

2021 ASX Limited Annual General Meeting

29 September 2021



ASX Limited Board



Damian Roche
Independent,
Non-Executive Chairman
BCom



Dominic Stevens
Managing Director and CEO,
Executive Director
BCom (Hons)



Yasmin Allen
Independent, Non-Executive
Director
BCom, FAICD



Melinda Conrad
Independent, Non-Executive
Director
MBA, FAICD



Dr Ken Henry AC
Independent, Non-Executive
Director
BCom (Hons), PhD, DB h.c. FASSA



Peter Marriott
Independent, Non-Executive
Director
BEd (Hons), FCA, MAICD



Peter Nash
Independent, Non-Executive
Director
BCom, FCA, F Fin



Heather Ridout AO
Independent, Non-Executive
Director
BEd (Hons)



Rob Woods
Independent, Non-Executive
Director
BCom

Procedural Matters

Damian Roche
Chairman

How to ask written questions

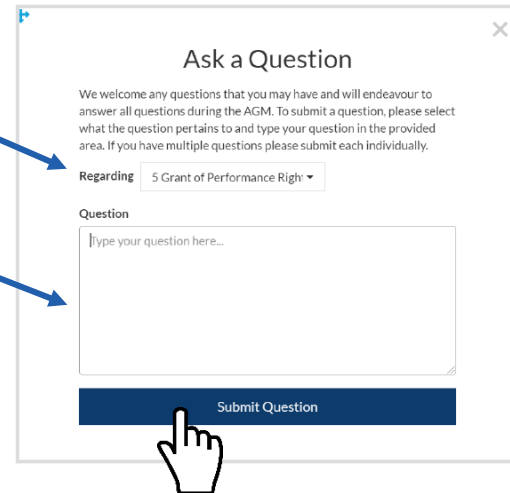
1. Click “Ask a Question”



2. Select one of the items of business from the drop down menu

3. Type your question in the space provided

4. Click “Submit Question”



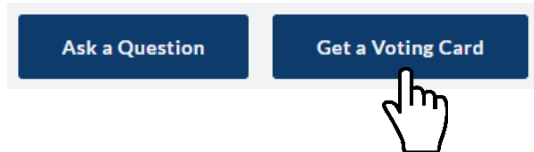
A screenshot of the 'Ask a Question' form. The form has a title 'Ask a Question' and a close button (X) in the top right corner. Below the title is a paragraph of text: 'We welcome any questions that you may have and will endeavour to answer all questions during the AGM. To submit a question, please select what the question pertains to and type your question in the provided area. If you have multiple questions please submit each individually.' Below this text is a dropdown menu labeled 'Regarding' with the selected item '5 Grant of Performance Right'. Below the dropdown menu is a text input field labeled 'Question' with the placeholder text 'Type your question here...'. At the bottom of the form is a dark blue button labeled 'Submit Question'. A hand icon is pointing at the 'Submit Question' button.

How to ask a question by phone

1. Call 1800 798 067 and, when prompted, enter your unique **PIN** followed by the hash key. Please mute your computer if you have also joined on the online platform
2. If you do not yet have your unique **PIN**, please call Link on +61 1800 990 363
3. When the Chairman calls for questions, press “*1” to notify the operator you have a question
4. When it is your time to ask your question, the moderator will introduce you to the meeting. Please unmute your phone and ask your question

