

Dominos

The best answer is...

There is no single formula

High return on capital is best



Oroton

Generated 80% ROE before going bust

AP Eagers

Profitability is hidden

Both tricks of accounting



A case study

Investing for Retirement



Stories are everywhere



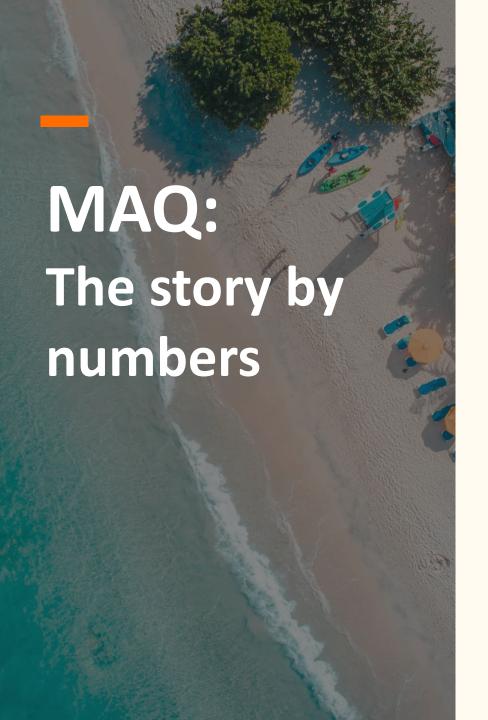
Understand the narrative



The task is to compare the stories you hear with reality



You must find reality



- Persistently lower profit
- Debt levels raising
- Crazy valuation
- Looks like a bubble tech stock primed to fall

MAQ: The real story



Building a data centre business



Build, fill then service

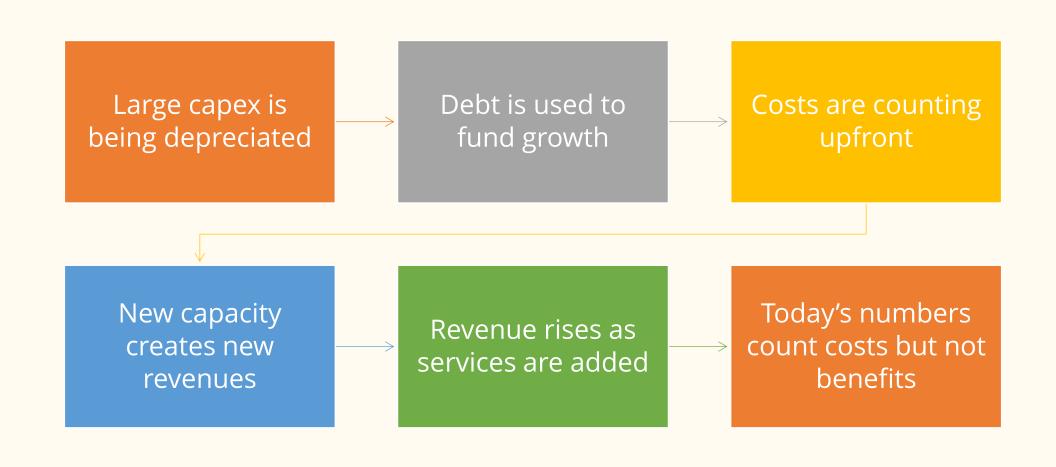


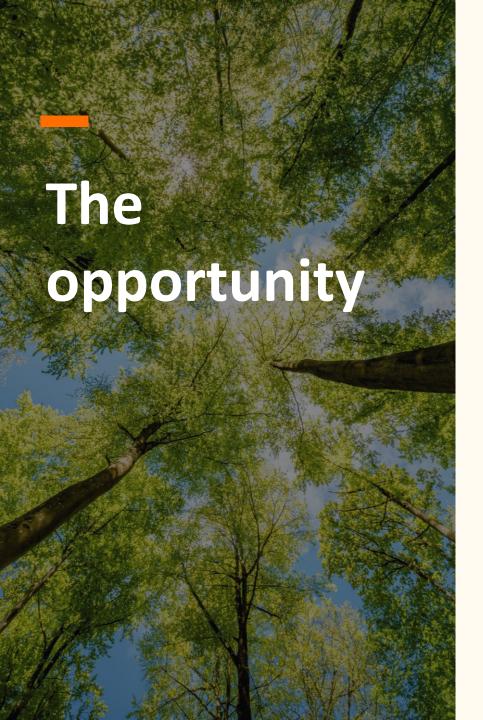
The business is getting better



Profit growth is coming

MAQ: How stories meet





- Price is a narrative
- Compare that narrative to reality
- The difference is the opportunity

Thank you