How to vote

1. Click “Get a Voting Card”



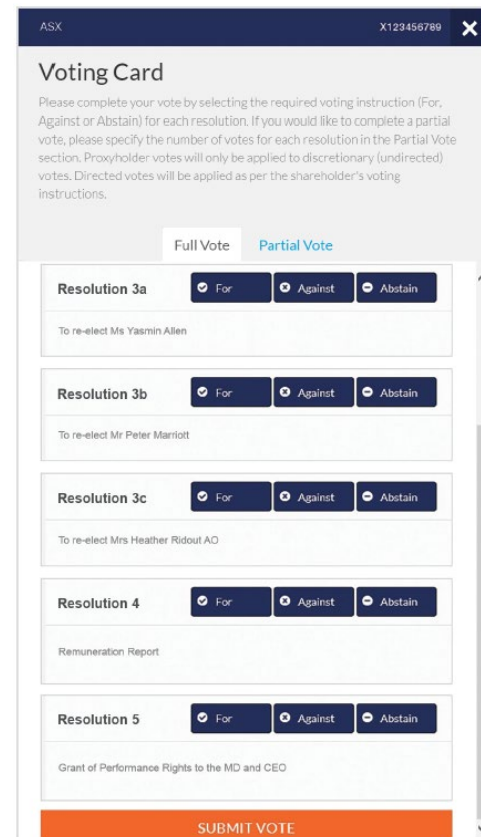
2. Enter your Shareholder Number (SRN/HIN) or Proxy Number and click “Submit Details and Vote”

3. Select either “Full vote” or “Partial vote”

4. Complete your voting card

5. Click “Submit Vote” or “Submit Partial Vote”

HELP NUMBER
1800 990 363



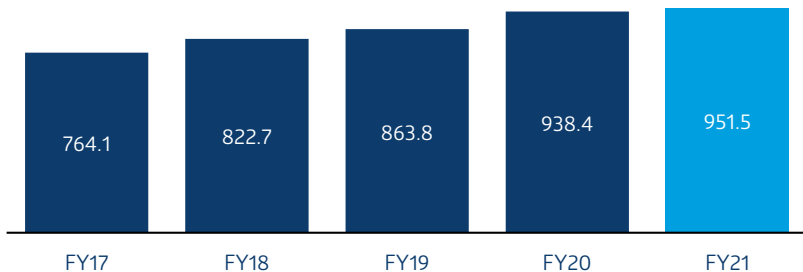
Chairman's Address

Damian Roche

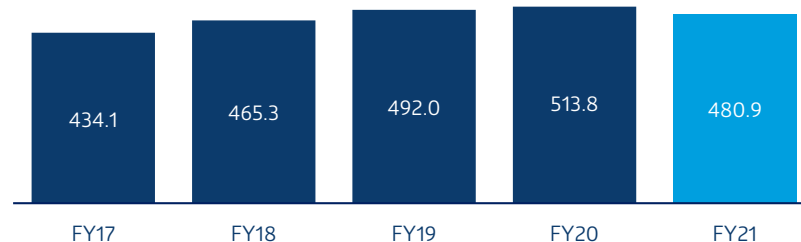
Resilient FY21 financial results reflected strength of diversification

Integrated exchange delivering reliable returns to shareholders

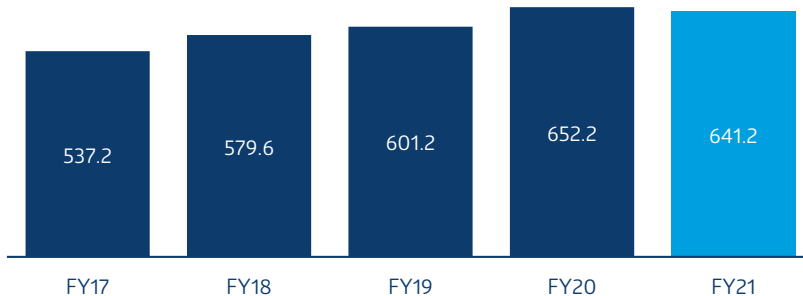
Operating revenue¹ (\$million)



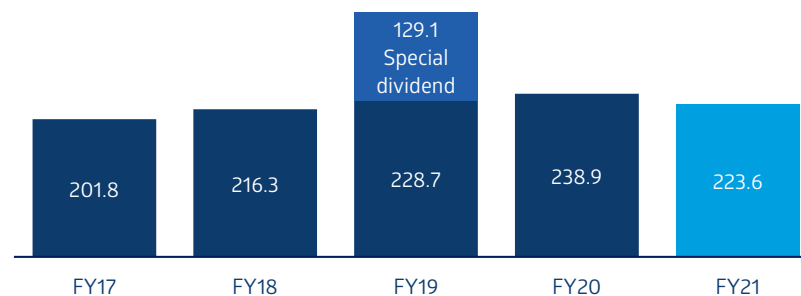
Underlying net profit after tax (\$million)



Earnings before interest and tax (\$million)



Dividends (cps)



1. Operating revenue as per the Group segment reporting. Adoption of AASB 15 from FY19 and AASB 16 from FY20.

Chairman's Address

Damian Roche

CEO's Address

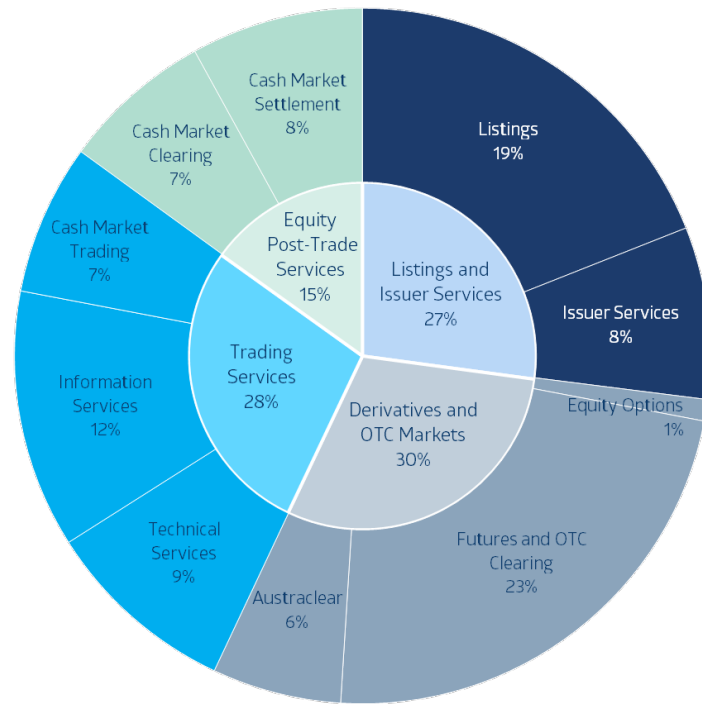
Dominic Stevens

Resilient FY21 operating revenue followed FY20's record activity

Growth in listings and equity activities balancing downturn in futures

	FY21 \$m	FY20 \$m	FY21 v FY20
Listings and Issuer Services	258.2	237.1	8.9%
Derivatives and OTC Markets	284.6	317.6	(10.4%)
Trading Services	265.0	256.3	3.4%
Equity Post-Trade Services	143.7	127.4	12.8%
Operating revenue	951.5	938.4	1.4%

FY21 operating revenue contribution by business

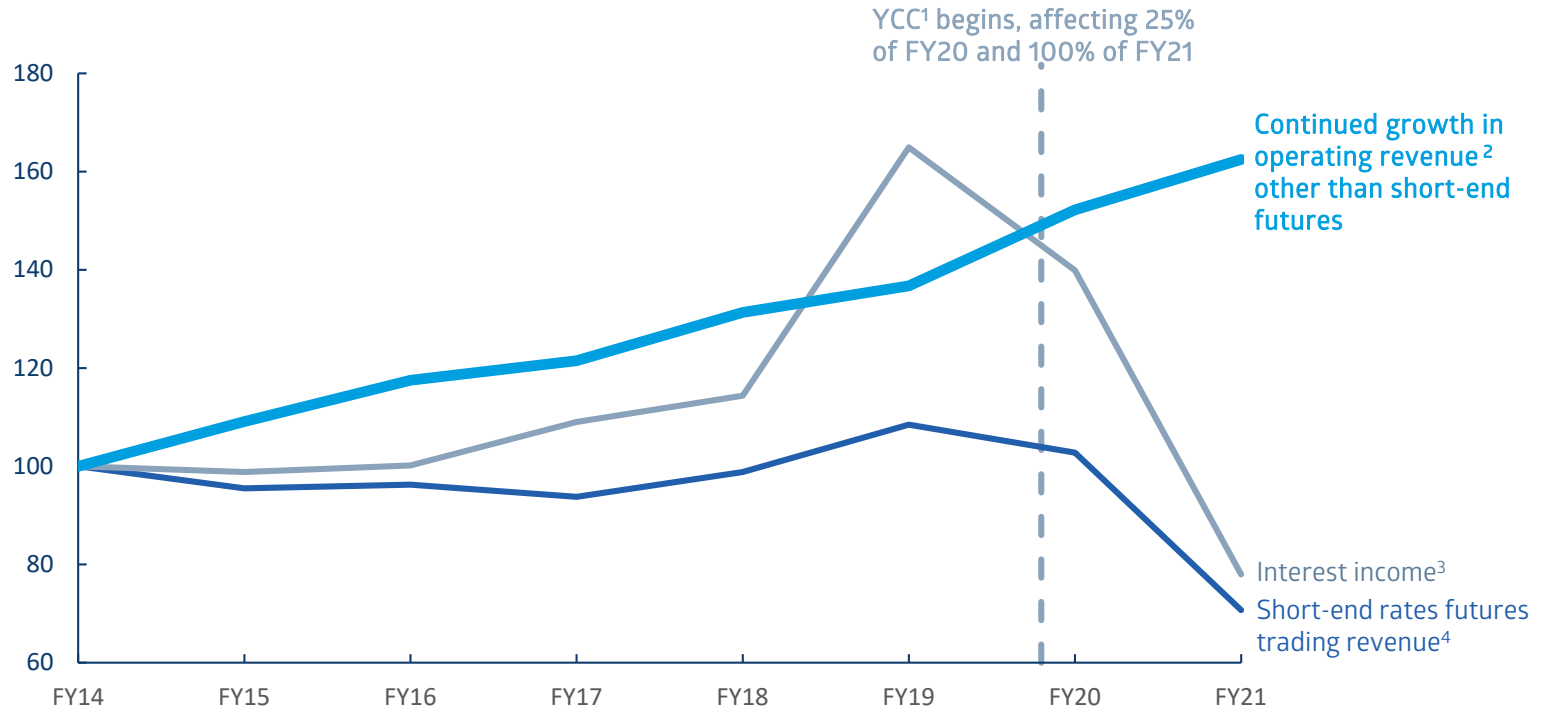


Operating revenue and expenses as per the Group segment reporting. Variance expressed favourable/(unfavourable).

Revenue unaffected by RBA policy settings maintained momentum

Actions impacted trading in short-end rates futures and interest income

Index of short-dated futures trading revenue, interest income and all other Group revenue (FY14 = rebased to 100)



1. Yield curve control. 2. Operating revenue minus short-dated futures trading revenue. 3. Interest income includes interest on ASX's own cash balance and margins on participant balances. 4. Published annual average futures fee multiplied by the aggregate of 30-day, 90-day and 3-year treasury bond futures and options on futures volumes traded.

Executing our strategy to build an exchange for the future

Four areas of strategic focus driving growth in long-term sustainable value

Technology



Transformation and
resilience

Products and services



Enhance and
expand

Innovation



Develop new
opportunities

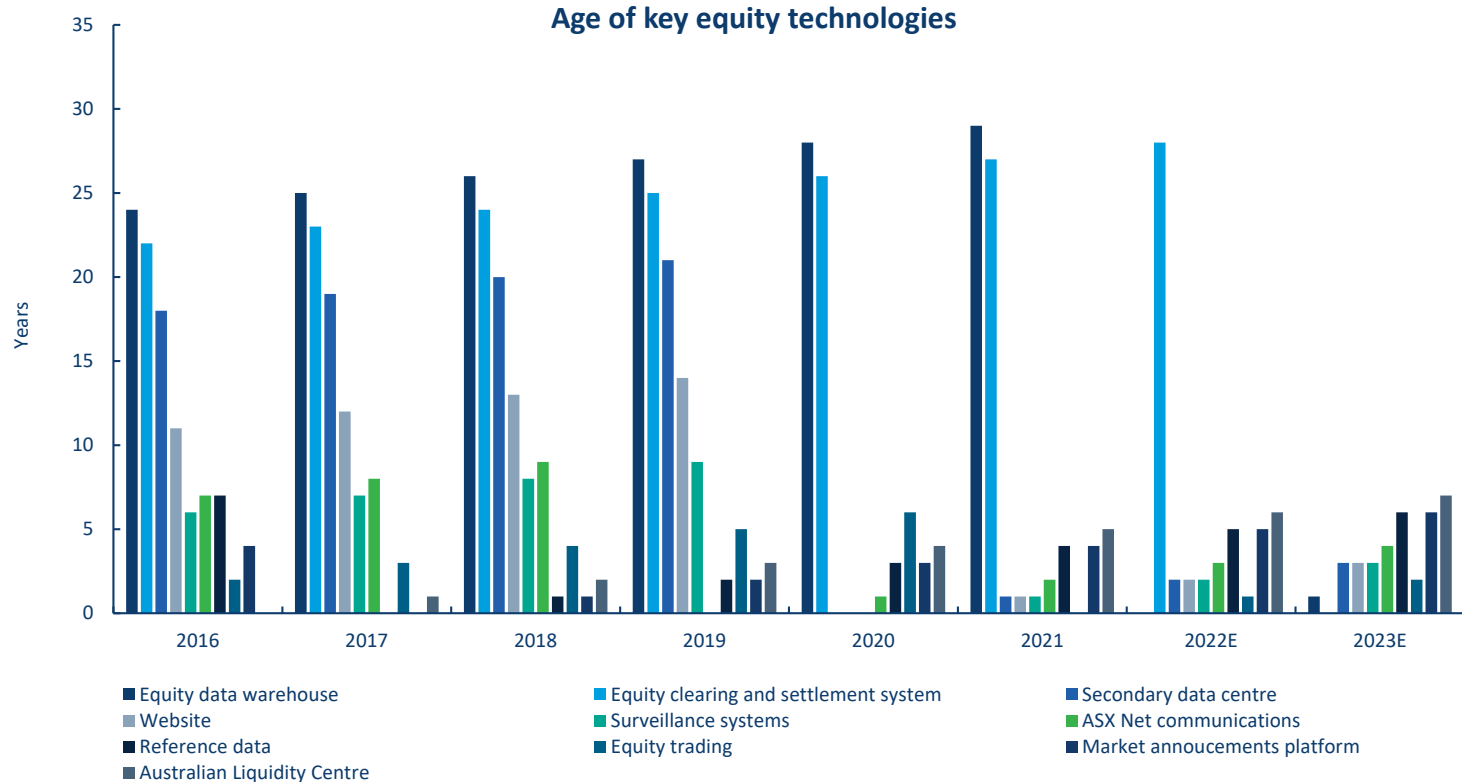
Sustainability



Strengthen and
uplift

Transforming our technology infrastructure

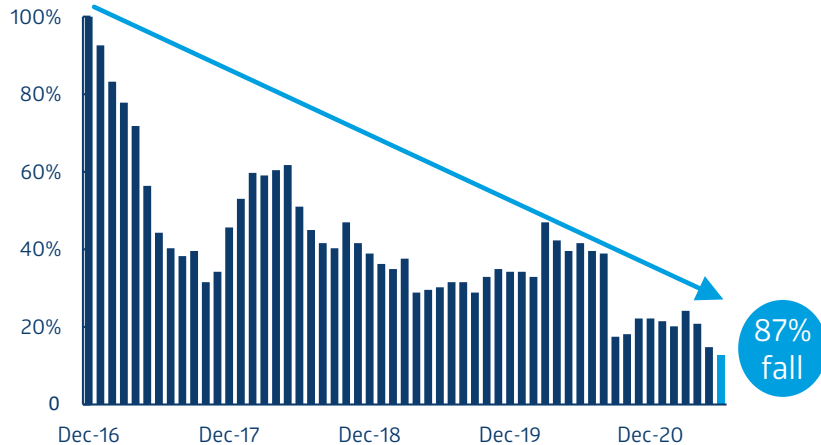
Significant reduction in technology debt and inherent technology risk



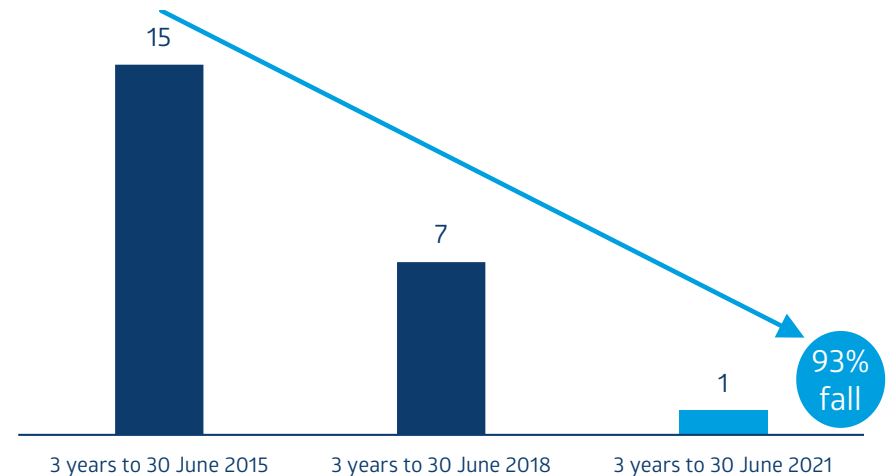
Transforming our technology resilience

Increased resilience and reliability reducing operational risk

Index of incidents that have a customer impact on a rolling six-month basis (December 2016 = 100%)



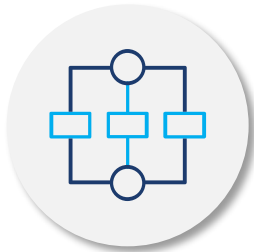
Number of severity 1 incidents for each 36-month period



Transforming our digital processes and data

TECHNOLOGY

Contemporary technology enabling digitisation of processes and data



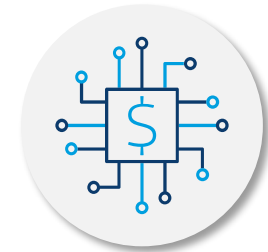
Corporate actions
STP



Market data
reporting module



Austraclear
enhancements



New CHES
functionality eg DRP
elections

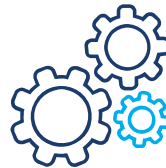
Making business easier for customers



Reduced
risk



Internationally
standardised data



Process
efficiency



Data
accuracy



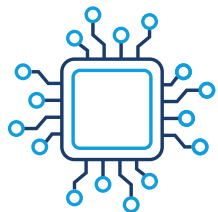
Faster
processing

Creating opportunities

PRODUCTS/SERVICES

Expanded Australia's listed technology sector and international equity opportunities

Technology listings



4x
increase

in the number of **TECHNOLOGY**
companies listed since FY17

Foreign listings



198%
increase

in the number of **FOREIGN**
companies listed since FY17

S&P/ASX All Technology Index

\$200bn+
market capitalisation¹



30+
Listed tech 'unicorns'

Strengthened listings framework



**26 new or
refreshed**
guidance notes

1. As at September 2021, S&P quarterly rebalance date.

Creating opportunities

New and enhanced products

PRODUCTS/SERVICES

Listed investment products

The number of ETPs since FY15 has

doubled

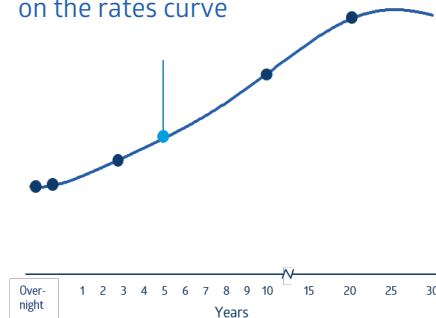
The value of ETPs since FY16 has

quadrupled

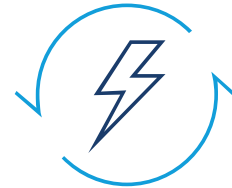
5-year bond futures contract

New point

on the rates curve



Energy derivatives



25% CAGR
in contracts traded

between FY16 and FY21

BBSW methodology enhancement



>\$340m

estimated¹ industry

cost savings

1. ASX estimate based on Oliver Wyman's March 2020 estimated cost to re-document LIBOR swaps applied to the Australian context.

Pursuing collaborative, open technology solutions

INNOVATION

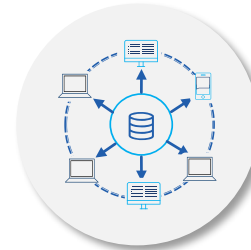
Offering DLT as a service will enable innovation across our industry and economy



Australian Liquidity
Centre (ALC)



DataSphere



DLT Solutions

Utilising ASX's competitive advantages



Trusted and
independent



Enterprise grade
technology



Connectivity
across economy



World-leading data
and DLT capabilities



Financial and balance
sheet strength

Trust, resilience and efficiency key to long-term value

SUSTAINABILITY

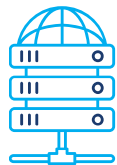
Sustainable foundations in place that underpin our licence to operate



1. Results of externally assured assessment of comparable roles.

Delivering an exchange for the future

Providing enhanced value today; building the financial markets infrastructure of tomorrow



Technology

Transformation and
resilience

- ✓ Significant reduction in technology debt
- ✓ ~90% decrease in incidents and outages
- ✓ Making business easier for customers through digitised processes and data



Products and services

Expand and
enhance

- ✓ Expanding investment universe across multiple asset classes
- ✓ Meeting evolving customer needs
- ✓ Providing solutions that deliver industry-wide cost savings



Innovation

Develop new
opportunities

- ✓ Connecting customers with customers at the ALC
- ✓ Sharing benefits of open data science infrastructure with stakeholders
- ✓ Leading the world in enterprise delivery of DLT infrastructure



Sustainability

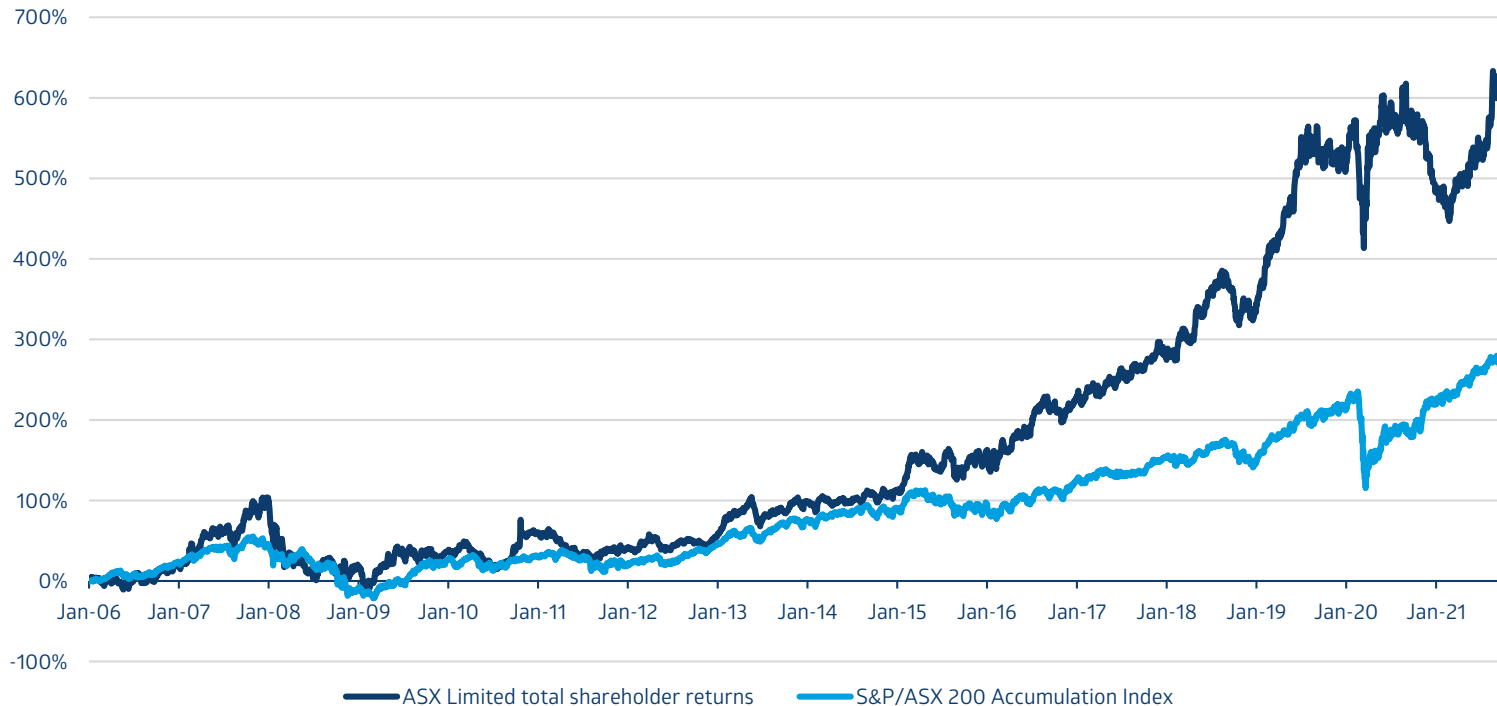
Strengthen and
uplift

- ✓ Building a diverse and inclusive culture
- ✓ Embedding a risk aware culture
- ✓ Net zero by the end of FY25

Delivered attractive returns to shareholders

Resilient earnings and reliable dividends have underpinned strong total shareholder returns

ASX vs S&P/ASX 200 total shareholder returns



CEO's Address

Dominic Stevens

Formal Business

Agenda Item 1

ASX Financial Report

Agenda Item 2

Securities Exchanges Guarantee Corporation (SEGC) Financial Report

Agenda Item 3


Election of Directors

Agenda Item 3(a)

Re-election of Yasmin Allen

Agenda Item 3(a)

Re-election of Yasmin Allen – Proxy and Direct Votes (combined)


	For	Open	Against
	119,055,482	1,490,663	1,145,403
	97.84%	1.22%	0.94%

Agenda Item 3(b)

Re-election of Peter Marriott

Agenda Item 3(b)

Re-election of Peter Marriott – Proxy and Direct Votes (combined)


	For	Open	Against
	114,694,496	1,491,614	5,497,584
	94.26%	1.22%	4.52%

Agenda Item 3(c)

Re-election of Heather Ridout AO

Agenda Item 3(c)

Re-election of Heather Ridout AO – Proxy and Direct Votes (combined)

	For	Open	Against
	118,214,768	1,491,714	1,992,650
	97.14%	1.23%	1.63%

Agenda Item 4

Remuneration Report

Agenda Item 4

Remuneration Report – Proxy and Direct Votes (combined)

For	Open	Against
114,896,746	1,589,139	5,098,411
94.50%	1.31%	4.19%

Agenda Item 5

Grant of performance
rights to the Managing
Director and CEO

Agenda Item 5

Grant of performance rights to the MD and CEO – Proxy and Direct Votes (combined)

For	Open	Against
118,107,889	1,582,639	2,026,745
97.03%	1.30%	1.67%

Other Business

AGM closed

Thank you

Please complete and submit your voting card now.